



Preliminary
BUDGET
2012-2013

**City of Glendale
PRELIMINARY BUDGET
FISCAL YEAR 2012-2013**

Mayor

Honorable Frank Quintero

City Council

Honorable Laura Friedman

Honorable Rafi Manoukian

Honorable Ara Najarian

Honorable Dave Weaver

City Manager

Scott Ochoa

Assistant City Manager

Yasmin K. Beers

Executive Management Team

Ronald T. Borucki, City Treasurer

Cindy Cleary, Director of Libraries

Ronald De Pompa, Police Chief

Matthew Doyle, Director of Human Resources

Jess Duran, Director of Community Services & Parks

Robert P. Elliot, Director of Administrative Services - Finance

Michele Flynn, City Auditor

Edward Fraga, Director of Information Services

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Michael J. Garcia, City Attorney

Ardashes Kassakhian, City Clerk

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Budget Guide

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BUDGET DOCUMENT ORGANIZATION

This Budget Document provides preliminary budgetary information on the City of Glendale. Hard copies of the FY2012-13 Preliminary Budget Document are available from the Finance Department and an electronic version is also available on the City's website at www.ci.glendale.ca.us. The Budget Document consists of the following sections:

- *Budget Guide* - The organization of the budget document is explained in this section along with the budget and financial policies for the City. There is a brief discussion of the fund structures and their descriptions.
- *Budget Summaries* - The Budget Summaries section includes various reports which provide a summary of the proposed budget that was presented to the City Council during the public study sessions.
- *Department Budgets* - The Department Budgets section provides a budget summary for each Department.

BUDGET POLICIES & PROCEDURES

As the financial plan of action for the City government, the annual budget is an important document, and the process of preparing that plan of action is one of the most significant jobs performed by City personnel during the year. The budget is more than just the financial plan for raising and spending money to operate the city government. It determines the quality and quantity of governmental services, and the method of distributing costs to the various segments of the community through collection of taxes and fees. It defines the services to be rendered by the departments, the level of these services and capital outlays and projects for the upcoming fiscal year.

The proposed budget is compiled from detailed information furnished by the various departments and includes estimates of revenues and expenditures for the ensuing year. These estimates are required to be as nearly uniform as possible and shall include the following:

- An estimate of the expenses for each department.
- Expenditures of corresponding items for the prior and the current fiscal years, including adjustments due to transfers between appropriations plus an estimate of expenditures to complete the current fiscal year.
- Such information as may be required by the City Council or as the City Manager may deem advisable to submit.
- The recommendations of the City Manager as to the amounts to be appropriated, with reasons therefore, in such detail as the City Council may direct. The City Council shall have power to revise, correct or modify said proposed budgets.

The Charter also provides that the City Council hold a public hearing to solicit public input and adopt the budget on or before June 30. Once adopted, the budget may only be amended or supplemented by 3/5 vote of the City Council. The budget is not a static guideline for city spending but rather a dynamic document subject to constant scrutiny, revision, and adjustment. The

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budgetary process is a year-long continuing process and consists of three distinct phases: *Budget Preparation, Budget Authorization, and Budget Execution.*

BUDGET PREPARATION

Budget Preparation includes determining the objectives and needs of the organization, evaluating courses of action, and determining the means of attaining these objectives. It identifies the key work activities and projects to be done in the ensuing year and the funds to be made available for said year. It includes determining goals, major projects, services provided, and proposed program changes. It then requires estimating the resources required to achieve the various activities identified for the upcoming year.

The following calendar highlights the significant milestones for preparing the FY 2012-13 Proposed Budget:

February 13	Budget Kick-off Meeting
February 24	1 st Budget Document Deadline
April 3.....	Discussion of CIP Projects & Budget
April 17.....	2 nd Budget Document Deadline
April 23.....	3 rd Budget Document Deadline
April 24 - 26	General Fund / Department Review
April 30	<i>Budget Study Session #1</i> FY 2011-12 General Fund Close Out Organizational Profile
May 1	<i>Budget Study Session #2</i> General Fund Five Year Forecast Revenue and Proposed Fee Increases Capital Improvement Program
May 14-15.....	<i>Budget Study Session #3</i> Department Budget Review
May 21	Final Budget Document Deadline
June 5.....	<i>Budget Study Session #4</i> General Fund Wrap-Up
June 12.....	Public Hearing
June 26.....	Budget Adoption

The process of developing the budget furnishes Department Heads and the City Manager with an opportunity to review departmental work programs, to propose changes in services, to recommend revisions in organization structure, to hear and discuss budget requests, and provide feedback regarding City operations.

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FY 2012-13 Budget Process

Over the past several years, the City of Glendale has redefined the way it serves the residents throughout the community. This has translated into trying to maintain service levels with fewer resources. A variety of strategies have been employed that were aimed at being more cost effective in our approaches. These strategies have ran the gamut and included restructuring and consolidating several Departments and related operations, employee concessions, revenue enhancements and fee increases, a hiring freeze, and finally program reductions that resulted in the elimination of 31 full-time positions which included eight layoffs.

The FY 2011-12 Budget was adopted with the hope that we have “bottomed out”; however the stark reality is we clearly have not. For the upcoming year, the City of Glendale is facing significant financial pressure on a variety of fronts with the largest due to the passage of AB1x 26 by the California Legislature, which effectively eliminated redevelopment agencies throughout the State. All told, we have projected a General Fund deficit of approximately \$15.4 million, of which \$7.7 million is attributable to AB1x 26. The balance of the deficit is comprised of increases to Internal Service Funds, primarily Liability and Workers' Compensation, a restructuring of the paramedic service delivery that has not yet been fully implemented, and natural cost increases to employee salaries (step increases) and related benefits.

The financial pressures are not limited to the General Fund. Program cuts at the State and Federal level have reduced the amount of grant funding we will receive, most notably in the Community Development Block Grant Fund. The General Fund Capital Improvement program has been significantly scaled back over the last several years. Glendale Water & Power is tasked with improving and updating an aging infrastructure to continue to providing residents with a high quality of service. And lastly, we have significant fund balance deficits in several Internal Service Funds most notably in Liability, Workers' Compensation, and Employee Health Retirement.

To address the General Fund gap, several strategies will be implemented that will significantly alter the way we deliver service to the community. We will attempt to reduce approximately 125 to 150 full-time non-safety positions through incentive retirements. The balance of the budget gap, if any, will be sought through additional program reductions and ultimately more layoffs. Suffice to say, our preference is to achieve as much as possible through incentive retirements without having to resort to layoffs. At this time, the General Fund budget is balanced with an estimated savings of approximately \$15.4 million. The estimated savings represents the budget deficit that we believe we will reduce through retirements and program reductions. As the incentive retirements become known post budget adoption, we will reduce departmental budgets and the estimated savings by the same amount. By the fall of the 2012, we hope to have a structurally balanced budget with little or no estimated savings remaining.

Part of the General Fund strategy is to start the process of funding the Capital Improvement Fund (401). Starting in FY 2012-13, 1% of the sales tax will be transferred into the Capital Improvement Fund and we will look to increase this funding in future years. We will continue to seek new funding sources to augment existing grants and community programs. Over the next several years, we will continue to address the Internal Service Fund deficits through gradual rate increases to the General Fund and other Funds. And lastly, we will pursue new revenues when deemed appropriate.

Needless to say, uncertainty abounds throughout the organization during this budget cycle and Departments, particularly those within the General Fund, will need to be restructured. It goes to follow that service levels will be impacted but the question is by what and how much? Our

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challenge is to minimize the negative impact on our community and customers and ensure value to the taxpayers. Glendale's value proposition is the combination of the Council's priorities, the City's strategic goals and key performance indicators. Council ultimately sets the tone, the vision and the policy for the City. During this year's budget process, Council has reaffirmed the following priorities:

- Informed & Engage Community
- Safe & Healthy Community
- Economic Vibrancy
- Fiscal Responsibility
- Balanced, Quality Housing
- Community Services & Facilities
- Infrastructure & Mobility
- Arts & Culture
- Environmental Sustainability
- Exceptional Customer Service & Professionalism

These *priorities* have given rise to Departmental strategic goals that will alter, for the better, the way we deliver service and do business. These are goals that best indicate whether Departments had a "successful year". These goals are essentially the *outcomes* that we will strive for in the upcoming budget year. The key performance indicators provide a vehicle to measure our progress. They are the *outputs* in that they tell us what we are doing and how we are doing it.

Taken as a whole, the Council priorities provide the framework, the strategic goals give us our themes, and the key performance indicators measure the details. The management and measurement of our performance will help to bring clarity amid this period of uncertainty. However we will not know the full detail until well into FY 2012-13 which becomes our new base year as the budget process is really a two-year process. During FY 2012-13, we will make reductions, reorganize, and deliver services in a new way. The following year will be an opportunity to observe our new structure, evaluate it, and make adjustments as needed.

As Glendale is streamlining its costs and strategic goals, quality of service and continuity are important; our customers must sense *value*. The organization must endeavor to have collaboration and meaningful communication with the community. The departmental restructuring will result in fewer people striving to provide as much or more services to the community. With Council's vision and a team of high-quality, ethical professionals, our value proposition to the community is established and has shaped the FY 2012-13 budget process.

BUDGET AUTHORIZATION

Budget authorization is concerned with legislative hearings, public hearings, and final enactment of the budget, which includes the authorization of funds, possible establishment of tax rates, and the adoption of necessary resolutions to effectuate the budget's plan. Presentation of the budget to the City Council provides the City Manager an opportunity to explain proposed municipal programs to the Council and to focus attention on problems, services and programs that require legislative action or support for implementation. In reviewing the budget, the City Council has an opportunity to evaluate the adequacy of proposed operating programs, to establish the level of municipal services to be rendered, to determine basic organizational and personnel staffing patterns, and to review the efficiency of work methods. The needs of one service can be compared with needs of others, and the desirability of proposed services and programs can be weighed against the taxes or charges required to finance them.

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BUDGET EXECUTION

Budget execution includes more than the traditional concept of assuring that the goals, service levels, and program changes are accomplished. It also ensures that plans and programs are accomplished within budgetary limits and are carried out in an effective, efficient, and timely manner. It also includes:

- Cost Control - The reduction of costs, and increase in efficiency and economy through placing the responsibility for cost containment on the individual manager.
- Cost Accounting - The maintaining of records of labor distribution and expenditures to provide full costs in connection with services and programs. These costs are a recurring factor for decision-making.
- Post Audit - The performance of a verification of the propriety of the manner in which funds are expended.
- Management Review - Management review entails a comparison of actual performance to projected goals, service levels, and program changes.

THE ACCOUNTING SYSTEM, FINANCIAL POLICIES, INVESTMENT PORTFOLIO

Accounting System

The City of Glendale's accounting records are maintained in full accordance with all the requirements of Generally Accepted Accounting Principles (GAAP) as established by the Government Accounting Standards Board (GASB). The governmental fund financial statements and the budget are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. However, the proprietary fund financial statements and the budget are reported using the *economic resources measurement focus* and the *accrual basis of accounting*.

Financial Policies

The City Council has adopted the following financial policies as a primary guide for the preparation of the City's proposed budget:

- I. The City will maintain a balanced operating budget for all governmental funds with ongoing resources equal to or greater than ongoing expenditures.
- II. Resources for the Capital Improvement Program shall be:
 - A. All of the Scholl Canyon Royalty Fees. In FY 2010-11 and FY 2011-12, City Council adopted through the budget process, 100% of sales tax revenues to be allocated to the General Fund. This policy continues for FY 2012-13 with a 1% transfer to the Capital Improvement Fund (401).

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- B. Discontinue the transfer of \$1.5 million from the General Fund in FY 2012-13 as a result of AB1x 26. This funding source was from the loan repayment from the Redevelopment Agency to the General Fund of \$6 million. Given the uncertainty surrounding this payment, we have discontinued the transfer for FY 2012-13.
 - C. The Gas Tax Fund whose resources shall consist of all Gas Tax revenues.
 - D. The resources for the Scholl Canyon Landfill Post-Closure fund will consist of a transfer of \$250,000 from the Capital Improvement Fund (401).
 - E. The Development Impact Fees Fund (405) will derive its resources from Parks and Library Mitigation fees (AB 1600) as well as fund balance from prior years.
- III. Any transfers from the Capital Improvement Fund to the General Fund will be determined each year during the Budget process, but the goal will be to eliminate the transfers. For FY 2011-12, approximately \$296,000 was transferred from the Capital Improvement Fund (401) to the General Fund to fund the operation of the Pacific Park Pool. This transfer is discontinued for FY 2012-13.
- IV. The City will continue to fund all City governmental capital improvements on a “pay-as-you-go” or cash basis, but recognize that there may be times when an alternate financing strategy may be appropriate. Each strategy (General Obligation Bonds, Certificates of Participation, and Lease-Back arrangements, etc.) needs to be considered in light of the specific project and the consequences of each financing strategy.
- V. The City will continue to fund post-employment liabilities on a “pay-as-you-go” or cash basis as the expense is paid out.
- VI. The City will strive to maintain a General Fund Reserve (including the Charter required reserve), equal to not less than 30% of the budget.
- VII. The City will maintain adequate cash, not less than the claims payable, in each self-insurance Internal Service Fund.
- VIII. The City will not leverage borrowed money for purposes of increased investment return nor to increase its borrowing capacity.
- IX. The City will strive to pay competitive market level compensation to its employees.
- X. The City will continue to comply with all the requirements of Generally Accepted Accounting Principles.
- XI. The City will continue to recognize equipment replacement needs and will set aside money into Internal Service Funds for all General Fund equipment on an annual basis. The Fleet/Equipment Management Fund will continue to fund for the replacement of governmental mobile equipment. Effective July 1, 2010, the City restructured the Information Services Department (ISD) and established the ISD Infrastructure Fund to fund and facilitate the replacement of all technology equipment supported by the ISD Department.
- XII. The City will pursue cost recovery for services funded by governmental funds incorporating defined budgets, specific goals, and measurable milestones.

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- XIII. The City will pursue collection activities that will yield the highest amount of revenue that is due to the City while minimizing the costs incurred to do so.
- XIV. The City will continue to maintain an Investment Committee with the primary purpose of serving in an advisory role. The Investment Committee will function under their own prescribed procedures as defined by their adopted charter.
- XV. The City will continue to maintain an Audit Committee whose primary purpose is to serve in an advisory role. The Audit Committee will function under its own prescribed procedures as defined by its adopted charter.

