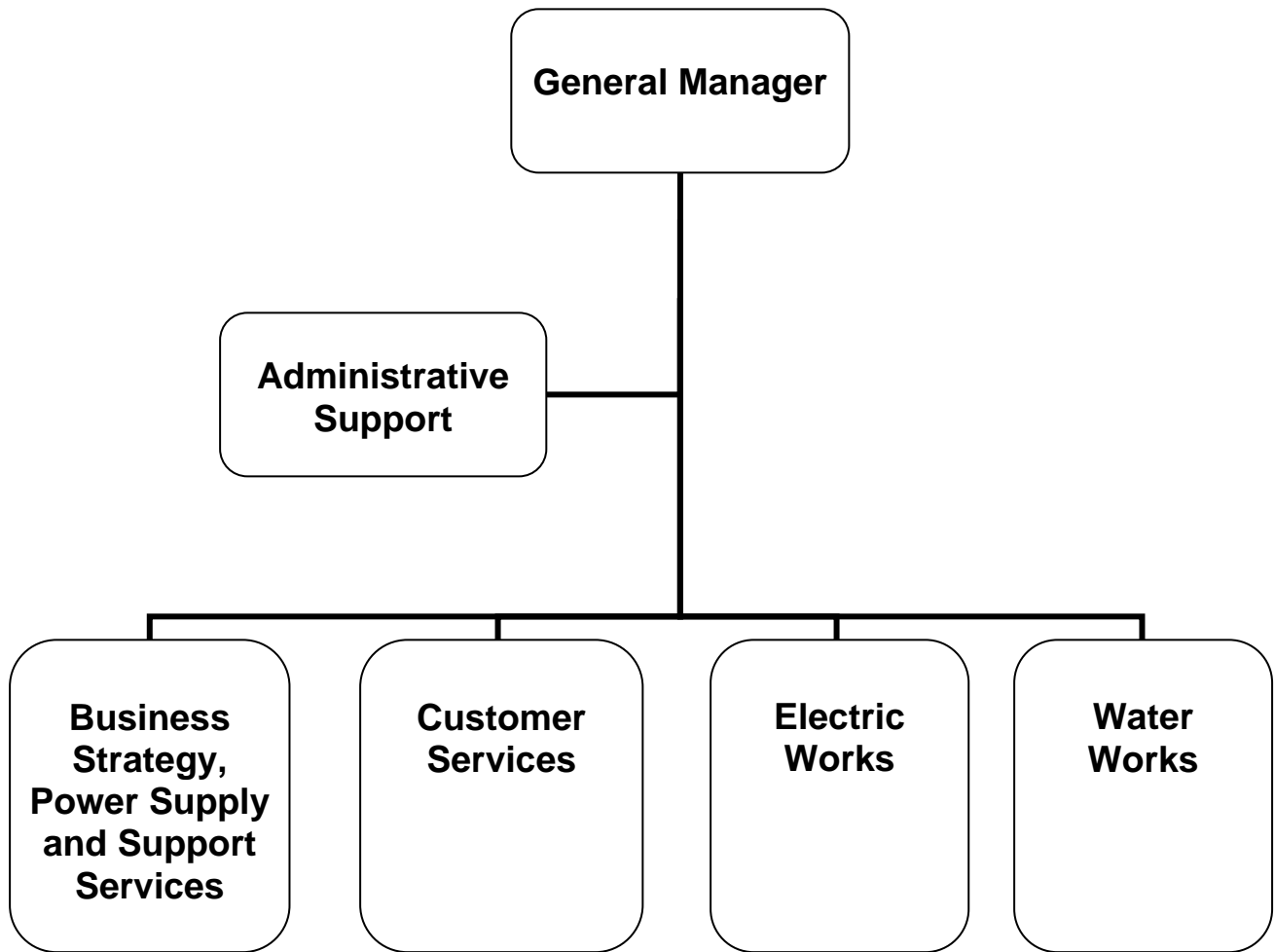


ADOPTED
BUDGET
2013-14



GLENDALE WATER & POWER



CITY OF GLENDALE

GLENDALE WATER & POWER

MISSION STATEMENT

Glendale Water & Power (GWP) provides customers with reliable and sustainable water and power services that are cost effective and innovative. This vision is accomplished through the prudent use of resources, technology, innovation, teamwork and planning to ensure sufficient supply for today and the future.

DEPARTMENT DESCRIPTION

GWP consists of four divisions:

- Business Strategy, Power Supply and Support Services
- Customer Service
- Electric Works
- Water Works

The focus of these divisions is to ensure that the City is served well today, and is poised to meet future challenges. The key components in GWP's operation include:

Electric Services - Provide safe, reliable and efficient electric service by maintaining and making continuous improvements in the power delivery system.

Water Supply - Provide water services that meet or exceed the regulatory water quality requirements while optimizing the local production of water resources and the efficiency of water use.

Power Supply - Ensure reliable power supply under severe legislative regulatory controls and restrictions through a portfolio of resources, including a reconfigured Grayson Power Plant.

Customer Service - Achieve high customer satisfaction levels by increasing the value of the programs and services GWP offers.

Rates - Achieve water and electric rates that are at the median of comparable utilities in Southern California.

Infrastructure - Assure high service reliability by continuously improving and maintaining the GWP physical plant, electric and water facilities.

Work Force - Hire, develop, and retain a safe, highly skilled, dedicated, and customer-focused work force.

Utility Modernization - Develop new and improve existing programs, systems and technologies to reduce GWP's costs, enhance customer service and increase operational effectiveness.

Legislation & Regulation - Influence local, state, and federal legislation and regulations to benefit the customers and GWP's efficient operation.

CITY OF GLENDALE

GLENDALE WATER & POWER

RELATIONSHIP TO STRATEGIC GOALS

Exceptional Customer Service

Glendale Water & Power is committed to providing its residents with extraordinary customer services centered on the principles of speed, quality, and customer satisfaction through the efficient delivery of energy and water services to every customer served. This includes ensuring minimal service disruptions to the extent possible, providing competitive and reliable utility rates, and responding to customer inquiries in a prompt and professional manner.

Economic Vibrancy

GWP received rate relief for the Water System with a Council approved three year rate plan that enables the Water System to issue Revenue Bonds to fund capital projects and to provide a platform for establishing a pay-as-you-go model for future capital improvements. The Electric System is seeking support for a multi-year rate plan that will enable it to recoup the cost of providing electric service, replenish cash reserves to Council approved levels, and enable the issuance of bonds for the Electric System. GWP will also complete a reorganization to reflect the new management philosophy and affect the changes necessitated by the current financial challenges.

Informed & Engaged Community

GWP has begun to change the way the utility shares information and engages the community regarding important issues. Recent illustrative examples include efforts regarding a proposed electric rate increase: GWP created a focus group and did extensive public outreach involving community presentations, distribution of flyers and notices, and the use of social media.

Infrastructure & Mobility

GWP will strive to continue providing reliable electrical service as measured by:

- Minimizing the total number of preventable outages to 25 per year
- Developing a long term plan to upgrade aged infrastructure that reflects the current financial and organizational challenges the utility faces.
- Providing safe water that meets or exceeds mandated water quality standards.