Investment Portfolio

The City follows the "Prudent-Man Rule" of investing. This rule provides that the Treasurer, who is responsible for investing the City's money, must act as a prudent man or woman would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and avoid speculative investments. Specifically, the City's portfolio is invested with the following objectives: (1) Safety; protect, preserve, and maintain cash and investments; (2) Liquidity; maintain short-term securities which can be converted to cash if necessary and invest all securities with active secondary or resale markets; (3) Yield; yield should become a consideration only after the basic requirements of safety and liquidity have been met.

FUND STRUCTURE AND DESCRIPTIONS

The City of Glendale's proposed budget consists of the following Fund types:

General Fund

The General Fund is the primary fund of the City. The General Fund provides City services that the general public typically associates with local government, such as parks, libraries, public safety, and general administrative support. The General Fund collects all general revenues not specifically levied or collected for other City funds or expenditures.

Special Revenue Funds

The Special Revenue Funds consist of those "restricted receipts" which may not be used for general municipal purposes. They are restricted by Local Ordinance, State or Federal Statute, to be used for specific purposes. These groups of funds represent services funded primarily by other levels of government and not "traditionally" provided by local government. Should the funding for most of these programs be eliminated, it is likely that the services would also be eliminated.

Debt Service Funds

These funds are intended to account for the resources allocated toward debt service. The City of Glendale has no general obligation debt. Its long-term debt in the Debt Service Funds comprises of governmental activities such as the Glendale Redevelopment Agency's tax allocation bonds, the Police Facility Certificates of Participation (COPs), the capital lease for the Municipal Services Building construction and a loan payable for low-to-moderate income housing project. Due to AB1x 26 the Redevelopment Agency's tax allocation bonds and the loans payable for low-to-moderate income housing projects became obligations of the Successor Agency and will no longer be included in this section.

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Capital Improvement Program (CIP)

This Capital Improvement Program in the General Fund includes funding for a variety of city projects from parks development to library renovation, facility modification, and other various street and infrastructure improvement projects. The Capital Improvement Program (CIP) consists of several funds including the General Fund CIP (Fund 401), Gas Tax CIP (Fund 402), and Development Impact Fees (Fund 405). These funds provide the resources for the governmental Capital Improvement Projects.

Due to the size of the Capital Improvement Projects, they are presented on a ten year plan basis, with the "Future Years" column representing a cumulative of five years projections. When the FY 2012-13 City of Glendale budget is adopted by the City Council, only the FY 2012-13 CIP budget is approved and authorized. The years beyond FY 2012-13 are included for informational and planning purposes so that Council may also take into consideration the needs in future years.

Enterprise Funds

Enterprise Fund's primary sources of revenues are charges for services, and reflect characteristics that are more commonly associated with businesses. Enterprise Funds are considered self-supporting and rely on their income sources to fund their operation. The City's largest Enterprise Funds are the Electric, Water and Sewer funds. Others Enterprise funds include Recreation, Hazardous Disposal, Parking, Refuse Disposal, and Fire Communication.

Internal Service Funds

The Internal Service Funds are proprietary funds, serving only the City of Glendale. These funds consist of the Fleet / Equipment Management Fund (formerly Equipment Replacement Fund), Joint Helicopter Operation Fund (formerly Helicopter Depreciation Fund), ISD Infrastructure Fund, ISD Applications Fund, ISD Wireless Communication Fund and all of the City's self-insurance funds. All of these funds derive their resources from expensing the Governmental and Enterprise budgets and are already included within the City budget. They are presented for informational and memorandum control purposes.

**CITY OF GLENDALE
SUMMARY OF RESOURCES & APPROPRIATIONS
FY 2012-2013 PRELIMINARY BUDGET**

Resources	<u>Total All Funds</u>
Property Taxes	\$ 44,231,900
Other Taxes	74,850,500
Licenses and Permits	6,649,180
Fines and Forfeitures	1,200,000
Use of Money and Property	4,642,000
Revenue from Other Agencies	46,565,586
Charges for Services	420,630,286
Misc and Non-Operating Revenue	29,313,799
Interfund Revenue	14,676,333
Transfers from Other Funds	28,009,061
Net Use of Fund Balance	30,276,686
TOTAL RESOURCES	<u>\$ 701,045,331</u>
Appropriations	
Salaries & Benefits	\$ 241,089,965
Maintenance & Operation	
Contractual Services	49,768,887
Debt Service	12,258,628
Other	395,016,292
Total Maintenance & Operation	457,043,807
Capital	
Capital Outlay	14,772,551
Capital Projects	37,751,446
Total Capital	52,523,997
Inventory Offsets	-
Allocation Offsets	(51,288,102)
Transfers	28,009,061
Estimated Savings	(26,333,397)
TOTAL APPROPRIATIONS	<u>\$ 701,045,331</u>

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS BY DEPARTMENT
FOR THE YEARS ENDING JUNE 30**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
Administrative Services	\$ 13,430,818	\$ 11,549,267	\$ 11,549,267	\$ 13,211,575
City Attorney	3,296,309	3,720,156	3,720,156	3,447,453
City Clerk	1,458,104	1,363,822	1,363,822	1,211,286
City Treasurer	573,634	615,378	615,378	640,597
Community Development	108,821,316	101,288,598	107,235,293	44,696,868
Community Services and Parks	38,422,473	28,583,272	29,776,311	31,026,072
Fire	59,546,267	60,808,546	64,673,399	62,583,439
Glendale Water & Power	252,067,198	339,317,000	340,267,000	266,903,697
Human Resources	45,718,196	46,059,975	46,059,975	44,662,121
Information Services	13,411,812	16,698,587	16,857,773	17,925,141
Library	8,590,260	12,833,586	13,797,162	13,550,570
Management Services	4,464,712	5,716,679	5,716,679	5,320,382
Police	71,608,588	76,605,695	77,244,677	75,546,987
Public Works	101,173,411	147,048,952	147,288,619	133,548,513
Non-Departmental Transfers	5,639,973	4,788,250	5,867,150	2,160,000
Estimated Savings - General Fund	-	(7,747,608)	(7,747,608)	(15,389,370)
GRAND TOTAL	\$ 728,223,071	\$ 849,250,155	\$ 864,285,053	\$ 701,045,331

CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS BY DEPARTMENT/FUND
FOR THE YEARS ENDING JUNE 30

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
Administrative Services				
General Fund (101)	\$ 4,513,171	\$ 4,717,267	\$ 4,717,267	\$ 5,495,291
Liability Insurance Fund (612)	8,917,647	6,832,000	6,832,000	7,716,284
Total Administrative Services	\$ 13,430,818	\$ 11,549,267	\$ 11,549,267	\$ 13,211,575
City Attorney				
General Fund (101)	\$ 3,296,309	\$ 3,720,156	\$ 3,720,156	\$ 3,447,453
Total City Attorney	\$ 3,296,309	\$ 3,720,156	\$ 3,720,156	\$ 3,447,453
City Clerk				
General Fund (101)	\$ 1,458,104	\$ 1,363,822	\$ 1,363,822	\$ 1,211,286
Total City Clerk	\$ 1,458,104	\$ 1,363,822	\$ 1,363,822	\$ 1,211,286
City Treasurer				
General Fund (101)	\$ 573,634	\$ 615,378	\$ 615,378	\$ 640,597
Total City Treasurer	\$ 573,634	\$ 615,378	\$ 615,378	\$ 640,597
Community Development				
General Fund (101)	\$ 7,996,960	\$ 9,045,390	\$ 9,069,390	\$ 11,874,967
Community Development Fund (201)	390,928	420,000	420,000	396,000
Housing Assistance Fund (202)	28,658,968	30,482,612	30,482,612	30,969,101
Home Grant Fund (203)	210,173	2,104,436	2,104,436	1,236,800
Urban Art Fund (210)	-	-	16,500	-
BEGIN Affordable Homeownership (212)	-	-	5,266,475	-
Affordable Housing Income Fund (213)	-	-	-	220,000
GRA Administrative Fund I (240)	20,390,192	23,484,453	23,484,453	-
GRA Administrative Fund II (241)	9,711,549	6,860,581	6,885,581	-
Low & Moderate Housing Fund (242)	9,825,304	4,794,430	5,409,150	-
GRA Central Project Fund (244)	3,682,672	-	-	-
GC3 Fund (245)	1,611	605,000	605,000	-
SF Rd Corridor Tax Share Fund (246)	10,105,416	-	-	-
2010 Tax Allocation Bonds (247)	1,641,277	4,275,000	4,275,000	-
2011 TABs-Redevelopment Proj (248)	2,154,920	1,881,000	1,881,000	-
2011 TABs-Housing Projects (249)	461,006	-	-	-
2003 GRA Tax Allocation Bonds (302)	4,772,240	4,802,600	4,802,600	-
2002 GRA Tax Allocation Bonds (304)	3,811,213	3,812,000	3,812,000	-
Low and Mod Loan Fund (307)	3,056,113	3,056,113	3,056,113	-
2010 GRA Tax Allocation Bonds (308)	1,825,622	1,462,025	1,462,025	-
2011 GRA Tax Allocation Bonds (309)	-	4,202,958	4,202,958	-
SF Rd Corridor Tax Share Fund (406)	125,154	-	-	-
Total Community Development	\$ 108,821,316	\$ 101,288,598	\$ 107,235,293	\$ 44,696,868
Community Services and Parks				
General Fund (101)	\$ 13,076,600	\$ 12,159,020	\$ 12,263,520	\$ 11,819,934
Community Development Fund (201)	5,993,903	2,931,703	2,931,703	2,055,343
Supportive Housing Grant Fund (204)	2,081,934	2,443,451	2,443,451	2,417,339
Emergency Shelter Grant Fund (205)	674,606	199,156	199,156	255,394
Workforce Investment Fund (206)	5,793,914	4,625,000	5,611,329	4,765,000
Glendale Youth Alliance Fund (211)	-	1,899,165	1,899,165	1,806,472
Nutritional Meals Grant Fund (270)	528,850	520,757	522,757	404,979

CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS BY DEPARTMENT/FUND
FOR THE YEARS ENDING JUNE 30

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
Capital Improvement Fund (401)	7,251,955	675,511	752,971	545,734
Development Impact Fees (405)	455,895	-	-	3,915,000
Recreation Fund (501)	2,564,817	3,129,509	3,152,259	3,040,877
Total Community Services and Parks	\$ 38,422,473	\$ 28,583,272	\$ 29,776,311	\$ 31,026,072
Fire				
General Fund (101)	\$ 37,694,049	\$ 38,664,395	\$ 38,686,477	\$ 40,467,740
Fire Grant Fund (265)	2,190,352	1,074,836	4,891,182	176,885
Fire Mutual Aid Fund (266)	(87,037)	100,000	100,000	100,000
Special Events Fund (267)	90,855	31,606	31,606	34,988
Capital Improvement Fund (401)	153,051	200,000	200,000	-
Hazardous Disposal Fund (510)	1,682,924	1,748,680	1,748,680	1,708,145
Fire Paramedic Fund (511)	14,638,583	14,922,582	14,922,582	15,861,337
Fire Communication Fund (701)	3,183,489	4,066,447	4,092,872	4,234,344
Total Fire	\$ 59,546,267	\$ 60,808,546	\$ 64,673,399	\$ 62,583,439
Glendale Water & Power				
Electric Public Benefit Fund (290)	\$ 7,969,862	\$ 7,379,200	\$ 7,379,200	\$ 6,153,459
Electric Works Revenue Fund (552)	204,877,120	214,039,700	214,039,700	206,579,200
Electric Depreciation Fund (553)	-	49,215,400	49,215,400	4,772,300
Water Works Revenue Fund (572)	39,220,216	43,767,800	43,767,800	45,895,838
Water Depreciation Fund (573)	-	24,914,900	25,864,900	3,502,900
Total Glendale Water & Power	\$ 252,067,198	\$ 339,317,000	\$ 340,267,000	\$ 266,903,697
Human Resources				
General Fund (101)	\$ 2,435,949	\$ 2,659,028	\$ 2,659,028	\$ 2,520,617
Unemployment Insurance Fund (610)	152,445	183,000	183,000	341,120
Compensation Insurance Fund (614)	13,160,230	10,434,000	10,434,000	11,017,861
Dental Insurance Fund (615)	1,538,921	1,559,000	1,559,000	1,507,914
Medical Insurance Fund (616)	22,511,887	24,063,000	24,063,000	23,882,942
Vision Insurance Fund (617)	278,682	361,000	361,000	271,565
Employee Benefits Fund (640)	3,878,580	3,700,000	3,700,000	2,945,279
RHSP Benefits Fund (641)	1,525,954	2,900,000	2,900,000	1,943,707
Post Employment Benefits Fund (642)	235,548	200,947	200,947	231,116
Total Human Resources	\$ 45,718,196	\$ 46,059,975	\$ 46,059,975	\$ 44,662,121
Information Services				
Capital Improvement Fund (401)	\$ 211,658	\$ -	\$ -	\$ -
ISD Infrastructure Fund (603)	4,127,253	6,070,179	6,170,179	6,651,930
ISD Applications Fund (604)	5,807,953	6,385,010	6,444,196	7,762,205
ISD Wireless Communication Fund (660)	3,264,948	4,243,398	4,243,398	3,511,006
Total Information Services	\$ 13,411,812	\$ 16,698,587	\$ 16,857,773	\$ 17,925,141
Library				
General Fund (101)	\$ 7,802,632	\$ 8,541,105	\$ 8,541,105	\$ 8,638,325
Library Fund (275)	443,668	221,290	235,966	187,245
Capital Improvement Fund (401)	343,960	4,071,191	5,020,091	4,725,000
Total Library	\$ 8,590,260	\$ 12,833,586	\$ 13,797,162	\$ 13,550,570

CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS BY DEPARTMENT/FUND
FOR THE YEARS ENDING JUNE 30

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
Management Services				
General Fund (101)	\$ 3,939,698	\$ 4,586,429	\$ 4,586,429	\$ 4,771,382
Cable Access Fund (280)	515,000	1,130,250	1,130,250	549,000
Capital Improvement Fund (401)	10,014	-	-	-
Total Management Services	\$ 4,464,712	\$ 5,716,679	\$ 5,716,679	\$ 5,320,382
Police				
General Fund (101)	\$ 62,014,870	\$ 69,321,620	\$ 69,321,620	\$ 68,940,877
Narcotic Forfeiture Fund (260)	827,245	1,264,495	1,264,495	958,638
Special Grant Fund (261)	1,021,258	1,446,876	2,085,858	1,036,589
Supplemental Law Enforcement (262)	318,014	366,996	366,996	353,243
Police Staff Augmentation Fund (263)	3,423,527	-	-	-
Special Events Fund (267)	677,583	773,442	773,442	753,394
Police Building Project (303)	2,288,920	2,350,000	2,350,000	2,400,000
Capital Improvement Fund (401)	93,789	-	-	-
Joint Helicopter Operation Fund (602)	943,382	1,082,266	1,082,266	1,104,246
Total Police	\$ 71,608,588	\$ 76,605,695	\$ 77,244,677	\$ 75,546,987
Public Works				
General Fund (101)	\$ 18,895,900	\$ 19,530,316	\$ 19,530,316	\$ 18,999,784
Local Transit Assistance Fund (250)	9,060,612	13,692,203	13,692,203	-
Air Quality Improvement (251)	249,166	305,537	305,537	115,006
PW Special Grants Fund (252)	1,161,266	-	700,000	-
SanFernando Landscape District (253)	39,614	81,124	81,124	81,124
Measure R Local Return Fund (254)	-	5,086,705	3,961,705	-
Measure R-Regional Return Fund (255)	-	-	-	800,000
Transit Prop A Local Return (256)	-	-	-	6,185,149
Transit Prop C Local Return (257)	-	-	-	2,584,634
Transit Utility Fund (258)	-	-	-	15,592,848
Capital Leases (306)	1,392,061	1,392,062	1,392,062	1,392,061
Capital Improvement Fund (401)	3,754,930	250,000	460,000	339,736
State Gas Tax Fund (402)	9,289,592	8,959,552	7,445,113	5,390,650
Parking Fund (520)	9,492,717	10,637,404	10,655,904	10,534,592
Sewer Fund (525)	15,492,144	46,373,708	48,180,684	34,865,619
Refuse Disposal Fund (530)	19,437,938	22,971,037	23,114,667	22,226,194
Fleet / Equipment Mgmt Fund (601)	12,907,471	17,769,304	17,769,304	14,441,116
Total Public Works	\$ 101,173,411	\$ 147,048,952	\$ 147,288,619	\$ 133,548,513
Non-Departmental Transfers				
General Fund (101)	\$ 4,166,911	\$ 3,100,000	\$ 4,088,900	\$ 1,910,000
Capital Improvement Fund (401)	1,473,062	1,688,250	1,778,250	250,000
Total Non-Departmental Transfers	\$ 5,639,973	\$ 4,788,250	\$ 5,867,150	\$ 2,160,000
Estimated Savings - General Fund				
General Fund (101)	\$ -	\$ (7,747,608)	\$ (7,747,608)	\$ (15,389,370)
Total Estimated Savings - General Fund	\$ -	\$ (7,747,608)	\$ (7,747,608)	\$ (15,389,370)
GRAND TOTAL	\$ 728,223,071	\$ 849,250,155	\$ 864,285,053	\$ 701,045,331

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS BY FUND/DEPARTMENT
FOR THE YEARS ENDING JUNE 30**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
<u>General Fund</u>				
General Fund (101)				
Administrative Services	\$ 4,513,171	\$ 4,717,267	\$ 4,717,267	\$ 5,495,291
City Attorney	3,296,309	3,720,156	3,720,156	3,447,453
City Clerk	1,458,104	1,363,822	1,363,822	1,211,286
City Treasurer	573,634	615,378	615,378	640,597
Community Development	7,996,960	9,045,390	9,069,390	11,874,967
Community Services and Parks	13,076,600	12,159,020	12,263,520	11,819,934
Fire	37,694,049	38,664,395	38,686,477	40,467,740
Human Resources	2,435,949	2,659,028	2,659,028	2,520,617
Library	7,802,632	8,541,105	8,541,105	8,638,325
Management Services	3,939,698	4,586,429	4,586,429	4,771,382
Police	62,014,870	69,321,620	69,321,620	68,940,877
Public Works	18,895,900	19,530,316	19,530,316	18,999,784
Transfers	4,166,911	3,100,000	4,088,900	1,910,000
Estimated Savings	-	(7,747,608)	(7,747,608)	(15,389,370)
Total General Fund	\$ 167,864,787	\$ 170,276,318	\$ 171,415,800	\$ 165,348,883

Special Revenue

Community Development Fund (201)	\$ 6,384,831	\$ 3,351,703	\$ 3,351,703	\$ 2,451,343
Housing Assistance Fund (202)	28,658,968	30,482,612	30,482,612	30,969,101
Home Grant Fund (203)	210,173	2,104,436	2,104,436	1,236,800
Supportive Housing Grant Fund (204)	2,081,934	2,443,451	2,443,451	2,417,339
Emergency Shelter Grant Fund (205)	674,606	199,156	199,156	255,394
Workforce Investment Fund (206)	5,793,914	4,625,000	5,611,329	4,765,000
Urban Art Fund (210)	-	-	16,500	-
Glendale Youth Alliance Fund (211)	-	1,899,165	1,899,165	1,806,472
BEGIN Affordable Homeownership (212)	-	-	5,266,475	-
Affordable Housing Income Fund (213)	-	-	-	220,000
GRA Administrative Fund I (240)	20,390,191	23,484,453	23,484,453	-
GRA Administrative Fund II (241)	9,711,549	6,860,581	6,885,581	-
Low & Moderate Housing Fund (242)	9,825,304	4,794,430	5,409,150	-
GRA Central Project Fund (244)	3,682,672	-	-	-
GC3 Fund (245)	1,611	605,000	605,000	-
SF Rd Corridor Tax Share Fund (246)	10,105,416	-	-	-
2010 Tax Allocation Bonds (247)	1,641,277	4,275,000	4,275,000	-
2011 TABs-Redevelopment Proj (248)	2,154,920	1,881,000	1,881,000	-
2011 TABs-Housing Projects (249)	461,006	-	-	-
Local Transit Assistance Fund (250)	9,060,612	13,692,203	13,692,203	-
Air Quality Improvement (251)	249,166	305,537	305,537	115,006
PW Special Grants Fund (252)	1,161,266	-	700,000	-
SanFernando Landscape District (253)	39,614	81,124	81,124	81,124
Measure R Local Return Fund (254)	-	5,086,705	3,961,705	-
Measure R-Regional Return Fund (255)	-	-	-	800,000
Transit Prop A Local Return (256)	-	-	-	6,185,149
Transit Prop C Local Return (257)	-	-	-	2,584,634
Transit Utility Fund (258)	-	-	-	15,592,848

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS BY FUND/DEPARTMENT
FOR THE YEARS ENDING JUNE 30**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
Narcotic Forfeiture Fund (260)	827,245	1,264,495	1,264,495	958,638
Special Grant Fund (261)	1,021,258	1,446,876	2,085,858	1,036,589
Supplemental Law Enforcement (262)	318,014	366,996	366,996	353,243
Police Staff Augmentation Fund (263)	3,423,527	-	-	-
Fire Grant Fund (265)	2,190,352	1,074,836	4,891,182	176,885
Fire Mutual Aid Fund (266)	(87,037)	100,000	100,000	100,000
Special Events Fund (267)	768,439	805,048	805,048	788,382
Nutritional Meals Grant Fund (270)	528,850	520,757	522,757	404,979
Library Fund (275)	443,668	221,290	235,966	187,245
Cable Access Fund (280)	515,000	1,130,250	1,130,250	549,000
Electric Public Benefit Fund (290)	7,969,862	7,379,200	7,379,200	6,153,459
Fire Paramedic Fund (511)	14,638,583	14,922,582	14,922,582	15,861,337
Total Special Revenue	\$ 144,846,790	\$ 135,403,886	\$ 146,359,914	\$ 96,049,967
<u>Debt Service</u>				
2003 GRA Tax Allocation Bonds (302)	\$ 4,772,240	\$ 4,802,600	\$ 4,802,600	\$ -
Police Building Project (303)	2,288,920	2,350,000	2,350,000	2,400,000
2002 GRA Tax Allocation Bonds (304)	3,811,213	3,812,000	3,812,000	-
Capital Leases (306)	1,392,061	1,392,062	1,392,062	1,392,061
Low and Mod Loan Fund (307)	3,056,113	3,056,113	3,056,113	-
2010 GRA Tax Allocation Bonds (308)	1,825,622	1,462,025	1,462,025	-
2011 GRA Tax Allocation Bonds (309)	-	4,202,958	4,202,958	-
Total Debt Service	\$ 17,146,169	\$ 21,077,758	\$ 21,077,758	\$ 3,792,061
<u>Capital Projects</u>				
Capital Improvement Fund (401)				
Community Services and Parks	\$ 7,251,955	\$ 675,511	\$ 752,971	\$ 545,734
Fire	153,051	200,000	200,000	-
Information Services	211,658	-	-	-
Library	343,960	4,071,191	5,020,091	4,725,000
Management Services	10,014	-	-	-
Police	93,789	-	-	-
Public Works	3,754,930	250,000	460,000	339,736
Transfers	1,473,062	1,688,250	1,778,250	250,000
Total Capital Improvement Fund	\$ 13,292,419	\$ 6,884,952	\$ 8,211,312	\$ 5,860,470
State Gas Tax Fund (402)				
Public Works	\$ 9,289,592	\$ 8,959,552	\$ 7,445,113	\$ 5,390,650
Total State Gas Tax Fund	\$ 9,289,592	\$ 8,959,552	\$ 7,445,113	\$ 5,390,650
Development Impact Fees (405)				
Community Services and Parks	\$ 455,895	\$ -	\$ -	\$ 3,915,000
Total Development Impact Fees	\$ 455,895	\$ -	\$ -	\$ 3,915,000

CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS BY FUND/DEPARTMENT
FOR THE YEARS ENDING JUNE 30

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
SF Rd Corridor Tax Share Fund (406)				
Community Development	\$ 125,154	\$ -	\$ -	\$ -
Total SF Rd Corridor Tax Share Fund	\$ 125,154	\$ -	\$ -	\$ -
Total Capital Projects	\$ 23,163,060	\$ 15,844,504	\$ 15,656,425	\$ 15,166,120
<u>Enterprise</u>				
Recreation Fund (501)	\$ 2,564,817	\$ 3,129,509	\$ 3,152,259	\$ 3,040,877
Hazardous Disposal Fund (510)	1,682,924	1,748,680	1,748,680	1,708,145
Parking Fund (520)	9,492,717	10,637,404	10,655,904	10,534,592
Sewer Fund (525)	15,492,144	46,373,708	48,180,684	34,865,619
Refuse Disposal Fund (530)	19,437,938	22,971,037	23,114,667	22,226,194
Electric Works Revenue Fund (552)	204,877,120	214,039,700	214,039,700	206,579,200
Electric Depreciation Fund (553)	-	49,215,400	49,215,400	4,772,300
Water Works Revenue Fund (572)	39,220,216	43,767,800	43,767,800	45,895,838
Water Depreciation Fund (573)	-	24,914,900	25,864,900	3,502,900
Fire Communication Fund (701)	3,183,489	4,066,447	4,092,872	4,234,344
Total Enterprise	\$ 295,951,365	\$ 420,864,585	\$ 423,832,866	\$ 337,360,009
<u>Internal Service</u>				
Fleet / Equipment Mgmt Fund (601)	\$ 12,907,471	\$ 17,769,304	\$ 17,769,304	\$ 14,441,116
Joint Helicopter Operation Fd (602)	943,382	1,082,266	1,082,266	1,104,246
ISD Infrastructure Fund (603)	4,127,253	6,070,179	6,170,179	6,651,930
ISD Applications Fund (604)	5,807,953	6,385,010	6,444,196	7,762,205
Unemployment Insurance Fund (610)	152,445	183,000	183,000	341,120
Liability Insurance Fund (612)	8,917,647	6,832,000	6,832,000	7,716,284
Compensation Insurance Fund (614)	13,160,230	10,434,000	10,434,000	11,017,861
Dental Insurance Fund (615)	1,538,921	1,559,000	1,559,000	1,507,914
Medical Insurance Fund (616)	22,511,887	24,063,000	24,063,000	23,882,942
Vision Insurance Fund (617)	278,682	361,000	361,000	271,565
Employee Benefits Fund (640)	3,878,580	3,700,000	3,700,000	2,945,279
RHSP Benefits Fund (641)	1,525,954	2,900,000	2,900,000	1,943,707
Post Employment Benefits Fund (642)	235,548	200,947	200,947	231,116
ISD Wireless Communication Fund (660)	3,264,948	4,243,398	4,243,398	3,511,006
Total Internal Service	\$ 79,250,901	\$ 85,783,104	\$ 85,942,290	\$ 83,328,291
GRAND TOTAL	\$ 728,223,071	\$ 849,250,155	\$ 864,285,053	\$ 701,045,331

CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS IN THE GENERAL FUND
FY 2012-2013 PRELIMINARY BUDGET

	Salaries & Benefits	Maintenance & Operation	Capital Outlay	Estimated Savings	Transfers	Total Appropriations
Administrative Services	\$ 3,872,282	\$ 1,623,009	\$ -	\$ -	\$ -	\$ 5,495,291
City Attorney	3,129,052	318,401	-	-	-	3,447,453
City Clerk	728,776	482,510	-	-	-	1,211,286
City Treasurer	539,041	101,556	-	-	-	640,597
Community Development	9,532,757	2,342,210	-	-	-	11,874,967
Community Services & Parks	8,406,454	3,413,480	-	-	-	11,819,934
Fire	35,045,724	5,177,216	244,800	-	-	40,467,740
Glendale Water & Power	-	-	-	-	-	-
Human Resources	1,544,601	976,016	-	-	-	2,520,617
Information Services	-	-	-	-	-	-
Library	6,407,206	2,231,119	-	-	-	8,638,325
Management Services	3,506,207	1,265,175	-	-	-	4,771,382
Non-Departmental	-	-	-	(15,389,370)	-	(15,389,370)
Police	57,913,667	11,027,210	-	-	-	68,940,877
Public Works	10,990,896	8,008,888	-	-	-	18,999,784
Transfers-Out of General Fund	-	-	-	-	1,910,000	1,910,000
TOTAL APPROPRIATIONS	\$ 141,616,663	\$ 36,966,790	\$ 244,800	\$ (15,389,370)	\$ 1,910,000	\$ 165,348,883