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
GLENDALE WATER & POWER DEPARTMENT
FOR THE YEARS ENDING JUNE 30**

	Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Electric Public Benefit Fund (290-901)	\$ 6,499,582	\$ 6,152,598	\$ 6,152,598	\$ 6,308,114
Electric Utility				
Electric Surplus Fund (550)	\$ -	\$ -	\$ -	\$ -
Electric Operation Fund (551)	\$ -	\$ -	\$ -	\$ -
Electric Works Revenue Fund				
GWP Administration (552-911)	\$ 47,964,406	\$ 48,474,493	\$ 48,474,493	\$ 51,470,100
Power Management (552-921)	142,396,518	125,255,252	125,255,252	132,448,520
Electric Services (552-931)	24,397,445	27,294,155	27,938,610	29,109,432
Customer Services (552-971)	7,072,550	5,555,300	5,555,300	5,232,565
Total Electric Works Revenue Fund	\$ 221,830,920	\$ 206,579,200	\$ 207,223,655	\$ 218,260,617
Electric Depreciation Fund				
GWP Administration (553-911)	\$ (22,764,753)	\$ 450,000	\$ 450,000	\$ 1,088,000
Power Management (553-921)	3,214,629	1,164,000	1,236,053	3,722,400
Electric Services (553-931)	19,550,124	3,158,300	3,417,860	9,081,418
Total Electric Depreciation Fund	\$ -	\$ 4,772,300	\$ 5,103,913	\$ 13,891,818
Power Management (554-921)	\$ -	\$ -	\$ -	\$ -
Total Electric Utility	\$ 221,830,920	\$ 211,351,500	\$ 212,327,568	\$ 232,152,435
Water Utility				
Water Works Revenue Fund				
GWP Administration (572-911)	\$ 6,807,077	\$ 7,222,338	\$ 7,222,338	\$ 9,807,800
Water Services (572-951)	30,596,530	34,477,501	34,586,153	33,707,485
Customer Services (572-971)	3,201,694	2,575,600	2,575,600	2,711,000
Total Water Works Revenue Fund	\$ 40,605,301	\$ 44,275,439	\$ 44,384,091	\$ 46,226,285
Water Depreciation Fund				
GWP Administration (573-911)	\$ (17,460,100)	\$ 150,000	\$ 150,000	\$ 512,000
Water Services (573-951)	17,460,100	3,352,900	7,712,300	13,686,500
Total Water Depreciation Fund	\$ -	\$ 3,502,900	\$ 7,862,300	\$ 14,198,500
Total Water Utility	\$ 40,605,301	\$ 47,778,339	\$ 52,246,391	\$ 60,424,785
Department Grand Total	\$ 268,935,803	\$ 265,282,437	\$ 270,726,557	\$ 298,885,334

Notes:

* Adjusted for Balancing Strategies

** Effective 7/1/12, Transfers to Other Funds are no longer displayed as a separate section on this summary sheet and are included in the operational budget.

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC PUBLIC BENEFIT FUND - PUBLIC BENEFITS
 290-901**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 256,814	\$ -	\$ -	\$ 237,373
41200	Overtime	109	-	-	-
41300	Hourly wages	93,935	-	-	90,038
Various	Benefits	10,561	10,500	10,500	92,729
42700, 42702	PERS Retirement	-	-	-	52,981
42701	PERS cost sharing	-	-	-	(7,090)
42799	Salary charges in (out)	-	349,400	349,400	-
Salaries & Benefits Total		\$ 361,419	\$ 359,900	\$ 359,900	\$ 466,031
Maintenance & Operation					
43070	Lease payments	\$ 25,861	\$ 25,000	\$ 25,000	\$ -
43110	Contractual services	2,141,358	2,219,000	2,219,000	1,964,500
43111	Construction services	38,900	-	-	-
43150	Cost allocation charge	-	-	-	54,571
44200	Advertising	1,068	10,000	10,000	10,000
44352	ISD service charge	-	28,579	28,579	32,959
44450	Postage	21,661	30,000	30,000	50,000
44550	Travel	382	6,400	6,400	5,500
44650	Training	-	4,500	4,500	1,500
44700	Computer software	644	-	-	-
44750	Liability	9,297	-	-	11,853
44751	Insurance/surety bond premium	-	1,519	1,519	-
44760	Regulatory	150	-	-	-
44800	Membership and dues	2,128	1,000	1,000	-
45050	Periodicals & newspapers	-	500	500	-
45100	Books	-	500	500	-
45170	Computer hardware	74	-	-	-
45250	Office supplies	13	2,000	2,000	2,000
45450	Printing and graphics	2,084	-	-	-
45512	Public benefit programs	1,644,058	3,141,300	3,141,300	3,604,500
45600	A & G overhead	204,022	-	-	-
45610	Section overhead	67,649	65,500	65,500	58,700
45621	Employee benefit overhead	181,601	210,900	210,900	-
46500	Uncollectible accounts	7,923	25,000	25,000	25,000
46900	Business meetings	-	1,000	1,000	1,000
47000	Miscellaneous	1,789,290	20,000	20,000	20,000
Maintenance & Operation Total		\$ 6,138,163	\$ 5,792,698	\$ 5,792,698	\$ 5,842,083
TOTAL		\$ 6,499,582	\$ 6,152,598	\$ 6,152,598	\$ 6,308,114

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC OPERATION FUND - GWP ADMINISTRATION
551-911**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 6,424,770	\$ 28,151,661	\$ 28,151,661	\$ 1,233,300
41200	Overtime	6,114	814,100	814,100	14,500
41300	Hourly wages	24,869	428,200	428,200	-
Various	Benefits	7,828,326	7,262,270	7,262,270	309,108
42700, 42702	PERS Retirement	5,022,805	4,455,401	4,455,401	199,584
42701	PERS cost sharing	(482,845)	(413,051)	(413,051)	(29,789)
42799	Salary charges in (out)	-	(27,205,834)	(27,205,834)	-
Salaries & Benefits Total		\$ 18,824,038	\$ 13,492,747	\$ 13,492,747	\$ 1,726,703
Maintenance & Operation					
43050	Repairs-bldgs & grounds	\$ 304,166	\$ 577,000	\$ 577,000	\$ 631,500
43060	Utilities	513,485	645,000	645,000	771,000
43070	Lease payments	-	30,000	30,000	48,000
43090	Equipment usage	40,118	5,000	5,000	62,331
43110	Contractual services	923,600	321,800	321,800	535,300
43111	Construction services	2,786,130	-	-	1,500,000
43150	Cost allocation charge	5,596,963	6,479,886	6,479,886	5,594,664
44100	Repairs to equipment	2,429	-	-	1,000
44120	Repairs to office equip	803	7,600	7,600	7,100
44301	Cell phone	652	-	-	-
44350	Vehicle maintenance	170	2,000	2,000	2,000
44352	ISD service charge	3,818,753	4,349,128	4,349,128	7,569,934
44400	Janitorial services	17,146	-	-	50,000
44450	Postage	2,481	2,000	2,000	2,500
44550	Travel	23,846	24,900	24,900	11,800
44600	Laundry & towel service	55	-	-	-
44650	Training	17,887	57,500	57,500	35,500
44700	Computer software	10,791	20,500	20,500	23,000
44750	Liability	907,403	841,027	841,027	45,168
44751	Insurance/surety bond premium	825,665	592,081	592,081	523,558
44760	Regulatory	7,650	19,000	19,000	19,000
44800	Membership and dues	17,681	2,500	2,500	14,000
45050	Periodicals & newspapers	914	500	500	2,000
45100	Books	2,781	500	500	1,000
45150	Furniture & equipment	45,369	9,900	9,900	11,900
45170	Computer hardware	37,414	60,000	60,000	21,000
45250	Office supplies	69,799	86,500	86,500	77,800
45300	Small tools	198	1,000	1,000	4,000
45350	General supplies	78,464	26,100	26,100	26,600
45400	Reports & publications	2,169	2,000	2,000	2,500
45450	Printing and graphics	5,393	52,000	52,000	52,000
45504	Fuel - diesel gas	784	2,000	2,000	1,000
45600	A & G overhead	25,824	-	-	-
45610	Section overhead	19,118	-	-	-
45620	Material overhead	4,774	7,400	7,400	-
45621	Employee benefit overhead	1,222,825	1,060,600	1,060,600	-
46900	Business meetings	3,561	3,000	3,000	5,000
47000	Miscellaneous	65,427	65,000	65,000	104,000
47010	Discount earned & lost	(105)	-	-	200,000
Maintenance & Operation Total		\$ 17,402,584	\$ 15,353,422	\$ 15,353,422	\$ 17,956,155
Capital Outlay					
51000	Capital outlay	\$ 47,760	\$ 600,000	\$ 600,000	\$ -
Capital Outlay Total		\$ 47,760	\$ 600,000	\$ 600,000	\$ -

CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC OPERATION FUND - GWP ADMINISTRATION
551-911

	Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Capital Improvement				
51250 Equipment	\$ 43,988	\$ -	\$ -	\$ -
Capital Improvement Total	<u>\$ 43,988</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Allocation Offset	\$ (36,318,370)	\$ (29,446,169)	\$ (29,446,169)	\$ (19,682,858)
TOTAL	<u><u>-</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

Note:
* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND - POWER MANAGEMENT
 551-921**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 321,517	\$ -	\$ -	\$ -
Various	Benefits	5,478	6,000	6,000	-
42799	Salary charges in (out)	-	330,000	330,000	-
Salaries & Benefits Total		\$ 326,995	\$ 336,000	\$ 336,000	\$ -
Maintenance & Operation					
43110	Contractual services	\$ 166	\$ -	\$ -	\$ -
44450	Postage	832	-	-	-
44550	Travel	446	-	-	-
44800	Membership and dues	185	-	-	-
45600	A & G overhead	180,398	-	-	-
45621	Employee benefit overhead	214,859	214,500	214,500	-
Maintenance & Operation Total		\$ 396,885	\$ 214,500	\$ 214,500	\$ -
Allocation Offset		\$ (723,880)	\$ (550,500)	\$ (550,500)	\$ -
TOTAL		\$ -	\$ -	\$ -	\$ -

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND - ELECTRIC SERVICES
 551-931**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 933,220	\$ -	\$ -	\$ -
Various	Benefits	10,560	16,000	16,000	-
42799	Salary charges in (out)	-	989,200	989,200	-
Salaries & Benefits Total		\$ 943,780	\$ 1,005,200	\$ 1,005,200	\$ -
Maintenance & Operation					
43080	Rent	\$ 3,876	\$ 6,000	\$ 6,000	\$ -
43110	Contractual services	8,427	-	-	-
44450	Postage	1,046	1,000	1,000	-
44550	Travel	14,065	-	-	-
44650	Training	732	-	-	-
45100	Books	528	-	-	-
45250	Office supplies	12,415	-	-	-
45400	Reports & publications	1,359	-	-	-
45600	A & G overhead	296,371	-	-	-
45621	Employee benefit overhead	351,194	643,000	643,000	-
46900	Business meetings	68	-	-	-
47000	Miscellaneous	204	-	-	-
Maintenance & Operation Total		\$ 690,284	\$ 650,000	\$ 650,000	\$ -
Allocation Offset		\$ (1,634,065)	\$ (1,655,200)	\$ (1,655,200)	\$ -
TOTAL		\$ -	\$ -	\$ -	\$ -

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND - WATER SERVICES
 551-951**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 655,766	\$ -	\$ -	\$ -
41300	Hourly wages	17,644	-	-	-
Various	Benefits	10,560	11,000	11,000	-
42799	Salary charges in (out)	-	979,800	979,800	-
Salaries & Benefits Total		\$ 683,970	\$ 990,800	\$ 990,800	\$ -
Maintenance & Operation					
43110	Contractual services	\$ 497,353	\$ 325,000	\$ 325,000	\$ -
44200	Advertising	818	1,500	1,500	-
44450	Postage	2,896	3,500	3,500	-
44550	Travel	10,318	32,100	32,100	-
44650	Training	912	8,300	8,300	-
44760	Regulatory	-	2,000	2,000	-
44800	Membership and dues	1,500	15,000	15,000	-
45050	Periodicals & newspapers	-	500	500	-
45100	Books	56	500	500	-
45150	Furniture & equipment	-	3,000	3,000	-
45250	Office supplies	3,909	15,000	15,000	-
45350	General supplies	-	200	200	-
45450	Printing and graphics	-	2,000	2,000	-
45600	A & G overhead	738,570	-	-	-
45620	Material overhead	-	100	100	-
45621	Employee benefit overhead	440,333	631,000	631,000	-
46900	Business meetings	1,166	3,000	3,000	-
47000	Miscellaneous	50	200	200	-
Maintenance & Operation Total		\$ 1,697,882	\$ 1,042,900	\$ 1,042,900	\$ -
Allocation Offset		\$ (2,381,852)	\$ (2,033,700)	\$ (2,033,700)	\$ -
TOTAL		\$ -	\$ -	\$ -	\$ -

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND - CUSTOMER SERVICES
 551-971**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 2,961,319	\$ -	\$ -	\$ 3,652,182
41200	Overtime	32,028	-	-	40,400
41300	Hourly wages	246,719	-	-	-
Various	Benefits	16,389	19,700	19,700	1,044,703
42700, 42702	PERS Retirement	-	-	-	591,032
42701	PERS cost sharing	-	-	-	(68,067)
42799	Salary charges in (out)	-	3,577,000	3,577,000	-
Salaries & Benefits Total		\$ 3,256,455	\$ 3,596,700	\$ 3,596,700	\$ 5,260,250
Maintenance & Operation					
43070	Lease payments	\$ 12,930	\$ 24,700	\$ 24,700	\$ -
43080	Rent	4,200	4,300	4,300	-
43090	Equipment usage	246,583	183,300	183,300	58,138
43110	Contractual services	1,521,897	1,460,600	1,460,600	1,901,300
44120	Repairs to office equip	513	-	-	-
44200	Advertising	12,586	10,000	10,000	15,000
44301	Cell phone	-	-	-	1,600
44450	Postage	125,881	130,000	130,000	150,000
44550	Travel	15,628	12,500	12,500	38,600
44600	Laundry & towel service	2,177	700	700	500
44650	Training	17,495	8,600	8,600	15,100
44700	Computer software	3,006	-	-	2,100
44750	Liability	73	-	-	133,678
44760	Regulatory	116	1,000	1,000	1,000
44800	Membership and dues	1,085	2,900	2,900	4,700
45050	Periodicals & newspapers	5,249	900	900	4,600
45150	Furniture & equipment	7,760	-	-	25,500
45170	Computer hardware	2,462	-	-	-
45250	Office supplies	33,814	35,000	35,000	35,500
45300	Small tools	846	3,000	3,000	3,000
45350	General supplies	1,779	6,500	6,500	2,500
45450	Printing and graphics	21,581	39,200	39,200	30,000
45600	A & G overhead	2,009,717	-	-	-
45610	Section overhead	572,182	523,200	523,200	375,762
45620	Material overhead	360	2,500	2,500	-
45621	Employee benefit overhead	1,998,600	2,271,000	2,271,000	-
46500	Uncollectible accounts	210,252	330,000	330,000	260,000
46900	Business meetings	1,950	3,000	3,000	4,000
47000	Miscellaneous	71,537	70,000	70,000	55,200
Maintenance & Operation Total		\$ 6,902,259	\$ 5,122,900	\$ 5,122,900	\$ 3,117,778
Allocation Offset		\$ (10,158,714)	\$ (8,719,600)	\$ (8,719,600)	\$ (8,378,028)
TOTAL		\$ -	\$ -	\$ -	\$ -

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND - GARAGE
 551-993**

	Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Maintenance & Operation				
43060 Utilities	\$ 20,728	\$ -	\$ -	\$ -
44350 Vehicle maintenance	1,747	-	-	-
44351 Fleet / equip rental charge	2,175,300	1,617,644	1,617,644	1,739,519
Maintenance & Operation Total	\$ 2,197,775	\$ 1,617,644	\$ 1,617,644	\$ 1,739,519
Allocation Offset	\$ (2,197,775)	\$ (1,617,644)	\$ (1,617,644)	\$ (1,739,519)
TOTAL	\$ -	\$ -	\$ -	\$ -