**CITY OF GLENDALE
GENERAL FUND
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
REVENUES					
Property Taxes					
30010	Property tax current	\$ 23,810,543	\$ 25,107,000	\$ 25,107,000	\$ 25,400,000
30011	Property tax admin fee	(770,485)	(771,000)	(771,000)	(762,000)
30012	Property tax (AB 1x26)	-	-	-	1,400,000
30020	Property tax delinquent	902,001	740,000	740,000	736,600
30030	Property tax supplement	446,693	250,000	250,000	482,600
30050	ERAF in lieu VLF	16,109,739	16,158,000	16,158,000	16,200,000
30060	SB211 Prop tax share Central	372,520	470,000	470,000	469,900
30700	Property tax penalty	270,032	357,000	357,000	304,800
Total Property Taxes		\$ 41,141,044	\$ 42,311,000	\$ 42,311,000	\$ 44,231,900
Other Taxes					
30300	Sales tax	\$ 20,384,348	\$ 20,300,000	\$ 20,958,000	\$ 22,150,000
30305	ERAF in lieu of sales tax	6,522,061	6,800,000	6,693,400	7,400,000
30310	State 1/2% sales tax	1,385,718	1,475,000	1,382,600	1,477,500
30320	Utility users tax	26,801,798	28,515,000	27,000,000	27,000,000
30330	Franchise tax	2,806,599	2,633,000	2,764,600	2,950,000
30340	Occupancy tax	3,044,750	2,720,000	2,992,000	3,300,000
30350	Property transfer tax	568,660	554,000	554,000	580,000
30360	Landfill host assessment	2,030,390	2,800,000	2,000,000	2,000,000
Total Other Taxes		\$ 63,544,325	\$ 65,797,000	\$ 64,344,600	\$ 66,857,500
Licenses & Permits					
30800	Dog licenses	\$ 109,706	\$ 189,250	\$ 175,000	\$ 180,000
30820	Building permits	4,080,902	3,956,460	4,200,000	3,200,000
30821	Green bldg initiative SB1473	1,054	-	-	-
30825	Plan check fees	224,593	314,759	314,759	315,000
30830	Planning permits	975,657	856,914	900,000	1,050,000
30840	Grading permits	34,414	32,345	32,345	30,000
30850	Street permits	260,800	303,188	303,188	310,000
30870	Business license permits	467,278	572,858	481,000	500,000
Total Licenses & Permits		\$ 6,154,403	\$ 6,225,774	\$ 6,406,292	\$ 5,585,000
Fines & Forfeitures					
37800	Traffic safety fines	\$ 1,141,356	\$ 1,180,000	\$ 1,180,000	\$ 1,200,000
37801	Red-Light traffic safety fines	519,341	275,000	275,000	-
Total Fines & Forfeitures		\$ 1,660,697	\$ 1,455,000	\$ 1,455,000	\$ 1,200,000
Intergovernmental Revenue					
30900	Interest on advance to GRA	\$ 4,975,988	\$ 6,000,000	\$ -	\$ -
Total Intergovernmental Revenue		\$ 4,975,988	\$ 6,000,000	\$ -	\$ -
Use of Money & Property					
38000	Interest & inv. revenue	\$ 1,226,657	\$ 500,000	\$ 500,000	\$ 500,000
38005	Interest & inv GASB 31	31,476	-	-	-
38100	Landfill gas royalties	2,472,865	2,500,000	2,500,000	2,500,000
38200	Rental income	317,525	240,000	240,000	384,000
38201	Lease income	515,000	532,000	532,000	549,000
Total Use of Money & Property		\$ 4,563,523	\$ 3,772,000	\$ 3,772,000	\$ 3,933,000

**CITY OF GLENDALE
GENERAL FUND
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
Revenue from Other Agencies					
31260	Mutual aid reimbursement	\$ (30,822)	\$ -	\$ -	\$ -
31600	Historic preserve grant	800	-	-	-
32611	Disaster relief reimb - State	6,226	-	35,000	-
32850	State S/B 90	297,347	75,000	150,000	285,000
33000	Motor vehicle in lieu	1,053,535	513,000	-	-
33100	State library grant	15,763	70,000	25,000	-
33400	State H/O exemptions	219,677	222,000	200,000	225,000
34050	County grants	400	9,400	4,400	-
34301	Local grants	10,000	-	-	-
Total Revenue from Other Agencies		\$ 1,572,926	\$ 889,400	\$ 414,400	\$ 510,000
Charges for Services					
34500	Zoning-Subdivision fees	\$ 25,049	\$ 79,537	\$ 79,537	\$ 80,000
34510	Map and publication fees	52,408	52,000	52,000	53,000
34520	Filing-certification fee	1,232	4,000	4,000	5,000
34523	Notary fees	2,020	-	2,000	2,000
34529	Film rentals of city property	5,150	10,400	10,400	10,000
34532	Special event fees	91,954	54,260	54,260	65,000
34540	Finger print fees	226,018	243,540	243,540	245,000
34600	Special police fees	400,172	502,657	502,657	426,900
34605	Vehicle tow admin fee (VTACR)	156,040	190,000	160,000	160,000
34630	Fire fees	336,513	347,223	347,223	360,000
34631	Fire mechanical maint fees	-	10,350	-	-
34650	Hydrant flow test fees	3,120	-	500	-
34660	Hazardous vegetation fee	175	-	-	-
34680	Code enforcement fees	50,965	228,697	100,000	115,000
34690	Youth employment fees	1,570,608	-	-	-
34691	Outreach revenue	60,183	75,000	75,000	75,000
34700	Express plan check fees	94,718	199,502	199,502	200,000
34701	Final Map Checking Fees	536	9,676	9,676	-
34710	Excavation fees	63,426	363,735	150,000	150,000
34770	Collectible jobs - A & G	101,195	83,000	83,000	100,000
35000	Library fines and fees	108,421	137,719	137,719	115,000
35020	Library misc fees	22	32,480	10,000	4,000
35234	Program/ registration revenue	-	-	-	12,250
35261	Aquatics	12,990	16,000	16,000	-
35510	Local assessment fees	75,159	52,000	62,400	75,000
37112	Charges for Surveillance	-	250,000	-	250,000
Total Charges for Services		\$ 3,438,073	\$ 2,941,776	\$ 2,299,414	\$ 2,503,150
Misc. & Non-Operating					
38500	Donations & contribution	\$ 64,134	\$ 25,000	\$ 29,500	\$ 30,000
38520	Rose float donations	45,120	50,000	97,000	50,000
38525	Sponsorships	9,457	-	-	-
38526	Advertising revenue	75,790	35,000	35,000	100,000
38527	Rebate revenue	29,048	-	40,000	40,000
38550	Unclaimed money & prop	109,193	25,000	75,000	75,000
38560	Miscellaneous revenue	500,859	825,000	772,082	750,000
38567	PERS discount	(251,179)	-	-	-

**CITY OF GLENDALE
GENERAL FUND
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
38568	Contractual cost reduction	-	-	50,000	50,000
39080	Sales of property	5,263	-	20,000	-
Total Misc. & Non-Operating		\$ 587,685	\$ 960,000	\$ 1,118,582	\$ 1,095,000
Interfund Revenue					
37660	Salary O/H budget Job	\$ 556,387	\$ 410,000	\$ 410,000	\$ 410,000
37661	Cost allocation revenue	14,386,563	14,211,180	13,761,748	14,266,333
Total Interfund Revenue		\$ 14,942,950	\$ 14,621,180	\$ 14,171,748	\$ 14,676,333
Operating Transfers from Other Funds					
39110	Transfer-Special Revenue	\$ 8,284,848	\$ -	\$ -	\$ -
39120	Transfer-Capital Funds	81,000	296,188	296,188	-
39140	Transfer-GRA	3,258,831	-	-	-
39146	Transfer-Refuse Fund	1,000,000	1,000,000	1,000,000	1,000,000
39150	Transfer-Electric	19,107,000	21,107,000	21,107,000	20,857,000
39160	Transfer-Water	4,160,000	-	-	-
39200	Transfer-Parking	1,900,000	1,900,000	1,900,000	1,900,000
39210	Transfer-Internal Service Fund	1,075,000	-	-	-
Total Operating Transfers from Other Funds		\$ 38,866,679	\$ 24,303,188	\$ 24,303,188	\$ 23,757,000
TOTAL REVENUES		\$ 181,448,294	\$ 169,276,318	\$ 160,596,224	\$ 164,348,883
Use of Fund Balance / (Surplus)		\$ (13,583,507)	\$ 1,000,000	\$ 10,819,576	\$ 1,000,000
TOTAL RESOURCES		\$ 167,864,787	\$ 170,276,318	\$ 171,415,800	\$ 165,348,883

**CITY OF GLENDALE
GENERAL FUND
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
EXPENDITURES					
Salaries & Benefits					
41100	Salaries	\$ 84,709,551	\$ 89,465,232	\$ 89,465,232	\$ 88,338,370
41200	Overtime	7,508,076	6,956,881	6,956,881	6,968,137
41300	Hourly wages	4,221,025	3,244,711	3,245,711	2,842,442
41600-42600	Benefits	18,455,400	26,487,783	26,487,783	27,457,801
42700	Retirement	15,726,286	21,263,061	21,263,061	18,829,574
42798	Program reduction salary&ben	-	(4,000,897)	(4,000,897)	-
42799	Salary charges in (out)	(1,956,828)	(2,058,000)	(2,058,000)	(2,819,661)
Total Salaries & Benefits		\$ 128,663,510	\$ 141,358,771	\$ 141,359,771	\$ 141,616,663
Maintenance & Operation					
42800	Auto allowance	\$ 285,603	\$ 274,194	\$ 274,194	\$ 279,519
42900	Uniform allowance	782,352	537,459	537,459	549,735
43050	Repairs-bldgs & grounds	577,519	598,120	598,120	630,020
43060	Utilities	2,605,192	2,824,864	2,824,864	2,854,842
43070	Lease payments	4,459	52,359	52,359	-
43080	Rent	76,553	8,057	8,057	136,903
43090	Equipment usage	9,866	2,000	2,000	2,000
43110	Contractual services	7,516,579	8,151,969	8,255,469	7,771,214
43111	Construction services	1,339,633	1,511,000	1,511,000	1,511,000
43112	Direct assistance	1,172	-	-	18,000
44100	Repairs to equipment	57,311	121,650	121,650	82,096
44120	Repairs to office equip	34,839	74,450	74,450	73,050
44200	Advertising	116,712	128,610	128,610	126,424
44250	Data communication	50,268	-	-	-
44300	Telephone	593,122	-	-	3,000
44351	Fleet / equip rental charge	6,270,295	5,270,294	5,270,294	5,270,294
44352	ISD service charge	8,478,506	8,148,405	8,178,405	9,413,326
44400	Janitorial services	145,926	139,800	139,800	177,600
44450	Postage	175,402	170,943	170,943	163,294
44500	Support of prisoners	67,962	60,600	60,600	60,600
44550	Travel	58,983	105,857	105,857	135,168
44551	POST travel	3,379	108,205	108,205	35,877
44600	Laundry & towel service	39,491	37,900	37,900	33,000
44650	Training	91,998	174,075	174,075	182,805
44651	POST training	51,186	23,790	23,790	56,861
44700	Computer software	80,612	-	-	2,300
44750	Liability	2,128,199	1,745,394	1,745,394	3,385,501
44751	Insurance/surety bond premium	350,861	383,319	383,319	645,672
44760	Regulatory	3,322	3,300	3,300	2,300
44800	Membership and dues	135,046	160,635	160,635	169,781
45050	Periodicals & newspapers	224,882	233,701	233,701	238,122
45100	Books	425,692	479,954	479,954	462,709
45150	Furniture & equipment	254,889	224,300	224,300	491,127
45170	Computer hardware	46,415	-	-	1,200
45200	Maps and blue prints	5,189	9,450	9,450	9,300
45250	Office supplies	335,135	557,209	557,209	530,976
45300	Small tools	24,841	18,050	18,050	17,300
45350	General supplies	1,182,389	1,297,637	1,309,719	1,179,131

**CITY OF GLENDALE
GENERAL FUND
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
45400 Reports & publications	1,672	1,400	1,400	4,550
45450 Printing and graphics	83,373	254,415	254,415	200,239
45600 A & G overhead	29,658	-	-	-
46900 Business meetings	74,392	79,055	79,055	77,860
47000 Miscellaneous	127,691	176,480	176,480	160,433
47010 Discount earned & lost	(899)	-	-	-
49049 Program reductions M&O	-	(624,745)	(624,745)	-
49050 Charges-other depts	(308)	-	-	(178,339)
49100 Undistributed	23,542	-	-	-
Total Maintenance & Operation	\$ 34,970,899	\$ 33,524,155	\$ 33,669,737	\$ 36,966,790
Transfers to Other Funds				
48020 Transfer-Special Revenue	\$ 2,236,911	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000
48040 Transfer-Capital Funds	1,930,000	1,500,000	2,488,900	310,000
Total Transfers to Other Funds	\$ 4,166,911	\$ 3,100,000	\$ 4,088,900	\$ 1,910,000
Capital Outlay	\$ 63,467	\$ 41,000	\$ 45,000	\$ 244,800
Estimated Savings	\$ -	\$ (7,747,608)	\$ (7,747,608)	\$ (15,389,370)
TOTAL EXPENDITURES	\$ 167,864,787	\$ 170,276,318	\$ 171,415,800	\$ 165,348,883

**CITY OF GLENDALE
SPECIAL REVENUE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Community Development Fund 201	Housing Assistance Fund 202	Home Grant Fund 203
Estimated Resources			
Other Taxes	\$ -	\$ -	\$ -
Use of Money and Property	-	15,000	-
Revenue from Other Agencies	2,451,343	15,472,401	1,232,800
Charges for Services	-	-	-
Misc and Non-Operating Revenue	-	15,378,528	4,000
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	-	103,172	-
TOTAL RESOURCES	\$ 2,451,343	\$ 30,969,101	\$ 1,236,800
Estimated Appropriations			
Salaries & Benefits	\$ 755,277	\$ 2,340,600	\$ 219,481
Maintenance & Operation	971,190	28,628,501	1,017,319
Estimated Savings	-	-	-
Capital Outlay	-	-	-
Capital Projects	724,876	-	-
TOTAL APPROPRIATIONS	\$ 2,451,343	\$ 30,969,101	\$ 1,236,800
NET SURPLUS	\$ -	\$ -	\$ -

**CITY OF GLENDALE
SPECIAL REVENUE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Supportive Housing Grant Fund 204	Emergency Shelter Grant Fund 205	Workforce Investment Fund 206
Estimated Resources			
Other Taxes	\$ -	\$ -	\$ -
Use of Money and Property	-	-	-
Revenue from Other Agencies	2,417,339	255,394	4,738,000
Charges for Services	-	-	-
Misc and Non-Operating Revenue	-	-	27,000
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	-	-	-
TOTAL RESOURCES	\$ 2,417,339	\$ 255,394	\$ 4,765,000
Estimated Appropriations			
Salaries & Benefits	\$ 109,386	\$ 78,927	\$ 3,297,825
Maintenance & Operation	2,307,953	176,467	1,467,175
Estimated Savings	-	-	-
Capital Outlay	-	-	-
Capital Projects	-	-	-
TOTAL APPROPRIATIONS	\$ 2,417,339	\$ 255,394	\$ 4,765,000
NET SURPLUS	\$ -	\$ -	\$ -

**CITY OF GLENDALE
SPECIAL REVENUE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Glendale Youth Alliance Fund 211	Affordable Housing Income Fund 213	Air Quality Improvement 251
Estimated Resources			
Other Taxes	\$ -	\$ -	\$ -
Use of Money and Property	-	-	5,000
Revenue from Other Agencies	-	-	244,000
Charges for Services	1,806,472	-	28,000
Misc and Non-Operating Revenue	-	220,000	-
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	-	-	-
TOTAL RESOURCES	\$ 1,806,472	\$ 220,000	\$ 277,000
Estimated Appropriations			
Salaries & Benefits	\$ 1,505,922	\$ 214,777	\$ 11,667
Maintenance & Operation	300,550	5,223	103,339
Estimated Savings	-	-	-
Capital Outlay	-	-	-
Capital Projects	-	-	-
TOTAL APPROPRIATIONS	\$ 1,806,472	\$ 220,000	\$ 115,006
NET SURPLUS	\$ -	\$ -	\$ 161,994

**CITY OF GLENDALE
SPECIAL REVENUE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	SanFernando Landscape District 253	Measure R Local Return Fund 254	Measure R- Regional Return Fund 255
Estimated Resources			
Other Taxes	\$ -	\$ 2,020,000	\$ -
Use of Money and Property	-	19,000	-
Revenue from Other Agencies	-	-	800,000
Charges for Services	-	-	-
Misc and Non-Operating Revenue	75,000	-	-
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	6,124	-	-
TOTAL RESOURCES	\$ 81,124	\$ 2,039,000	\$ 800,000
Estimated Appropriations			
Salaries & Benefits	\$ -	\$ -	\$ -
Maintenance & Operation	81,124	-	-
Estimated Savings	-	-	-
Capital Outlay	-	-	-
Capital Projects	-	-	800,000
TOTAL APPROPRIATIONS	\$ 81,124	\$ -	\$ 800,000
NET SURPLUS	\$ -	\$ 2,039,000	\$ -

**CITY OF GLENDALE
SPECIAL REVENUE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Transit Prop A Local Return 256	Transit Prop C Local Return 257	Transit Utility Fund 258
Estimated Resources			
Other Taxes	\$ -	\$ -	\$ -
Use of Money and Property	82,000	18,000	-
Revenue from Other Agencies	2,976,000	2,469,000	6,179,000
Charges for Services	100,000	25,000	9,367,348
Misc and Non-Operating Revenue	-	-	46,500
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	3,027,149	72,634	-
TOTAL RESOURCES	\$ 6,185,149	\$ 2,584,634	\$ 15,592,848
Estimated Appropriations			
Salaries & Benefits	\$ 243,249	\$ 302,824	\$ 407,172
Maintenance & Operation	5,941,900	2,281,810	8,550,176
Estimated Savings	-	-	-
Capital Outlay	-	-	6,635,500
Capital Projects	-	-	-
TOTAL APPROPRIATIONS	\$ 6,185,149	\$ 2,584,634	\$ 15,592,848
NET SURPLUS	\$ -	\$ -	\$ -

**CITY OF GLENDALE
SPECIAL REVENUE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Narcotic Forfeiture Fund 260	Special Grant Fund 261	Supplemental Law Enforcement 262
Estimated Resources			
Other Taxes	\$ -	\$ -	\$ -
Use of Money and Property	-	-	-
Revenue from Other Agencies	-	656,713	353,243
Charges for Services	-	269,876	-
Misc and Non-Operating Revenue	-	50,000	-
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	958,638	60,000	-
TOTAL RESOURCES	\$ 958,638	\$ 1,036,589	\$ 353,243
Estimated Appropriations			
Salaries & Benefits	\$ 440,748	\$ 897,534	\$ 342,444
Maintenance & Operation	367,890	139,055	10,799
Estimated Savings	-	-	-
Capital Outlay	150,000	-	-
Capital Projects	-	-	-
TOTAL APPROPRIATIONS	\$ 958,638	\$ 1,036,589	\$ 353,243
NET SURPLUS	\$ -	\$ -	\$ -

**CITY OF GLENDALE
SPECIAL REVENUE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Fire Grant Fund 265	Fire Mutual Aid Fund 266	Special Events Fund 267
Estimated Resources			
Other Taxes	\$ -	\$ -	\$ -
Use of Money and Property	-	-	-
Revenue from Other Agencies	21,555	100,000	-
Charges for Services	-	-	788,382
Misc and Non-Operating Revenue	-	-	-
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	155,330	-	-
TOTAL RESOURCES	\$ 176,885	\$ 100,000	\$ 788,382
Estimated Appropriations			
Salaries & Benefits	\$ 171,260	\$ 97,054	\$ 741,203
Maintenance & Operation	5,625	2,946	47,179
Estimated Savings	-	-	-
Capital Outlay	-	-	-
Capital Projects	-	-	-
TOTAL APPROPRIATIONS	\$ 176,885	\$ 100,000	\$ 788,382
NET SURPLUS	\$ -	\$ -	\$ -

**CITY OF GLENDALE
SPECIAL REVENUE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Nutritional Meals Grant Fund 270	Library Fund 275	Cable Access Fund 280
Estimated Resources			
Other Taxes	\$ -	\$ -	\$ -
Use of Money and Property	2,000	10,000	5,000
Revenue from Other Agencies	255,148	-	-
Charges for Services	-	110,332	625,000
Misc and Non-Operating Revenue	65,000	43,991	-
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	82,831	22,922	-
TOTAL RESOURCES	\$ 404,979	\$ 187,245	\$ 630,000
Estimated Appropriations			
Salaries & Benefits	\$ 230,491	\$ 40,805	\$ -
Maintenance & Operation	224,488	146,440	549,000
Estimated Savings	(50,000)	-	-
Capital Outlay	-	-	-
Capital Projects	-	-	-
TOTAL APPROPRIATIONS	\$ 404,979	\$ 187,245	\$ 549,000
NET SURPLUS	\$ -	\$ -	\$ 81,000

**CITY OF GLENDALE
SPECIAL REVENUE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Electric Public Benefit Fund 290	Fire Paramedic Fund 511	Total
Estimated Resources			
Other Taxes	\$ 5,973,000	\$ -	\$ 7,993,000
Use of Money and Property	3,000	-	159,000
Revenue from Other Agencies	-	-	40,621,936
Charges for Services	-	14,261,337	27,381,747
Misc and Non-Operating Revenue	80,000	-	15,990,019
Transfers from Other Funds	-	1,600,000	1,600,000
Fund Balance-Prior Year	97,459	-	4,586,259
TOTAL RESOURCES	\$ 6,153,459	\$ 15,861,337	\$ 98,331,961
Estimated Appropriations			
Salaries & Benefits	\$ 349,400	\$ 4,725,478	\$ 17,523,524
Maintenance & Operation	5,804,059	11,135,859	70,266,067
Estimated Savings	-	-	(50,000)
Capital Outlay	-	-	6,785,500
Capital Projects	-	-	1,524,876
TOTAL APPROPRIATIONS	\$ 6,153,459	\$ 15,861,337	\$ 96,049,967
NET SURPLUS	\$ -	\$ -	\$ 2,281,994

**CITY OF GLENDALE
DEBT SERVICE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Police Building Project 303	Capital Leases 306	Total
Estimated Resources			
Use of Money and Property	\$ 400,000	\$ -	\$ 400,000
Transfers from Other Funds	-	1,392,061	1,392,061
Fund Balance-Prior Year	2,000,000	-	2,000,000
TOTAL RESOURCES	\$ 2,400,000	\$ 1,392,061	\$ 3,792,061
Estimated Appropriations			
Maintenance & Operation	\$ 2,400,000	\$ 1,392,061	\$ 3,792,061
TOTAL APPROPRIATIONS	\$ 2,400,000	\$ 1,392,061	\$ 3,792,061
NET SURPLUS	\$ -	\$ -	\$ -

**CITY OF GLENDALE
CAPITAL PROJECTS FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Capital Improvement Fund 401	State Gas Tax Fund 402	Landfill Postclosure Fund 403
Estimated Resources			
Licenses and Permits	\$ -	\$ -	\$ -
Use of Money and Property	-	150,000	-
Revenue from Other Agencies	-	5,390,650	-
Charges for Services	3,450,000	-	-
Transfers from Other Funds	310,000	-	250,000
Fund Balance-Prior Year	2,100,470	-	-
TOTAL RESOURCES	\$ 5,860,470	\$ 5,540,650	\$ 250,000
Estimated Appropriations			
Salaries & Benefits	\$ -	\$ -	\$ -
Maintenance & Operation	-	-	-
Capital Projects	5,610,470	5,390,650	-
Transfers to Other Funds	250,000	-	-
TOTAL APPROPRIATIONS	\$ 5,860,470	\$ 5,390,650	\$ -
NET SURPLUS	\$ -	\$ 150,000	\$ 250,000

**CITY OF GLENDALE
CAPITAL PROJECTS FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Development Impact Fees 405	Total
Estimated Resources		
Licenses and Permits	\$ 1,064,180	\$ 1,064,180
Use of Money and Property	-	150,000
Revenue from Other Agencies	-	5,390,650
Charges for Services	-	3,450,000
Transfers from Other Funds	-	560,000
Fund Balance-Prior Year	2,850,820	4,951,290
TOTAL RESOURCES	\$ 3,915,000	\$ 15,566,120
Estimated Appropriations		
Salaries & Benefits	\$ 762,250	\$ 762,250
Maintenance & Operation	822,500	822,500
Capital Projects	2,330,250	13,331,370
Transfers to Other Funds	-	250,000
TOTAL APPROPRIATIONS	\$ 3,915,000	\$ 15,166,120
NET SURPLUS	\$ -	\$ 400,000

**CITY OF GLENDALE
ENTERPRISE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Recreation Fund 501	Hazardous Disposal Fund 510	Parking Fund 520
Estimated Resources			
Revenue from Other Agencies	\$ -	\$ -	\$ -
Charges for Services	2,475,000	1,566,582	8,490,000
Misc & Non-Operating	535,500	141,563	60,000
Fund Balance-Prior Year	30,377	-	1,984,592
TOTAL RESOURCES	\$ 3,040,877	\$ 1,708,145	\$ 10,534,592
Estimated Appropriations			
Salaries & Benefits	\$ 1,825,124	\$ 1,125,875	\$ 2,844,447
Maintenance & Operation	1,215,753	582,270	5,635,145
Estimated Savings	-	-	-
Capital Outlay	-	-	30,000
Capital Projects	-	-	125,000
Transfer to Other Funds	-	-	1,900,000
Allocation Offset	-	-	-
TOTAL APPROPRIATIONS	\$ 3,040,877	\$ 1,708,145	\$ 10,534,592
NET SURPLUS	\$ -	\$ -	\$ -

**CITY OF GLENDALE
ENTERPRISE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Sewer Fund 525	Refuse Disposal Fund 530	Electric Utility Funds 551, 552, 553, 554
Estimated Resources			
Revenue from Other Agencies	\$ -	\$ 43,000	\$ -
Charges for Services	15,018,000	21,167,000	200,909,200
Misc & Non-Operating	672,000	220,000	5,670,000
Fund Balance-Prior Year	19,175,619	796,194	4,772,300
TOTAL RESOURCES	\$ 34,865,619	\$ 22,226,194	\$ 211,351,500
Estimated Appropriations			
Salaries & Benefits	\$ 2,509,690	\$ 7,574,036	\$ 41,414,682
Maintenance & Operation	16,468,868	11,377,158	205,889,647
Estimated Savings	-	-	(10,894,027)
Capital Outlay	-	2,275,000	600,000
Capital Projects	14,495,000	-	4,772,300
Transfer to Other Funds	1,392,061	1,000,000	20,857,000
Allocation Offset	-	-	(51,288,102)
TOTAL APPROPRIATIONS	\$ 34,865,619	\$ 22,226,194	\$ 211,351,500
NET SURPLUS	\$ -	\$ -	\$ -

**CITY OF GLENDALE
ENTERPRISE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Water Utility Funds 572, 573	Fire Communication Fund 701	Total
Estimated Resources			
Revenue from Other Agencies	\$ -	\$ -	\$ 43,000
Charges for Services	44,156,800	3,279,111	297,061,693
Misc & Non-Operating	2,390,000	667,306	10,356,369
Fund Balance-Prior Year	2,851,938	287,927	29,898,947
TOTAL RESOURCES	\$ 49,398,738	\$ 4,234,344	\$ 337,360,009
Estimated Appropriations			
Salaries & Benefits	\$ 3,756,600	\$ 2,314,319	\$ 63,364,773
Maintenance & Operation	42,139,238	1,140,925	284,449,004
Estimated Savings	-	-	(10,894,027)
Capital Outlay	-	779,100	3,684,100
Capital Projects	3,502,900	-	22,895,200
Transfer to Other Funds	-	-	25,149,061
Allocation Offset	-	-	(51,288,102)
TOTAL APPROPRIATIONS	\$ 49,398,738	\$ 4,234,344	\$ 337,360,009
NET SURPLUS	\$ -	\$ -	\$ -

**CITY OF GLENDALE
INTERNAL SERVICE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Fleet / Equipment Mgmt Fund 601	Joint Helicopter Operation Fd 602	ISD Infrastructure Fund 603
Estimated Resources			
Charges for Services	\$ 11,831,438	\$ 497,561	\$ 5,914,488
Misc and Non-Operating Revenue	155,000	636,685	20,000
Transfers from Other Funds	-	-	700,000
Fund Balance-Prior Year	2,454,678	-	17,442
TOTAL RESOURCES	\$ 14,441,116	\$ 1,134,246	\$ 6,651,930
Estimated Appropriations			
Salaries & Benefits	\$ 4,010,642	\$ 29,601	\$ 2,497,697
Maintenance & Operation	9,579,874	1,074,645	2,177,870
Capital Outlay	850,600	-	1,976,363
Transfers to Other Funds	-	-	-
TOTAL APPROPRIATIONS	\$ 14,441,116	\$ 1,104,246	\$ 6,651,930
NET SURPLUS	\$ -	\$ 30,000	\$ -