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND - WAREHOUSE
 551-995**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 196,355	\$ -	\$ -	\$ -
Various	Benefits	477	-	-	-
42799	Salary charges in (out)	-	206,000	206,000	-
Salaries & Benefits Total		\$ 196,832	\$ 206,000	\$ 206,000	\$ -
Maintenance & Operation					
43060	Utilities	\$ 18,438	\$ 20,000	\$ 20,000	\$ -
44400	Janitorial services	-	500	500	-
45250	Office supplies	1,060	2,000	2,000	-
45300	Small tools	-	2,000	2,000	-
45350	General supplies	3,349	3,000	3,000	-
45600	A & G overhead	127,330	-	-	-
45620	Material overhead	192,911	-	-	-
45621	Employee benefit overhead	130,225	130,700	130,700	-
47010	Discount earned & lost	-	200,000	200,000	-
Maintenance & Operation Total		\$ 473,312	\$ 358,200	\$ 358,200	\$ -
Allocation Offset		\$ (670,144)	\$ (564,200)	\$ (564,200)	\$ -
TOTAL		\$ -	\$ -	\$ -	\$ -

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC WORKS REVENUE FUND - GWP ADMINISTRATION
 552-911**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Maintenance & Operation					
43110	Contractual services	\$ 131,235	\$ 435,000	\$ 435,000	\$ 155,000
46000	Depreciation	22,227,542	21,132,493	21,132,493	25,600,000
47050	Interest on bonds	4,498,629	6,050,000	6,050,000	5,108,100
Maintenance & Operation Total		\$ 26,857,406	\$ 27,617,493	\$ 27,617,493	\$ 30,863,100
Transfers					
48010	Transfer-General Fund	\$ 21,107,000	\$ 20,857,000	\$ 20,857,000	\$ 20,607,000
Transfers Total		\$ 21,107,000	\$ 20,857,000	\$ 20,857,000	\$ 20,607,000
TOTAL		\$ 47,964,406	\$ 48,474,493	\$ 48,474,493	\$ 51,470,100

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC WORKS REVENUE FUND - POWER MANAGEMENT
552-921**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 5,186,358	\$ -	\$ -	\$ 5,888,232
41200	Overtime	426,184	-	-	255,000
41300	Hourly wages	149,760	-	-	138,981
Various	Benefits	6,359	5,000	5,000	1,514,114
42700, 42702	PERS Retirement	-	-	-	961,973
42701	PERS cost sharing	-	-	-	(92,711)
42799	Salary charges in (out)	-	5,210,700	5,210,700	-
Salaries & Benefits Total		\$ 5,768,661	\$ 5,215,700	\$ 5,215,700	\$ 8,665,589
Maintenance & Operation					
43050	Repairs-bldgs & grounds	\$ 20,538	\$ 50,000	\$ 50,000	\$ 51,500
43060	Utilities	1,648,680	1,866,000	1,866,000	1,866,000
43070	Lease payments	88,448	92,000	92,000	22,000
43090	Equipment usage	6,778	5,000	5,000	38,316
43110	Contractual services	2,760,629	1,572,000	1,572,000	4,129,200
44100	Repairs to equipment	1,112,211	900,000	900,000	900,000
44120	Repairs to office equip	249	1,000	1,000	1,000
44250	Data communication	2,466	-	-	1,500
44300	Telephone	512	-	-	500
44301	Cell phone	49	-	-	-
44350	Vehicle maintenance	16	-	-	-
44400	Janitorial services	30,062	35,000	35,000	36,000
44450	Postage	3,058	7,000	7,000	2,500
44550	Travel	40,157	-	-	15,800
44600	Laundry & towel service	9,072	10,000	10,000	10,000
44650	Training	64,956	-	-	5,000
44700	Computer software	89,249	23,000	23,000	10,000
44750	Liability	282	-	-	227,415
44760	Regulatory	317,991	302,000	302,000	452,000
44800	Membership and dues	16,861	21,000	21,000	21,200
45050	Periodicals & newspapers	31,799	5,000	5,000	12,000
45100	Books	2,101	500	500	1,100
45150	Furniture & equipment	14,995	-	-	300
45170	Computer hardware	11,571	-	-	-
45200	Maps and blue prints	300	2,000	2,000	2,000
45250	Office supplies	15,038	7,000	7,000	7,400
45300	Small tools	31,394	15,000	15,000	15,000
45350	General supplies	712,796	711,000	711,000	710,700
45450	Printing and graphics	7,501	-	-	-
45501	Fuel-landfill gas	7,337,149	7,337,300	7,337,300	7,337,300
45502	Fuel-natural gas	15,059,123	15,000,000	15,000,000	17,736,700
45510	Purchased power	97,666,067	87,860,200	87,860,200	82,477,900
45511	Hedging costs	1,416,575	1,600,000	1,600,000	1,600,000
45600	A & G overhead	2,851,536	4,136,500	4,136,500	4,346,100
45610	Section overhead	715,543	550,500	550,500	-
45620	Material overhead	12,603	101,700	101,700	-
45621	Employee benefit overhead	3,318,325	3,140,100	3,140,100	-
46001	Gas depletion	1,199,374	574,400	574,400	1,741,000
46900	Business meetings	2,508	1,500	1,500	1,500

CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC WORKS REVENUE FUND - POWER MANAGEMENT
552-921

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
47000	Miscellaneous	9,354	27,000	27,000	4,000
47010	Discount earned & lost	(58)	-	-	-
Maintenance & Operation Total		\$ 136,627,857	\$ 125,953,700	\$ 125,953,700	\$ 123,782,931
Estimated Savings		\$ -	\$ (5,914,148)	\$ (5,914,148)	\$ -
TOTAL		\$ 142,396,518	\$ 125,255,252	\$ 125,255,252	\$ 132,448,520

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC WORKS REVENUE FUND - ELECTRIC SERVICES
 552-931**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 7,564,484	\$ -	\$ -	\$ 10,499,767
41200	Overtime	636,540	-	-	257,700
41300	Hourly wages	280,499	-	-	80,884
Various	Benefits	7,785	500	500	2,463,655
42601	PARS supplemental retirement	-	-	716,508	716,508
42700, 42702	PERS Retirement	-	-	-	1,703,854
42701	PERS cost sharing	-	-	-	(118,774)
42799	Salary charges in (out)	-	10,866,934	10,866,934	(2,548,800)
Salaries & Benefits Total		\$ 8,489,308	\$ 10,867,434	\$ 11,583,942	\$ 13,054,794
Maintenance & Operation					
43050	Repairs-bldgs & grounds	\$ 75,479	\$ 141,000	\$ 141,000	\$ 116,500
43060	Utilities	494,578	447,000	447,000	477,000
43070	Lease payments	3,665	70,000	70,000	38,500
43080	Rent	51,168	45,000	45,000	53,200
43090	Equipment usage	954,074	700,000	700,000	740,125
43110	Contractual services	1,992,160	3,129,900	3,057,847	2,461,700
43111	Construction services	19,999	-	-	-
43150	Cost allocation charge	-	-	-	3,663,708
44100	Repairs to equipment	21,829	2,500	2,500	14,000
44120	Repairs to office equip	490	2,000	2,000	-
44250	Data communication	2,083	-	-	-
44300	Telephone	13,727	-	-	14,400
44301	Cell phone	(11)	-	-	-
44350	Vehicle maintenance	2,057	-	-	-
44400	Janitorial services	17,781	-	-	24,000
44450	Postage	3,700	1,000	1,000	2,000
44550	Travel	40,149	-	-	37,600
44600	Laundry & towel service	225	-	-	-
44650	Training	75,150	-	-	46,900
44700	Computer software	7,134	-	-	1,300
44750	Liability	(304)	-	-	392,346
44760	Regulatory	7,289	30,500	30,500	10,500
44800	Membership and dues	88,103	10,000	10,000	10,000
45100	Books	24	-	-	-
45150	Furniture & equipment	11,182	-	-	-
45170	Computer hardware	7,734	-	-	-
45250	Office supplies	25,465	5,000	5,000	-
45300	Small tools	85,878	125,000	125,000	125,000
45350	General supplies	1,191,530	750,000	750,000	1,025,700
45504	Fuel - diesel gas	-	-	-	1,000
45600	A & G overhead	3,988,935	7,420,205	7,420,205	6,793,259
45610	Section overhead	1,101,252	1,533,400	1,533,400	-
45620	Material overhead	267,847	354,100	354,100	-
45621	Employee benefit overhead	4,391,632	1,660,116	1,660,116	-
45622	Customer services allocation	(827,124)	-	-	-
45623	General plant allocation	(515,114)	-	-	-
46900	Business meetings	5,141	-	-	5,500
47000	Miscellaneous	2,299,030	-	-	400
47010	Discount earned & lost	(57)	-	-	-
Maintenance & Operation Total		\$ 15,903,879	\$ 16,426,721	\$ 16,354,668	\$ 16,054,638

CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC WORKS REVENUE FUND - ELECTRIC SERVICES
552-931

	Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Capital Improvement				
51250 Equipment	\$ 4,258	\$ -	\$ -	\$ -
Capital Improvement Total	<u>\$ 4,258</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TOTAL	<u>\$ 24,397,445</u>	<u>\$ 27,294,155</u>	<u>\$ 27,938,610</u>	<u>\$ 29,109,432</u>

Note:

* Adjusted for Balancing Strategies

CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC WORKS REVENUE FUND - CUSTOMER SERVICES
552-971

	Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Maintenance & Operation				
45610 Section overhead	\$ (151,803)	\$ -	\$ -	\$ -
45622 Customer services allocation	7,224,353	5,555,300	5,555,300	5,232,565
Maintenance & Operation Total	\$ 7,072,550	\$ 5,555,300	\$ 5,555,300	\$ 5,232,565
TOTAL	\$ 7,072,550	\$ 5,555,300	\$ 5,555,300	\$ 5,232,565

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC DEPRECIATION FUND - GWP ADMINISTRATION
 553-911**

	Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Maintenance & Operation				
45623 General plant allocation	\$ 2,648,726	\$ 450,000	\$ 450,000	\$ 1,088,000
Maintenance & Operation Total	\$ 2,648,726	\$ 450,000	\$ 450,000	\$ 1,088,000
Capital Improvement				
59999 Asset capitalization	\$ (25,413,479)	\$ -	\$ -	\$ -
Capital Improvement Total	\$ (25,413,479)	\$ -	\$ -	\$ -
TOTAL	\$ (22,764,753)	\$ 450,000	\$ 450,000	\$ 1,088,000

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC DEPRECIATION FUND - POWER MANAGEMENT
 553-921**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 68,388	\$ -	\$ -	\$ -
Salaries & Benefits Total		<u>\$ 68,388</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Maintenance & Operation					
43110	Contractual services	\$ 765,344	\$ 1,164,000	\$ 1,164,000	\$ 2,818,400
43111	Construction services	1,542,308	-	-	600,000
44100	Repairs to equipment	16,530	-	-	-
44450	Postage	1,289	-	-	-
44760	Regulatory	1,359	-	-	-
45150	Furniture & equipment	6,837	-	-	-
45170	Computer hardware	1,519	-	-	-
45350	General supplies	27,278	-	-	-
45600	A & G overhead	36,093	-	-	-
45610	Section overhead	11,105	-	-	-
45621	Employee benefit overhead	42,448	-	-	-
47059	Capitalized interest -water 08	367,827	-	-	-
Maintenance & Operation Total		<u>\$ 2,819,935</u>	<u>\$ 1,164,000</u>	<u>\$ 1,164,000</u>	<u>\$ 3,418,400</u>
Capital Outlay					
51000	Capital outlay	\$ -	\$ -	\$ 72,053	\$ -
Capital Outlay Total		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 72,053</u>	<u>\$ -</u>
Capital Improvement					
51250	Equipment	\$ 222,531	\$ -	\$ -	\$ 259,000
51800	Mobile equipment	103,776	-	-	45,000
Capital Improvement Total		<u>\$ 326,306</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 304,000</u>
TOTAL		<u><u>\$ 3,214,629</u></u>	<u><u>\$ 1,164,000</u></u>	<u><u>\$ 1,236,053</u></u>	<u><u>\$ 3,722,400</u></u>

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC DEPRECIATION FUND - ELECTRIC SERVICES
553-931**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 3,613,485	\$ -	\$ -	\$ -
41200	Overtime	377,590	-	-	19,700
41300	Hourly wages	77,890	-	-	-
Various	Benefits	2,700	-	-	-
42799	Salary charges in (out)	-	870,000	870,000	2,486,500
Salaries & Benefits Total		\$ 4,071,664	\$ 870,000	\$ 870,000	\$ 2,506,200
Maintenance & Operation					
43050	Repairs-bldgs & grounds	\$ 330	\$ -	\$ -	\$ -
43070	Lease payments	38,038	-	-	-
43090	Equipment usage	599,954	-	-	309,100
43110	Contractual services	5,709,698	-	-	2,978,700
43111	Construction services	75,632	913,700	1,173,260	-
44100	Repairs to equipment	844	-	-	-
44450	Postage	200	-	-	-
44550	Travel	8,302	-	-	-
44650	Training	2,561	-	-	-
44700	Computer software	10,004	-	-	-
44750	Liability	303	-	-	-
44760	Regulatory	15,890	-	-	23,000
45150	Furniture & equipment	184,347	-	-	-
45170	Computer hardware	43,662	-	-	-
45250	Office supplies	241	-	-	-
45300	Small tools	63,187	-	-	-
45350	General supplies	2,637,272	-	-	1,477,600
45450	Printing and graphics	-	-	-	2,000
45600	A & G overhead	2,054,200	687,300	687,300	1,251,800
45610	Section overhead	577,314	121,800	121,800	-
45620	Material overhead	228,094	-	-	-
45621	Employee benefit overhead	2,396,031	565,500	565,500	-
46900	Business meetings	3,407	-	-	-
47000	Miscellaneous	4,058	-	-	-
47010	Discount earned & lost	(47)	-	-	-
47059	Capitalized interest -water 08	608,332	-	-	-
Maintenance & Operation Total		\$ 15,261,856	\$ 2,288,300	\$ 2,547,860	\$ 6,042,200
Capital Outlay					
51000	Capital outlay	\$ 28,764	\$ -	\$ -	\$ 424,018
Capital Outlay Total		\$ 28,764	\$ -	\$ -	\$ 424,018
Capital Improvement					
51250	Equipment	\$ 1,163,998	\$ -	\$ -	\$ 109,000
59999	Asset capitalization	(976,159)	-	-	-
Capital Improvement Total		\$ 187,839	\$ -	\$ -	\$ 109,000
TOTAL		\$ 19,550,124	\$ 3,158,300	\$ 3,417,860	\$ 9,081,418

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 WATER WORKS REVENUE FUND - GWP ADMINISTRATION
 572-911**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Maintenance & Operation					
43110	Contractual services	\$ 24,634	\$ 200,000	\$ 200,000	\$ 50,000
44750	Liability	1,000,000	1,000,000	1,000,000	1,000,000
46000	Depreciation	4,526,894	3,712,338	3,712,338	5,550,000
47050	Interest on bonds	1,255,549	2,310,000	2,310,000	3,207,800
Maintenance & Operation Total		\$ 6,807,077	\$ 7,222,338	\$ 7,222,338	\$ 9,807,800
TOTAL		\$ 6,807,077	\$ 7,222,338	\$ 7,222,338	\$ 9,807,800