**CITY OF GLENDALE
INTERNAL SERVICE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	ISD Applications Fund 604	Unemployment Insurance Fund 610	Liability Insurance Fund 612
Estimated Resources			
Charges for Services	\$ 7,021,447	\$ 335,120	\$ 8,721,629
Misc and Non-Operating Revenue	35,000	6,000	120,000
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	705,758	-	-
TOTAL RESOURCES	\$ 7,762,205	\$ 341,120	\$ 8,841,629
Estimated Appropriations			
Salaries & Benefits	\$ 3,571,396	\$ -	\$ 402,388
Maintenance & Operation	2,665,321	341,120	7,313,896
Capital Outlay	825,488	-	-
Transfers to Other Funds	700,000	-	-
TOTAL APPROPRIATIONS	\$ 7,762,205	\$ 341,120	\$ 7,716,284
NET SURPLUS	\$ -	\$ -	\$ 1,125,345

**CITY OF GLENDALE
INTERNAL SERVICE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Compensation Insurance Fund 614	Dental Insurance Fund 615	Medical Insurance Fund 616
Estimated Resources			
Charges for Services	\$ 15,271,182	\$ 1,602,914	\$ 25,441,816
Misc and Non-Operating Revenue	150,000	5,000	587,726
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	-	-	-
TOTAL RESOURCES	\$ 15,421,182	\$ 1,607,914	\$ 26,029,542
Estimated Appropriations			
Salaries & Benefits	\$ 1,098,862	\$ -	\$ -
Maintenance & Operation	9,918,999	1,507,914	23,882,942
Capital Outlay	-	-	-
Transfers to Other Funds	-	-	-
TOTAL APPROPRIATIONS	\$ 11,017,861	\$ 1,507,914	\$ 23,882,942
NET SURPLUS	\$ 4,403,321	\$ 100,000	\$ 2,146,600

**CITY OF GLENDALE
INTERNAL SERVICE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Vision Insurance Fund 617	Employee Benefits Fund 640	RHSP Benefits Fund 641
Estimated Resources			
Charges for Services	\$ 348,065	\$ 5,511,079	\$ 3,997,957
Misc and Non-Operating Revenue	3,000	70,000	65,000
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	-	-	-
TOTAL RESOURCES	\$ 351,065	\$ 5,581,079	\$ 4,062,957
Estimated Appropriations			
Salaries & Benefits	\$ -	\$ 2,880,013	\$ 1,890,625
Maintenance & Operation	271,565	65,266	53,082
Capital Outlay	-	-	-
Transfers to Other Funds	-	-	-
TOTAL APPROPRIATIONS	\$ 271,565	\$ 2,945,279	\$ 1,943,707
NET SURPLUS	\$ 79,500	\$ 2,635,800	\$ 2,119,250

**CITY OF GLENDALE
INTERNAL SERVICE FUNDS
SUMMARY OF THE PRELIMINARY BUDGET FOR THE YEAR ENDING JUNE 30, 2013**

	Post Employment Benefits Fund 642	ISD Wireless Communication Fund 660	Total
Estimated Resources			
Charges for Services	\$ 222,116	\$ 3,516,884	\$ 90,233,696
Misc and Non-Operating Revenue	9,000	10,000	1,872,411
Transfers from Other Funds	-	-	700,000
Fund Balance-Prior Year	-	-	3,177,878
TOTAL RESOURCES	\$ 231,116	\$ 3,526,884	\$ 95,983,985
Estimated Appropriations			
Salaries & Benefits	\$ 231,116	\$ 1,210,415	\$ 17,822,755
Maintenance & Operation	-	1,894,891	60,747,385
Capital Outlay	-	405,700	4,058,151
Transfers to Other Funds	-	-	700,000
TOTAL APPROPRIATIONS	\$ 231,116	\$ 3,511,006	\$ 83,328,291
NET SURPLUS	\$ -	\$ 15,878	\$ 12,655,694

Departments

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
ADMINISTRATIVE SERVICES DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
<u>General Fund</u>				
Purchasing (101-162)	\$ 426,731	\$ 481,173	\$ 481,173	\$ 432,284
Administration (101-164)	1,671,990	1,437,377	1,437,377	1,312,068
Accounts Payable (101-165)	278,678	318,520	318,520	332,221
Budget (101-166)	565,845	761,912	761,912	990,334
Accounting (101-167)	1,064,801	1,197,839	1,197,839	1,252,235
Utility Support (101-168) *	-	-	-	640,570
Payroll (101-169)	505,126	520,446	520,446	535,579
Total General Fund	\$ 4,513,171	\$ 4,717,267	\$ 4,717,267	\$ 5,495,291
<u>Other Funds</u>				
Liability Insurance Fund (612)	\$ 8,917,647	\$ 5,467,000	\$ 5,467,000	\$ 7,716,284
Liability Insurance Fund-Transfer (612-195)	-	1,365,000	1,365,000	-
Total Other Funds	\$ 8,917,647	\$ 6,832,000	\$ 6,832,000	\$ 7,716,284
<hr/>				
Department Grand Total	\$ 13,430,818	\$ 11,549,267	\$ 11,549,267	\$ 13,211,575

* Note: Utility Support provides financial support to Glendale Water & Power (GWP). This function was part of GWP's budget through FY2011-12. Effective in FY2012-13, Utility Support function moved out of GWP to be included in the Finance's budget. The service costs will then be allocated out to GWP through the Citywide Cost Allocation Plan.

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
CITY ATTORNEY DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
General Fund				
Internal Service (101-151)	\$ 2,977,855	\$ 3,315,981	\$ 3,315,981	\$ 2,613,602
Defending & Filing (101-152)	301,079	382,579	382,579	811,412
Code Enforcement (101-153)	17,376	21,596	21,596	22,439
Total General Fund	\$ 3,296,309	\$ 3,720,156	\$ 3,720,156	\$ 3,447,453
Department Grand Total	\$ 3,296,309	\$ 3,720,156	\$ 3,720,156	\$ 3,447,453

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
CITY CLERK DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
General Fund				
Administration (101-121)	\$ 223,951	\$ 268,709	\$ 268,709	\$ 435,782
Licenses & Permits (101-122) *	316,523	373,977	373,977	312,838
Public Records (101-123)	215,327	247,064	247,064	85,714
Public Meeting Support (101-124)	247,362	254,072	254,072	155,744
Elections (101-125)	454,940	220,000	220,000	221,208
Total General Fund	\$ 1,458,104	\$ 1,363,822	\$ 1,363,822	\$ 1,211,286
Department Grand Total	\$ 1,458,104	\$ 1,363,822	\$ 1,363,822	\$ 1,211,286

* Note: Effective 7/1/12, the Licensing function is moved from City Clerk to CDD (101-823).

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
CITY TREASURER DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
<u>General Fund</u>				
City Treasurer (101-130)	\$ 573,634	\$ 615,378	\$ 615,378	\$ 640,597
Total General Fund	\$ 573,634	\$ 615,378	\$ 615,378	\$ 640,597
<hr/>				
Department Grand Total	\$ 573,634	\$ 615,378	\$ 615,378	\$ 640,597

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
COMMUNITY DEVELOPMENT DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
General Fund				
Planning-Administration (101-181)	\$ 1,267,558	\$ 803,265	\$ 803,265	\$ 770,920
Planning-Current (101-182)	1,399,346	1,473,056	1,473,056	1,284,682
Successor Agency (101-183-00000)	-	-	-	705,737
Planning-Long Range (101-184-00000)	770,597	952,781	952,781	1,051,148
Planning-Design Studio (101-185-00000)	307,748	362,636	362,636	460,411
Building & Safety (101-521-00000)	2,957,728	3,928,497	3,928,497	4,384,090
Economic Development (101-702-00000)	123	10,606	34,606	957,842
NS Code Enforcement (101-822-00000)	909,760	1,025,904	1,025,904	1,905,147
NS Licensing (101-823)	-	-	-	206,995
NS Outreach and Education (101-825-00000)	381,618	379,480	379,480	-
NS Knock out Graffiti (101-825-10450)	2,482	109,165	109,165	147,995
Total General Fund	\$ 7,996,960	\$ 9,045,390	\$ 9,069,390	\$ 11,874,967
Other Funds				
Neighborhood Services CDBG (201-820)	\$ 390,928	\$ 420,000	\$ 420,000	\$ 396,000
Housing Assistance Fund (202-850-10180)	\$ 28,658,968	\$ 30,482,612	\$ 30,482,612	\$ 30,969,101
Home Grant Fund				
HOME Administration (203-714)	\$ 207,313	\$ 287,506	\$ 287,506	\$ 301,890
New Construction of Owner Hsng (203-840-12030)	141	-	-	-
New Construct Renter-Acq/Rehab (203-840-12230)	2,719	1,816,930	1,816,930	934,910
Total Home Grant Fund	\$ 210,173	\$ 2,104,436	\$ 2,104,436	\$ 1,236,800
Urban Art Fund (210-186)	\$ -	\$ -	\$ 16,500	\$ -
BEGIN Affordable Homeownership (212-840)	\$ -	\$ -	\$ 5,266,475	\$ -
Affordable Housing Income Fund (213-714)	\$ -	\$ -	\$ -	\$ 220,000
GRA Administrative Fund I				
GRA Administration I - Transfer (240-195)	\$ 4,435,479	\$ -	\$ -	\$ -
GRA Administration I - Projects (240-701)	3,318,561	9,613,000	9,613,000	-
GRA Administration I (240-703)	12,158,347	12,471,453	12,471,453	-
GRA Economic Development (240-712)	477,804	1,400,000	1,400,000	-
Total GRA Administrative Fund I	\$ 20,390,192	\$ 23,484,453	\$ 23,484,453	\$ -
GRA Administrative Fund II				
GRA Administration II - Transfer (241-195)	\$ 605,000	\$ 605,000	\$ 605,000	\$ -
GRA Administration II - Projects (241-711)	2,751,981	649,000	674,000	-
GRA Administration II (241-713)	6,354,567	5,606,581	5,606,581	-
Total GRA Administrative Fund II	\$ 9,711,549	\$ 6,860,581	\$ 6,885,581	\$ -
Low & Moderate Housing Fund				
Set-aside Administration (242-714)	\$ 1,451,477	\$ 1,581,100	\$ 1,681,100	\$ -
Housing Rehab (242-840-12010)	668,359	1,032,000	1,032,000	-
First time Home Buyer Program (242-840-12020)	-	225,000	125,000	-
New Construction of Owner Hsng (242-840-12030)	5,102,995	5,000	5,000	-
New Construct Renter-Acq/Rehab (242-840-12230)	1,048,118	226,030	840,750	-
Housing Enforcement (242-840-12240)	1,162,106	1,200,000	1,200,000	-
Section 8 Moving Assistance Grants (242-840-12260)	5,114	5,000	5,000	-
LIFERAP (242-840-12270)	329,885	450,300	450,300	-
ERAP (242-840-12280)	7,250	20,000	20,000	-
Emergency Shelter for Homeless (242-840-12420)	50,000	50,000	50,000	-
Total Low & Moderate Housing Fund	\$ 9,825,304	\$ 4,794,430	\$ 5,409,150	\$ -

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
COMMUNITY DEVELOPMENT DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
GRA Central Project Fund				
GRA Central Project Fund - Transfer (244-195)	\$ 2,884,912	\$ -	\$ -	\$ -
GRA Central Project Fund (244-701)	797,760	-	-	-
Total GRA Central Project Fund	\$ 3,682,672	\$ -	\$ -	\$ -
GC3 Fund (245-711)	\$ 1,611	\$ 605,000	\$ 605,000	\$ -
SF Rd Corridor Tax Share Fund				
SF Rd Corridor Tax Share Fund - Transfer (246-195)	\$ 10,105,416	\$ -	\$ -	\$ -
SF Rd Corridor Tax Share Fund (406-711)	125,154	-	-	-
Total SF Rd Corridor Tax Share Fund	\$ 10,230,570	\$ -	\$ -	\$ -
2010 GRA Tax Allocation Bonds				
2010 Tax Allocation Bonds - Transfer (247-195)	\$ 1,039,762	\$ -	\$ -	\$ -
2010 Tax Allocation Bonds (247-701)	601,515	4,275,000	4,275,000	-
Total 2010 GRA Tax Allocation Bonds	\$ 1,641,277	\$ 4,275,000	\$ 4,275,000	\$ -
2011 TABs-Redevelopment Proj (248-701)	\$ 2,154,920	\$ 1,881,000	\$ 1,881,000	\$ -
2011 TABs-Housing Projects (249-840)	\$ 461,006	\$ -	\$ -	\$ -
2003 GRA Tax Allocation Bonds (302-701)	\$ 4,772,240	\$ 4,802,600	\$ 4,802,600	\$ -
2002 GRA Tax Allocation Bonds (304-701)	\$ 3,811,213	\$ 3,812,000	\$ 3,812,000	\$ -
Low and Mod Loan Fund (307-840)	\$ 3,056,113	\$ 3,056,113	\$ 3,056,113	\$ -
2010 GRA Tax Allocation Bonds (308-701)	\$ 1,825,622	\$ 1,462,025	\$ 1,462,025	\$ -
2011 GRA Tax Allocation Bonds				
GRA Administration I (309-701)	\$ -	\$ 3,430,536	\$ 3,430,536	\$ -
Housing Development & Preservation (309-840)	-	772,422	772,422	-
Total 2011 GRA Tax Allocation Bonds	\$ -	\$ 4,202,958	\$ 4,202,958	\$ -
Total Other Funds	\$ 100,824,357	\$ 92,243,208	\$ 98,165,903	\$ 32,821,901
Department Grand Total	\$ 108,821,316	\$ 101,288,598	\$ 107,235,293	\$ 44,696,868

* Notes:

AB 1x26 resulted in the dissolution of Glendale Redevelopment Agency effective 2/1/2012. Thereby, Redevelopment related Special Revenue Funds 240, 241, 242, 244, 245, 246, 247, 248, 249, 406 and Debt Service Funds 302, 304, 307, 308 & 309 are no longer part of the City's budget. A Successor Agency was established to manage the assets, obligations and wind down redevelopment's activities.

As part of CDD's organizational restructure, effective in FY2012-13:

- 1) Economic Development 101-702 is used to absorb the positions and function of the former economic development group from the late redevelopment agency.
- 2) Successor Agency 101-183 is established in the General Fund to house the positions remaining from the redevelopment's dissolution. These costs are expected to be partially reimbursed through the Successor Agency's admin. allowance and the Affordable Housing Income Fund.
- 3) Neighborhood Services' Outreach and Education 101-825-0000 is combined with Code Enforcement 101-822. Org 825 remains in place to house the Knock-out Graffiti program 1045 for Glendale Clean & Beautiful.
- 4) Licensing is moved to CDD Neighborhood Services Division in 101-823. This function was part of City Clerk's office through FY2011-12

Affordable Housing Income Fund 213 was established in FY2011-12 to account for development related Housing income revenue that the City can use for housing's activities.

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
COMMUNITY SERVICES AND PARKS DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
General Fund				
Parks Administration (101-601)	\$ 1,422,531	\$ 1,151,098	\$ 1,151,098	\$ 1,072,299
Parks				
Parks Maintenance (101-602-50020)	\$ 6,349,372	\$ 7,307,674	\$ 7,277,674	\$ 7,400,803
Open Space & Trail (101-602-50021)	836	-	-	-
Total Parks	\$ 6,350,208	\$ 7,307,674	\$ 7,277,674	\$ 7,400,803
Recreation Facilities				
Brand Studios (101-603-50013)	\$ 71,146	\$ 77,262	\$ 55,447	\$ 51,004
Maple Park Comm Center (101-603-50014)	133,382	300,394	323,850	348,463
Pacific Comm Center (101-603-50015)	404,396	375,455	377,063	386,130
Adult Rec Comm Center (101-603-50016)	326,854	428,914	428,914	590,090
Sparr Heights Com Center (101-603-50017)	176,633	146,289	146,289	161,504
Verdugo Skate Park (101-603-50018)	168,218	101,673	101,673	102,605
Pacific Park Pool (101-603-50022)	51,054	296,188	296,188	288,072
Total Recreation Facilities	\$ 1,331,683	\$ 1,726,175	\$ 1,729,424	\$ 1,927,868
Recreation Programs & Services				
Open Space & Trail (101-604-50021)	\$ 260,347	\$ -	\$ -	\$ -
Recreation Administration (101-604-50030)	301,880	430,345	430,345	325,581
Life-Long Learning (101-604-50031)	430,272	149,849	254,785	54,382
City-Wide Sports (101-604-50032)	549,209	408,173	408,173	384,175
Arts & Culture (101-604-50033)	57,301	86,513	86,513	-
Youth Outreach (101-604-50034)	216,511	262,908	270,658	208,134
Youth Programs (101-604-50035)	180,972	27,338	58,153	49,694
Club Maple (101-604-50036)	83,293	90,721	78,471	21,182
Senior Programs (101-604-50037)	157,946	255,599	255,599	139,722
Total Recreation Programs & Services	\$ 2,237,731	\$ 1,711,446	\$ 1,842,697	\$ 1,182,870
Youth Employment				
GYA General Fund Program (101-824-00000)	\$ 196,153	\$ 262,627	\$ 262,627	\$ 236,094
GYA GREAT (101-824-10060)	703,859	-	-	-
GYA Grants (101-824-10410)	497,787	-	-	-
GYA GYEP (101-824-10470)	128,499	-	-	-
GYA Summer Brush Program (101-824-10610)	191,868	-	-	-
GYA Program Coordination (101-824-10620)	8,822	-	-	-
GYA Staff Development (101-824-10630)	7,458	-	-	-
Total Youth Employment	\$ 1,734,447	\$ 262,627	\$ 262,627	\$ 236,094
Total General Fund	\$ 13,076,600	\$ 12,159,020	\$ 12,263,520	\$ 11,819,934
Other Funds				
Community Development Block Grant (CDBG) Fund				
CDBG Administration (201-605)	\$ 686,939	\$ 595,000	\$ 595,000	\$ 387,000
Community Development Projects (201-801)	5,306,965	2,336,703	2,336,703	1,668,343
Total CDBG Fund	\$ 5,993,903	\$ 2,931,703	\$ 2,931,703	\$ 2,055,343
Supportive Housing Program (SHP) Fund				
SHP Programs (204-801-00000)	\$ 1,992,804	\$ 2,307,892	\$ 2,307,892	\$ 2,344,092
SHP Administration (204-801-10080)	89,129	135,559	135,559	73,247
Total SHP Fund	\$ 2,081,934	\$ 2,443,451	\$ 2,443,451	\$ 2,417,339
Emergency Shelter Grant Fund (205-801)	\$ 674,606	\$ 199,156	\$ 199,156	\$ 255,394

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
COMMUNITY SERVICES AND PARKS DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
Workforce Investment Act (WIA) Fund				
WIA Administration (206-861)	\$ 379,356	\$ 540,979	\$ 639,612	\$ 518,563
WIA Verdugo Jobs Center (206-862)	5,414,558	4,084,021	4,971,717	4,246,437
Total WIA Fund	\$ 5,793,914	\$ 4,625,000	\$ 5,611,329	\$ 4,765,000
Glendale Youth Alliance (GYA) Fund				
GYA GREAT (211-824-10060)	\$ -	\$ 825,820	\$ 825,820	\$ 954,742
GYA Grants (211-824-10410)	-	536,831	536,831	430,542
GYA GYEP (211-824-10470)	-	167,985	167,985	156,396
GYA Summer Brush Program (211-824-10610)	-	346,512	346,512	254,061
GYA Program Coordination (211-824-10620)	-	12,761	12,761	5,962
GYA Staff Development (211-824-10630)	-	9,256	9,256	4,769
Total Glendale Youth Alliance (GYA) Fund	\$ -	\$ 1,899,165	\$ 1,899,165	\$ 1,806,472
Nutritional Meals Fund-Senior Programs (270-604-50037)	\$ 528,850	\$ 520,757	\$ 522,757	\$ 404,979
Capital Improvement Fund				
Parks Administration (401-601)	\$ 7,251,955	\$ 675,511	\$ 657,971	\$ 545,734
CDBG Administration (401-801)	-	-	95,000	-
Total Capital Improvement Fund	\$ 7,251,955	\$ 675,511	\$ 752,971	\$ 545,734
Development Impact Fees (405-601)	\$ 455,895	\$ -	\$ -	\$ 3,915,000
Recreation Fund-Parks				
Parks Maintenance (501-602-50001)	\$ 235,949	\$ 360,167	\$ 360,167	\$ 313,051
Open Space & Trail (501-602-50021)	-	817	817	-
Total Recreation Fund-Parks	\$ 235,949	\$ 360,984	\$ 360,984	\$ 313,051
Recreation Fund-Facilities				
Civic Auditorium (501-603-50011)	\$ 764,045	\$ 806,195	\$ 806,195	\$ 701,291
Sports Complex (501-603-50012)	728,829	776,805	776,805	792,982
Brand Studios (501-603-50013)	8,681	4,153	9,653	-
Maple Park Comm Center (501-603-50014)	7,681	50,321	33,199	44,158
Pacific Comm Center (501-603-50015)	77,710	119,083	149,293	164,641
Adult Rec Comm Center (501-603-50016)	11,847	23,707	21,207	26,242
Sparr Heights Com Center (501-603-50017)	15,940	17,481	34,012	23,930
Verdugo Skate Park (501-603-50018)	11,318	12,348	12,348	29,116
Pacific Park Pool (501-603-50022)	-	48,021	48,021	53,065
Total Recreation Fund-Facilities	\$ 1,626,051	\$ 1,858,114	\$ 1,890,733	\$ 1,835,425
Recreation Fund-Recreation Programs & Services				
Open Space & Trail (501-604-50021)	\$ 2,163	\$ -	\$ 22,750	\$ 28,192
Life-Long Learning (501-604-50031)	426,244	494,669	494,669	454,396
City-Wide Sports (501-604-50032)	104,920	183,829	183,829	211,945
Arts & Culture (501-604-50033)	1,110	-	-	-
Youth Outreach (501-604-50034)	1,110	-	-	-
Youth Programs (501-604-50035)	160,556	228,661	196,042	197,868
Club Maple (501-604-50036)	5,030	-	-	-
Senior Programs (501-604-50037)	1,685	3,252	3,252	-
Total Recreation Fund-Recreation Progs & Svcs	\$ 702,818	\$ 910,411	\$ 900,542	\$ 892,401
Total Other Funds	\$ 25,345,873	\$ 16,424,252	\$ 17,512,791	\$ 19,206,138
Department Grand Total	\$ 38,422,473	\$ 28,583,272	\$ 29,776,311	\$ 31,026,072

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
FIRE DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
General Fund				
Administration (101-402)	\$ 2,014,967	\$ 1,710,492	\$ 1,710,492	\$ 1,686,407
Operations (101-403)	32,912,776	34,452,741	34,474,823	36,806,715
Mechanical Maintenance (101-404)	542,296	453,539	453,539	-
Prevention (101-411)	1,115,847	990,365	990,365	951,515
Communication (101-415)	914,317	873,317	873,317	831,106
Emergency Services (101-425)	193,847	183,941	183,941	191,997
Total General Fund	\$ 37,694,049	\$ 38,664,395	\$ 38,686,477	\$ 40,467,740
Other Funds				
Fire Grant Fund (265-401)	\$ 2,190,352	\$ 1,074,836	\$ 4,891,182	\$ 176,885
Fire Mutual Aid Fund (266-403)	\$ (87,037)	\$ 100,000	\$ 100,000	\$ 100,000
Special Events Fund (267-403)	\$ 90,855	\$ 31,606	\$ 31,606	\$ 34,988
Capital Improvement Fund (401-401)	\$ 153,051	\$ 200,000	\$ 200,000	\$ -
Hazardous Disposal Fund (510-421)	\$ 1,682,924	\$ 1,748,680	\$ 1,748,680	\$ 1,708,145
Fire Paramedic Fund				
Fire (511-401)	\$ -	\$ 140,000	\$ 140,000	\$ -
Fire Paramedic (511-405)	14,638,583	14,782,582	14,782,582	15,861,337
Total Fire Paramedic Fund	\$ 14,638,583	\$ 14,922,582	\$ 14,922,582	\$ 15,861,337
Fire Communication Fund (701-416)	\$ 3,183,489	\$ 4,066,447	\$ 4,092,872	\$ 4,234,344
Total Other Funds	\$ 21,852,218	\$ 22,144,151	\$ 25,986,922	\$ 22,115,699
Department Grand Total	\$ 59,546,267	\$ 60,808,546	\$ 64,673,399	\$ 62,583,439

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
GLENDALE WATER AND POWER DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
<u>Electric Utility</u>				
Electric Public Benefits Fund (290-901)	\$ 7,969,862	\$ 7,379,200	\$ 7,379,200	\$ 6,153,459
Electric Works Revenue Fund				
Administration (552-911)	\$ 26,109,996	\$ 28,515,000	\$ 28,515,000	\$ 27,617,493
Administration Transfer (552-911)	19,107,000	21,107,000	21,107,000	20,857,000
Power Management (552-921)	130,795,547	136,058,200	136,058,200	120,275,373
Electric Services (552-931)	21,856,013	23,034,200	23,034,200	32,274,034
Customer Services (552-971)	7,008,564	5,325,300	5,325,300	5,555,300
Total Electric Works Revenue Fund	\$ 204,877,120	\$ 214,039,700	\$ 214,039,700	\$ 206,579,200
Electric Depreciation Fund				
Administration (553-911)	\$ (51,717,595)	\$ 3,674,000	\$ 3,674,000	\$ 450,000
Power Management (553-921)	4,469,981	6,816,300	6,816,300	1,164,000
Electric Services (553-931)	47,247,614	38,725,100	38,725,100	3,158,300
Total Electric Depreciation Fund	\$ -	\$ 49,215,400	\$ 49,215,400	\$ 4,772,300
Total Electric Utility	\$ 212,846,982	\$ 270,634,300	\$ 270,634,300	\$ 217,504,959
<u>Water Utility</u>				
Water Works Revenue Fund				
Administration (572-911)	\$ 5,931,113	\$ 7,575,000	\$ 7,575,000	\$ 7,222,338
Administration Transfer (572-911)	4,160,000	-	-	-
Water Services (572-951)	26,792,910	31,179,900	31,179,900	36,097,900
Customer Services (572-971)	2,336,193	5,012,900	5,012,900	2,575,600
Total Water Works Revenue Fund	\$ 39,220,216	\$ 43,767,800	\$ 43,767,800	\$ 45,895,838
Water Depreciation Fund				
Administration (573-911)	\$ (19,644,316)	\$ 1,224,600	\$ 1,224,600	\$ 150,000
Water Services (573-951)	19,644,316	23,690,300	24,640,300	3,352,900
Total Water Depreciation Fund	\$ -	\$ 24,914,900	\$ 25,864,900	\$ 3,502,900
Total Water Utility	\$ 39,220,216	\$ 68,682,700	\$ 69,632,700	\$ 49,398,738
Department Grand Total	\$ 252,067,198	\$ 339,317,000	\$ 340,267,000	\$ 266,903,697

* Note: Utility Support provides financial support to Glendale Water & Power (GWP). This function was part of GWP's budget through FY2011-12. Effective in FY2012-13, Utility Support function moved out of GWP to be included in the Finance's budget. The service costs will then be allocated out to GWP through the Citywide Cost Allocation Plan.