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 WATER WORKS REVENUE FUND - WATER SERVICES
 572-951**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 2,988,999	\$ -	\$ -	\$ 4,651,440
41200	Overtime	257,482	-	-	123,300
41300	Hourly wages	80,241	-	-	58,517
Various	Benefits	6,011	3,800	3,800	1,345,578
42601	PARS supplemental retirement	-	-	108,652	108,652
42700, 42702	PERS Retirement	-	-	-	759,572
42701	PERS cost sharing	-	-	-	(71,946)
42799	Salary charges in (out)	-	3,756,600	3,756,600	(775,600)
Salaries & Benefits Total		\$ 3,332,734	\$ 3,760,400	\$ 3,869,052	\$ 6,199,513
Maintenance & Operation					
43050	Repairs-bldgs & grounds	\$ 110,718	\$ 381,000	\$ 381,000	\$ 308,500
43060	Utilities	2,668,483	2,864,300	2,864,300	2,864,300
43070	Lease payments	572	6,000	6,000	600
43080	Rent	3,618	12,300	12,300	14,900
43090	Equipment usage	312,142	345,200	345,200	390,609
43110	Contractual services	948,360	1,353,000	1,353,000	1,509,400
43111	Construction services	284	245,000	245,000	50,000
44100	Repairs to equipment	324,269	187,000	187,000	270,800
44120	Repairs to office equip	-	5,000	5,000	2,000
44250	Data communication	9,256	-	-	-
44350	Vehicle maintenance	19	3,000	3,000	-
44400	Janitorial services	8,567	8,500	8,500	18,500
44450	Postage	3,810	4,600	4,600	4,600
44550	Travel	5,021	49,700	49,700	8,000
44600	Laundry & towel service	101	-	-	-
44650	Training	26,763	73,600	73,600	56,500
44700	Computer software	6,796	22,500	22,500	19,000
44750	Liability	11	-	-	174,963
44760	Regulatory	150,471	155,000	155,000	155,000
44800	Membership and dues	61,731	57,800	57,800	55,000
45050	Periodicals & newspapers	2,186	1,300	1,300	300
45100	Books	1,072	2,200	2,200	2,500
45150	Furniture & equipment	276	32,500	32,500	10,000
45170	Computer hardware	899	69,000	69,000	24,000
45200	Maps and blue prints	-	500	500	500
45250	Office supplies	14,082	9,500	9,500	5,500
45300	Small tools	11,268	57,000	57,000	41,000
45350	General supplies	496,391	605,100	605,100	593,000
45400	Reports & publications	406	1,500	1,500	1,500
45450	Printing and graphics	-	18,500	18,500	25,000
45520	Purchased water	14,853,038	15,084,000	15,084,000	15,838,200
45600	A & G overhead	2,864,464	5,565,349	5,565,349	5,016,300
45610	Section overhead	1,957,997	2,014,700	2,014,700	-
45620	Material overhead	78,211	98,400	98,400	-
45621	Employee benefit overhead	1,566,348	710,552	710,552	-
46900	Business meetings	1,570	6,500	6,500	3,000

CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
WATER WORKS REVENUE FUND - WATER SERVICES
572-951

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
47000	Miscellaneous	774,740	667,000	667,000	44,500
47010	Discount earned & lost	(147)	-	-	-
Maintenance & Operation Total		\$ 27,263,797	\$ 30,717,101	\$ 30,717,101	\$ 27,507,972
TOTAL		\$ 30,596,530	\$ 34,477,501	\$ 34,586,153	\$ 33,707,485

Note:

* Adjusted for Balancing Strategies

CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
WATER WORKS REVENUE FUND - CUSTOMER SERVICES
572-971

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Maintenance & Operation					
45610	Section overhead	\$ (50,601)	\$ -	\$ -	\$ -
45622	Customer services allocation	3,252,294	2,575,600	2,575,600	2,711,000
Maintenance & Operation Total		<u>\$ 3,201,694</u>	<u>\$ 2,575,600</u>	<u>\$ 2,575,600</u>	<u>\$ 2,711,000</u>
TOTAL		<u>\$ 3,201,694</u>	<u>\$ 2,575,600</u>	<u>\$ 2,575,600</u>	<u>\$ 2,711,000</u>

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 WATER DEPRECIATION FUND - GWP ADMINISTRATION
 573-911**

	Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Maintenance & Operation				
45623 General plant allocation	\$ 882,909	\$ 150,000	\$ 150,000	\$ 512,000
Maintenance & Operation Total	\$ 882,909	\$ 150,000	\$ 150,000	\$ 512,000
Capital Improvement				
59999 Asset capitalization	\$ (18,343,009)	\$ -	\$ -	\$ -
Capital Improvement Total	\$ (18,343,009)	\$ -	\$ -	\$ -
TOTAL	\$ (17,460,100)	\$ 150,000	\$ 150,000	\$ 512,000

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
WATER DEPRECIATION FUND - WATER SERVICES
573-951**

		Actual 2011-12	Adopted 2012-13*	Revised 2012-13	Adopted 2013-14
Salaries & Benefits					
41100	Salaries	\$ 884,155	\$ -	\$ 956,500	\$ -
41200	Overtime	40,286	-	-	28,100
41300	Hourly wages	121,729	-	-	81,900
Various	Benefits	4,795	-	-	-
42799	Salary charges in (out)	-	70,200	70,200	837,900
Salaries & Benefits Total		\$ 1,050,964	\$ 70,200	\$ 1,026,700	\$ 947,900
Maintenance & Operation					
43050	Repairs-bldgs & grounds	\$ 4,883	\$ -	\$ -	\$ -
43070	Lease payments	14,116	1,000	1,000	-
43090	Equipment usage	116,714	-	-	140,900
43110	Contractual services	4,187,546	2,047,500	5,402,800	2,755,800
43111	Construction services	8,110,452	1,131,700	1,179,300	8,388,800
44100	Repairs to equipment	11,991	-	-	-
44250	Data communication	986	-	-	-
44550	Travel	3	-	-	-
44650	Training	812	-	-	20,000
44750	Liability	8	-	-	-
44760	Regulatory	27,537	-	-	-
45170	Computer hardware	33,989	-	-	65,000
45300	Small tools	693	-	-	-
45350	General supplies	380,510	-	-	148,000
45450	Printing and graphics	3,275	-	-	-
45600	A & G overhead	1,078,724	56,000	56,000	675,300
45610	Section overhead	429,231	19,000	19,000	-
45620	Material overhead	78,095	-	-	-
45621	Employee benefit overhead	591,246	27,500	27,500	-
46900	Business meetings	533	-	-	-
47000	Miscellaneous	11,649	-	-	-
47010	Discount earned & lost	(109)	-	-	-
47050	Interest on bonds	-	-	-	450,300
47059	Capitalized interest -water 08	989,547	-	-	-
Maintenance & Operation Total		\$ 16,072,433	\$ 3,282,700	\$ 6,685,600	\$ 12,644,100
Capital Outlay					
51000	Capital outlay	\$ 6,084	\$ -	\$ -	\$ -
Capital Outlay Total		\$ 6,084	\$ -	\$ -	\$ -
Capital Improvement					
51250	Equipment	\$ 37,253	\$ -	\$ -	\$ 85,500
51800	Mobile equipment	293,365	-	-	9,000
Capital Improvement Total		\$ 330,619	\$ -	\$ -	\$ 94,500
TOTAL		\$ 17,460,100	\$ 3,352,900	\$ 7,712,300	\$ 13,686,500

Note:

* Adjusted for Balancing Strategies

**CITY OF GLENDALE
CAPITAL IMPROVEMENT PROGRAM - GWP
SUMMARY OF PROJECTS**

Project	FY 13-14 Adopted	FY 14-15 Projected	FY 15-16 Projected	FY 16-17 Projected	FY 17-18 Projected	Future Years FY 18 - 23	Estimated Project Total
GLENDALE WATER & POWER - ELECTRIC UTILITY FUND 553							
Grayson Power Plant Steam Units	\$ 100,000	\$ -	\$ 3,738,500	\$ 267,900	\$ 608,000	\$ -	\$ 4,714,400
Grayson Power Plant Gas Units	500,000	4,144,600	3,162,800	4,128,000	1,122,500	100,000,000	113,057,900
Grayson Power Plant BOP & Auxillary	-	155,000	-	229,600	714,700	-	1,099,300
Transmission Capital Improvements	2,818,400	-	-	-	-	2,500,000	5,318,400
Power Management General Plant Capital	304,000	-	-	-	-	-	304,000
Transmission and Production Plant Sub-Total	3,722,400	4,299,600	6,901,300	4,625,500	2,445,200	102,500,000	124,494,000
Distribution System Expansion	974,300	1,783,900	1,627,500	2,440,000	1,786,500	20,200,000	28,812,200
Distribution System Reliability Improvements	303,500	7,672,600	4,385,500	1,086,400	5,202,700	23,000,000	41,650,700
Distribution System Modification & Replacements	930,200	1,474,300	1,518,600	1,564,100	1,611,000	15,000,000	22,098,200
Electric Meters and Services	2,656,818	2,736,500	2,818,600	3,230,900	3,327,900	17,000,000	31,770,718
Distribution System OH / UG Conversions	-	-	-	-	-	-	-
Distribution System 4 to 12kV Conversions	-	-	-	5,555,400	2,940,800	-	8,496,200
Streetlight System Capital	-	-	-	363,100	374,000	2,700,000	3,437,100
Utility Modernization	4,107,600	3,163,800	2,466,200	1,010,400	1,040,700	10,000,000	21,788,700
Distribution Plant Sub-Total	8,972,418	16,831,100	12,816,400	15,250,300	16,283,600	87,900,000	158,053,818
Electric General Plant Capital	109,000	122,300	125,900	222,000	228,700	5,000,000	5,807,900
General Plant Capital - Common Facilities	1,088,000	-	-	-	-	2,000,000	3,088,000
ELECTRIC WORKS TOTAL	\$ 13,891,818	\$ 21,253,000	\$ 19,843,600	\$ 20,097,800	\$ 18,957,500	\$ 197,400,000	\$ 291,443,718
GLENDALE WATER & POWER - WATER UTILITY FUND 573							
Potable Water Source Improvements	\$ 1,499,800	\$ 4,525,000	\$ 275,000	\$ 275,000	\$ 509,000	\$ 7,981,800	\$ 15,065,600
Water Pumping Plant Improvements	2,513,300	2,256,100	955,800	159,300	159,300	3,820,000	9,863,800
Water Quality and Treatment Plant Improvement:	725,600	425,900	336,400	336,400	336,400	1,043,000	3,203,700
Water Reservoir and Tank Improvements	470,700	170,000	141,700	146,000	146,000	4,653,200	5,727,600
Water Mains, Hydrants, Services & Meters	6,748,000	3,120,600	5,237,600	3,338,900	3,137,700	8,932,600	30,515,400
Recycled Water Reservoir, Tanks and Mains	1,423,000	313,900	-	-	-	1,004,300	2,741,200
General Plant Capital	306,100	95,600	90,300	90,300	90,300	707,800	1,380,400
General Plant Capital - Common Facilities	512,000	-	-	-	-	1,338,000	1,850,000
WATER WORKS TOTAL	\$ 14,198,500	\$ 10,907,100	\$ 7,036,800	\$ 4,345,900	\$ 4,378,700	\$ 29,480,700	\$ 70,347,700
GWP PROJECTS TOTAL	\$ 28,090,318	\$ 32,160,100	\$ 26,880,400	\$ 24,443,700	\$ 23,336,200	\$ 226,880,700	\$ 361,791,418

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2011-12	Adopted Budget 2012-13*	Revised Budget 2012-13	Adopted Budget 2013-14
<u>Salaried Positions</u>				
Administrative Analyst	5.00	2.00	2.00	2.00
Administrative Assistant	5.00	4.00	4.00	4.00
Administrative Associate	-	-	1.00	1.00
Assistant Engineering Technician	2.00	2.00	2.00	2.00
Assistant General Manager	3.00	1.00	-	-
Assistant IT Applications Specialist	1.00	1.00	2.00	1.00
Building Repairer - Water	2.00	2.00	-	2.00
Business Account Representative	2.00	2.00	2.00	2.00
Business Transformer & Marketing Administrator	1.00	1.00	1.00	1.00
Chief Assistant General Manager	1.00	1.00	2.00	2.00
Civil Engineer I	3.00	3.00	3.00	3.00
Civil Engineer II	2.00	1.00	1.00	1.00
Civil Engineering Assistant	1.00	1.00	1.00	1.00
Civil Engineering Associate	3.00	1.00	1.00	1.00
Customer Service Administrator	1.00	1.00	1.00	1.00
Customer Service Field Supervisor	1.00	1.00	1.00	1.00
Customer Service Field Technician	6.00	6.00	5.00	5.00
Customer Service Representative	1.00	1.00	1.00	1.00
Customer Service Utility Repr. I	36.00	33.00	33.00	31.00
Customer Service Utility Supervisor	3.00	2.00	2.00	2.00
Director of Public Works	0.50	1.00	-	-
Electrical Engineer I	5.00	5.00	5.00	5.00
Electrical Engineer II	1.00	1.00	-	-
Electrical Engineering Assistant	4.00	3.00	3.00	3.00
Electrical Engineering Associate	2.00	2.00	2.00	2.00
Electrical Helper	4.00	2.00	2.00	2.00
Electrical Line Mechanic	16.00	9.00	11.00	11.00
Electrical Line Mechanic Apprentice	11.00	11.00	8.00	6.00
Electrical Line Mechanic Supervisor I	11.00	9.00	9.00	9.00
Electrical Line Mechanic Supervisor II	5.00	4.00	4.00	4.00
Electrical Mechanic Assistant	4.00	2.00	3.00	3.00
Electrical Mechanic Supervisor II	1.00	-	-	-
Electrical Operation Supervisor	2.00	2.00	-	-
Electrical Service Planner	5.00	3.00	3.00	3.00
Electrical Supt-Const, Trans&Di	-	-	1.00	1.00
Electrical Supt-SubMeter&Comm	-	-	1.00	1.00
Electrical System Dispatcher	3.00	3.00	3.00	3.00
Electrical System Dispatcher Supervisor	1.00	1.00	1.00	1.00
Electrical Test Supervisor	1.00	1.00	1.00	1.00
Electrical Test Technician I	3.00	3.00	3.00	3.00
Electrical Test Technician II	6.00	6.00	6.00	6.00
Energy Marketer/Trader	2.00	2.00	2.00	2.00
Energy Trading Manger	1.00	1.00	1.00	1.00
Engineering Aide	1.00	1.00	1.00	1.00
Engineering Technician	6.00	5.00	5.00	5.00
Equipment Welder	1.00	1.00	1.00	1.00
Executive Analyst	1.00	-	-	-
Facilities Maintenance Supervisor	1.00	1.00	-	1.00
Finance Administrator	1.00	-	-	-

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2011-12	Adopted Budget 2012-13*	Revised Budget 2012-13	Adopted Budget 2013-14
General Manager-GWP	1.00	-	1.00	1.00
Information Services Administrator	1.00	-	-	1.00
Information Services Project Manager	2.00	2.00	2.00	1.00
Integrated Resources Plan Administrator	1.00	-	1.00	1.00
IT Applications Specialist	1.00	1.00	1.00	1.00
Line Clearance Forestry Supervisor I	2.00	1.00	1.00	1.00
Mechanical Engineering Assistant	2.00	2.00	2.00	2.00
Meter Reader	5.00	4.00	4.00	4.00
Office Services Specialist I	3.00	1.00	1.00	-
Office Services Specialist II	4.00	3.00	3.00	2.00
Office Services Supervisor	2.00	2.00	2.00	1.00
PC Specialist	1.00	1.00	1.00	-
Power Contracts Manager	1.00	1.00	1.00	1.00
Power Line Truck Operator	2.00	2.00	2.00	2.00
Power Planning Manager	1.00	1.00	-	-
Power Plant Auxiliary Operator	4.00	4.00	4.00	4.00
Power Plant Control Operator	11.00	11.00	14.00	13.00
Power Plant Control Operator Apprentice	8.00	8.00	5.00	6.00
Power Plant Inst & Cntrl Supervisor	1.00	1.00	1.00	1.00
Power Plant Maintenance Supervisor	1.00	-	-	-
Power Plant Mechanic	8.00	6.00	6.00	6.00
Power Plant Mechanic Apprentice	2.00	2.00	2.00	2.00
Power Plant Mechanic Assistant	-	-	1.00	1.00
Power Plant Mechanic Supervisor	1.00	1.00	1.00	1.00
Power Plant Operation Supervisor	1.00	1.00	1.00	1.00
Power Plant Operator	1.00	1.00	1.00	1.00
Power Plant Shift Supervisor	5.00	5.00	5.00	5.00
Power Plant Superintendent	-	1.00	1.00	1.00
Power Plant Technician	2.00	1.00	1.00	1.00
Power Systems Analyst	3.00	2.00	2.00	2.00
Principal Civil Engineer	1.00	1.00	1.00	-
Principal Electrical Engineer	2.00	-	-	-
Principal Engineering Technician	1.00	1.00	1.00	1.00
Principal Mechanical Engineer	1.00	-	-	-
Principal Water Quality Specialist	1.00	1.00	1.00	1.00
Project Manager	3.00	1.00	1.00	1.00
Public Benefits Charge Coordinator	4.00	4.00	3.00	3.00
Resource Efficiency Advisor	1.00	-	-	-
Revenue Protection Coordinator	1.00	1.00	1.00	1.00
Sr. Administrative Analyst	1.00	1.00	1.00	1.00
Sr. Civil Engineer	2.00	2.00	2.00	2.00
Sr. Customer Srv. Field Tech.	1.00	-	1.00	1.00
Sr. Customer Srv. Utility Rep	6.00	5.00	5.00	5.00
Sr. Electrical Engineer	1.00	1.00	2.00	2.00
Sr. Electrical Srv. Planner	2.00	2.00	2.00	2.00
Sr. Electrical System Dispatcher	7.00	6.00	6.00	6.00
Sr. Electrical Test Technician	4.00	4.00	4.00	2.00
Sr. Engineering Technician	2.00	2.00	2.00	2.00
Sr. Environmental Program Specialist	2.00	2.00	2.00	2.00
Sr. IT Application Specialist	2.00	1.00	1.00	1.00

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2011-12	Adopted Budget 2012-13*	Revised Budget 2012-13	Adopted Budget 2013-14
Sr. Mechanical Engineer	1.00	1.00	1.00	1.00
Sr. Meter Reader	1.00	1.00	1.00	1.00
Sr. Office Services Specialist	6.00	6.00	5.00	5.00
Sr. Office Specialist	2.00	2.00	2.00	2.00
Sr. Power Plant Mechanic	2.00	2.00	2.00	2.00
Sr. Power Plant Shift Supervisor	1.00	-	-	-
Sr. Power Plant Technician	2.00	2.00	2.00	2.00
Sr. Project Manager	1.00	1.00	1.00	1.00
Sr. Water Facilities Operator	2.00	2.00	2.00	2.00
Sr. Water Quality Specialist	1.00	1.00	1.00	1.00
Sr. Water Quality Technician	1.00	1.00	1.00	1.00
Sr. Water System Mechanic	3.00	3.00	3.00	3.00
Station Electrician	2.00	2.00	2.00	2.00
Station Electrician Superv. I	1.00	-	-	-
Station Electrician/Operator	8.00	8.00	8.00	8.00
Station Electrician/Operator Apprentice	1.00	-	1.00	-
Station Electrician/Operator Supervisor I	5.00	5.00	5.00	4.00
Station Electrician/Operator Supervisor II	1.00	1.00	1.00	1.00
Storekeeper	4.00	3.00	3.00	3.00
Stores Supervisor	1.00	1.00	-	1.00
Systems Analyst	3.00	3.00	3.00	2.00
Technical Staff Analyst	1.00	-	-	-
Transformer Shop Supervisor	1.00	-	-	-
Transformer Shop Technician	1.00	1.00	-	1.00
Underground Distribution Construction Mechanic I	11.00	1.00	1.00	-
Underground Distribution Construction Mechanic II	3.00	-	-	-
Underground Distribution Construction Supervisor I	3.00	1.00	1.00	-
Underground Distribution Construction Supervisor II	1.00	-	-	-
Utility Building Repairer	-	-	2.00	-
Utility Equipment Operator II	1.00	1.00	1.00	1.00
Utility Maintenance Worker	3.00	3.00	2.00	2.00
Utility Safety Officer	-	-	1.00	-
Utility Welder	1.00	1.00	1.00	1.00
Water Facilities Operator	2.00	2.00	2.00	2.00
Water Meter Repairer	2.00	2.00	2.00	2.00
Water Quality Technician	2.00	4.00	4.00	4.00
Water Superintendent	2.00	2.00	2.00	2.00
Water System Apprentice	1.00	1.00	2.00	2.00
Water System Equipment Operator	3.00	3.00	3.00	3.00
Water System Helper	6.00	4.00	4.00	4.00
Water System Mechanic	10.00	8.00	7.00	7.00
Water System Operation Supervisor I	2.00	2.00	2.00	2.00
Water System Supervisor II	8.00	5.00	5.00	5.00
Water Systems Supervisor III	1.00	-	-	-
Yard Attendant	1.00	-	-	-
Total Salaried Positions	<u>415.50</u>	<u>331.00</u>	<u>330.00</u>	<u>315.00</u>

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2011-12		Adopted Budget 2012-13*		Revised Budget 2012-13		Adopted Budget 2013-14	
<u>Hourly Positions</u>		**		**		**		**
Assistant IT Application Specialist	-		-		-		2.00	(2)
City Resource Specialist	5.75	(11)	1.40	(3)	1.40	(3)	2.00	(5)
Customer Service Utility Representative	-		0.46	(1)	0.46	(1)	-	
Engineering Aid	-		-		-		0.48	(1)
Engineering Technician	-		0.29	(1)	0.29	(1)	-	
Hourly City Worker	-		9.79	(11)	9.79	(11)	3.99	(5)
Mechanical Engineering Assistant	0.25	(1)	-		-		-	
Meter Reader	-		1.38	(3)	1.38	(3)	-	
Office Services Specialist	-		0.60	(1)	0.60	(1)	-	
Office Specialist I	1.75	(3)	-		-		-	
Power Plant Control Operator	2.25	(4)	0.46	(1)	0.46	(1)	0.46	(1)
Sr. Power Plant Technician	-		0.46	(1)	0.46	(1)	0.46	(1)
Total Hourly Positions	<u>10.00</u>		<u>14.84</u>		<u>14.84</u>		<u>9.39</u>	
Glendale Water & Power Total	<u>425.50</u>		<u>345.84</u>		<u>344.84</u>		<u>324.39</u>	

Notes:

* Adjusted for Balancing Strategies

** Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)