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
HUMAN RESOURCES DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
<u>General Fund</u>				
Training (101-205)	\$ 124,667	\$ 124,972	\$ 124,972	\$ 124,960
Administration (101-206)	2,311,282	2,534,056	2,534,056	2,395,657
Total General Fund	\$ 2,435,949	\$ 2,659,028	\$ 2,659,028	\$ 2,520,617
<u>Other Funds</u>				
Unemployment Insurance Fund (610)	\$ 152,445	\$ 183,000	\$ 183,000	\$ 341,120
Compensation Insurance Func				
Employee Health Services (614-211)	\$ 545,694	\$ 718,831	\$ 718,831	\$ 496,899
Compensation Insurance (614-215)	12,218,613	9,169,128	9,169,128	10,041,334
Safety (614-221)	395,923	546,041	546,041	479,628
Total Compensation Insurance Func	\$ 13,160,230	\$ 10,434,000	\$ 10,434,000	\$ 11,017,861
Dental Insurance Fund (615)	\$ 1,538,921	\$ 1,559,000	\$ 1,559,000	\$ 1,507,914
Medical Insurance Fund (616)	\$ 22,511,887	\$ 24,063,000	\$ 24,063,000	\$ 23,882,942
Vision Insurance Fund (617)	\$ 278,682	\$ 361,000	\$ 361,000	\$ 271,565
Employee Benefits Fund (640)	\$ 3,878,580	\$ 3,700,000	\$ 3,700,000	\$ 2,945,279
RHSP Benefits Fund (641)	\$ 1,525,954	\$ 2,900,000	\$ 2,900,000	\$ 1,943,707
Post Employment Benefits Fund (642)	\$ 235,548	\$ 200,947	\$ 200,947	\$ 231,116
Total Other Funds	\$ 43,282,247	\$ 43,400,947	\$ 43,400,947	\$ 42,141,504
Department Grand Total	\$ 45,718,196	\$ 46,059,975	\$ 46,059,975	\$ 44,662,121

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
INFORMATION SERVICES DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
<u>Other Funds</u>				
Capital Improvement Fund (401-171)	\$ 211,658	\$ -	\$ -	\$ -
ISD Infrastructure Fund				
Projects (603-171)	\$ -	\$ -	\$ 100,000	\$ -
Infrastructure Support (603-174)	4,127,253	6,070,179	6,070,179	6,651,930
Total ISD Infrastructure Fund	\$ 4,127,253	\$ 6,070,179	\$ 6,170,179	\$ 6,651,930
ISD Applications Fund				
Projects (604-171)	\$ 201,510	\$ -	\$ -	\$ -
Application Support (604-175)	5,031,443	6,385,010	6,444,196	7,062,205
Application Support Transfers (604-175)	575,000	-	-	700,000
Total ISD Applications Fund	\$ 5,807,953	\$ 6,385,010	\$ 6,444,196	\$ 7,762,205
ISD Wireless Communication Fund (660-172)	\$ 3,264,948	\$ 4,243,398	\$ 4,243,398	\$ 3,511,006
Total Other Funds	\$ 13,411,812	\$ 16,698,587	\$ 16,857,773	\$ 17,925,141
Department Grand Total	\$ 13,411,812	\$ 16,698,587	\$ 16,857,773	\$ 17,925,141

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
LIBRARY DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
General Fund				
Administration Division (101-682-40001)	\$ 1,078,930	\$ 1,579,271	\$ 1,579,271	\$ 1,730,178
Services and Programs Division (101-682-40002)	2,158,394	2,417,050	2,417,050	2,912,039
Brand Library / Art & Music (101-682-40003)	496,354	554,903	554,903	40,310
Library Connection @ Adams Square (101-682-40003)	313,439	294,722	294,722	308,025
Chevy Chase Neighborhood Library (101-682-40005)	30,950	26,111	26,111	44,823
Casa Verdugo Neighborhood Library (101-682-40006)	236,701	301,995	301,995	307,672
Grandview Neighborhood Library (101-682-40007)	218,941	289,084	289,084	315,577
Montrose Neighborhood Library (101-682-40008)	383,479	414,430	414,430	359,662
Pacific Park Neighborhood Library (101-682-40009)	264,417	315,240	315,240	303,402
Bookmobile Program (101-682-40010)	58,699	21,236	21,236	7,262
Development, Technology & Collection Services (101-682-40011)	2,561,041	2,327,063	2,327,063	2,309,375
Donations (101-682-40012)	598	-	-	-
Special Revenue Accounts (101-682-40013)	689	-	-	-
Total General Fund	\$ 7,802,632	\$ 8,541,105	\$ 8,541,105	\$ 8,638,325
Other Funds				
Library Fund				
Library Grant/Project (275-681)	\$ 245,442	\$ 26,500	\$ 41,176	\$ 20,000
Library Connection @ Adams Square (275-682-40003)	(10)	-	-	-
Chevy Chase Neighborhood Library (275-682-40005)	(10)	-	-	-
Casa Verdugo Neighborhood Library (275-682-40006)	(10)	-	-	-
Grandview Neighborhood Library (275-682-40007)	(10)	-	-	-
Pacific Park Neighborhood Library (275-682-40009)	(10)	-	-	-
Donations (275-682-40012)	40,791	47,441	47,441	43,991
Special Revenue Accounts (275-682-40013)	157,485	147,349	147,349	123,254
Total Library Fund	\$ 443,668	\$ 221,290	\$ 235,966	\$ 187,245
Capital Improvement Fund (401-681)	\$ 343,960	\$ 4,071,191	\$ 5,020,091	\$ 4,725,000
Total Other Funds	\$ 787,628	\$ 4,292,481	\$ 5,256,057	\$ 4,912,245
Department Grand Total	\$ 8,590,260	\$ 12,833,586	\$ 13,797,162	\$ 13,550,570

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
MANAGEMENT SERVICES DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
<u>General Fund</u>				
City Council Cable Access (101-111)	\$ 616,009	\$ 537,983	\$ 537,983	\$ 547,968
Membership and Dues (101-114)	89,929	99,588	99,588	99,500
City Manager (101-140)	1,998,260	2,274,158	2,274,158	2,397,379
City Auditor (101-141)	736,539	1,055,760	1,055,760	1,027,690
Special Events				
Special Events (101-142-00000)	\$ 35,847	\$ 77,368	\$ 77,368	\$ 77,218
EHRC Fund Raising Events (101-142-93140)	2,298	-	-	-
Military Banner Program (101-142-93200)	2,253	-	-	-
Total Special Events	\$ 40,398	\$ 77,368	\$ 77,368	\$ 77,218
Special Events Sponsorship (101-143)	15,987	-	-	-
Commission Status of Women (101-144-00000)	18,970	-	-	30,196
Graphics (101-163)	423,606	541,572	541,572	591,431
Total General Fund	\$ 3,939,698	\$ 4,586,429	\$ 4,586,429	\$ 4,771,382
<u>Other Funds</u>				
Cable Access Fund				
Cable Access Fund (280-111)	\$ 515,000	\$ 532,000	\$ 532,000	\$ 549,000
Cable Access Fund -Transfer (280-195)	-	598,250	598,250	-
Total Cable Access Fund	\$ 515,000	\$ 1,130,250	\$ 1,130,250	\$ 549,000
Capital Improvement Fund (401-140)	\$ 10,014	\$ -	\$ -	\$ -
Total Other Funds	\$ 525,014	\$ 1,130,250	\$ 1,130,250	\$ 549,000
Department Grand Total	\$ 4,464,712	\$ 5,716,679	\$ 5,716,679	\$ 5,320,382

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
POLICE DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
General Fund				
Administrative Services (101-302-30001)	\$ 8,885,390	\$ 5,359,560	\$ 5,359,560	\$ 12,383,833
Field Services (101-302-30002)	30,335,267	32,565,427	32,565,427	34,939,444
Investigative Services (101-302-30003)	12,319,452	14,042,964	14,042,964	12,801,290
Support Services (101-302-30004)	9,648,121	16,424,128	16,424,128	7,971,785
Office of the Chief (101-302-30009)	826,640	929,541	929,541	844,525
Total General Fund	\$ 62,014,870	\$ 69,321,620	\$ 69,321,620	\$ 68,940,877
Other Funds				
Narcotic Forfeiture Fund				
Administrative Services (260-302-30001)	\$ 91,861	\$ 128,966	\$ 128,966	\$ 125,000
Field Services (260-302-30002)	625,541	463,678	463,678	611,277
Investigative Services (260-302-30003)	34,018	529,851	529,851	80,361
Support Services (260-302-30004)	71,686	142,000	142,000	142,000
Office of the Chief (260-302-30009)	4,139	-	-	-
Total Narcotic Forfeiture Fund	\$ 827,245	\$ 1,264,495	\$ 1,264,495	\$ 958,638
Special Grant Fund (261-301)	\$ 1,021,258	\$ 1,446,876	\$ 2,085,858	\$ 1,036,589
Supplemental Law Enforcement Fund				
Field Services (262-302-30002)	\$ 317,950	\$ 366,996	\$ 366,996	\$ 353,243
Support Services (262-302-30004)	64	-	-	-
Total Supplemental Law Enforcement Fund	\$ 318,014	\$ 366,996	\$ 366,996	\$ 353,243
Police Staff Augmentation Fund-Transfer (263-195)	\$ 3,423,527	\$ -	\$ -	\$ -
Special Events Fund (267-302-30009)	\$ 677,583	\$ 773,442	\$ 773,442	\$ 753,394
Police Building Project (303-301)	\$ 2,288,920	\$ 2,350,000	\$ 2,350,000	\$ 2,400,000
Capital Improvement Fund (401-301)	\$ 93,789	\$ -	\$ -	\$ -
Joint Helicopter Operation Fund (602-311)	\$ 943,382	\$ 1,082,266	\$ 1,082,266	\$ 1,104,246
Total Other Funds	\$ 9,593,718	\$ 7,284,075	\$ 7,923,057	\$ 6,606,110
Department Grand Total	\$ 71,608,588	\$ 76,605,695	\$ 77,244,677	\$ 75,546,987

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
PUBLIC WORKS DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
General Fund				
Administration (101-502)	\$ 1,853,692	\$ 1,366,923	\$ 1,366,923	\$ 1,310,453
Engineering (101-511)	2,491,688	3,171,045	3,171,045	3,738,874
Corporation Yard (101-531)	73,454	112,259	112,259	112,011
Custodial Services (101-532)	1,081,159	1,303,737	1,303,737	1,124,343
Building Services (101-533)	2,705,880	2,921,978	2,921,978	2,942,099
Maintenance SVC Administration (101-534)	362,650	443,142	443,142	530,100
Street Maintenance (101-535)	1,403,249	1,727,261	1,727,261	2,197,700
Sidewalk Maintenance (101-536)	2,357,234	2,312,601	2,312,601	2,528,049
Street Trees Maintenance (101-537)	1,413,094	1,521,318	1,521,318	1,593,414
Mechanical Maintenance (101-541)	2,412,414	2,027,677	2,027,677	-
Warehouse (101-542)	132,569	76,554	76,554	75,836
Traffic Engineering (101-552)	1,303,311	1,054,444	1,054,444	1,252,345
Traffic Signals (101-553)	866,841	947,393	947,393	945,900
Traffic Safety Control (101-554)	438,666	543,984	543,984	648,660
Total General Fund	\$ 18,895,900	\$ 19,530,316	\$ 19,530,316	\$ 18,999,784
Other Funds				
Local Transit Assistance Fund				
Capital Improvement Projects (250-501)	\$ -	\$ 100,000	\$ 100,000	\$ -
Prop A Local Return (250-551)	482,341	749,999	749,999	-
Prop A Local Return Transfer (250-551)	3,392,294	-	-	-
Prop C Funds (250-557)	527,155	765,598	765,598	-
Prop C Funds Transfer (250-557)	1,951,303	-	-	-
Transit (250-558)	8,051,115	12,076,606	12,076,606	-
Transit Transfer (250-558)	(5,343,597)	-	-	-
Total Local Transit Assistance Fund	\$ 9,060,612	\$ 13,692,203	\$ 13,692,203	\$ -
Air Quality Improvement (251-556)	\$ 249,166	\$ 305,537	\$ 305,537	\$ 115,006
PW Special Grants Fund (252-501)	\$ 1,161,266	\$ -	\$ 700,000	\$ -
SanFernando Landscape District (253-537)	\$ 39,614	\$ 81,124	\$ 81,124	\$ 81,124
Measure R Fund (254-501)	\$ -	\$ 1,125,000	\$ -	\$ -
Transfer to Other Funds (254-195)	\$ -	\$ 3,961,705	\$ 3,961,705	\$ -
Measure R-Regional Return Fund (255-501)	\$ -	\$ -	\$ -	\$ 800,000
Transit Prop A Local Return (256-551)	\$ -	\$ -	\$ -	\$ 6,185,149
Transit Prop C Local Return (257-557)	\$ -	\$ -	\$ -	\$ 2,584,634
Transit Utility Fund (258-558)	\$ -	\$ -	\$ -	\$ 15,592,848
Capital Leases (306-501)	\$ 1,392,061	\$ 1,392,062	\$ 1,392,062	\$ 1,392,061
Capital Improvement Fund (401-501)	\$ 3,754,930	\$ 250,000	\$ 460,000	\$ 339,736
State Gas Tax Fund (402-501)	\$ 9,289,592	\$ 8,959,552	\$ 7,445,113	\$ 5,390,650
Parking Fund				
Public Works Administration (520-501)	\$ 65,073	\$ 100,000	\$ 100,000	\$ 125,000
Downtown Parking (520-561)	1,852,877	2,199,531	2,218,031	2,157,148
Downtown Parking Transfer (520-561)	-	-	-	1,900,000
Montrose Parking (520-562)	129,147	175,691	175,691	180,502
Parking Garages (520-563)	2,687,468	2,880,235	2,880,235	2,874,581
Parking Citations (520-564)	2,858,152	3,381,947	3,381,947	3,297,361
Transfer to Other Funds (520-195)	1,900,000	1,900,000	1,900,000	-
Total Parking Fund	\$ 9,492,717	\$ 10,637,404	\$ 10,655,904	\$ 10,534,592
Sewer Fund				
Public Works Administration (525-501)	\$ 297,216	\$ 26,865,000	\$ 28,671,976	\$ 14,495,000
Wastewater Management (525-581)	12,448,874	16,071,462	16,071,462	15,608,084
Wastewater Management Transfer (525-581)	-	-	-	1,392,061

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
PUBLIC WORKS DEPARTMENT**

	Actual 2010-11	Adopted 2011-12	Revised 2011-12	Preliminary 2012-13
Stormwater Management (525-582)	313,184	400,732	400,732	664,984
Wastewater Maintenance (525-583)	2,432,871	3,036,514	3,036,514	2,705,490
Total Sewer Fund	\$ 15,492,144	\$ 46,373,708	\$ 48,180,684	\$ 34,865,619
Refuse Disposal Fund				
Public Works Administration (530-501)	\$ 238,813	\$ -	\$ -	\$ -
Landfill Management (530-571)	982,751	1,621,286	1,621,286	1,625,744
Recycling Waste Reduction (530-572)	3,110,207	2,781,611	2,925,241	2,311,455
Refuse Collection (530-573)	13,027,472	16,096,389	16,096,389	15,663,986
Refuse Collection Transfer (530-573)	-	-	-	1,000,000
Street Sweeping (530-574)	1,078,694	1,471,751	1,471,751	1,625,009
Transfer to Other Funds (530-195)	1,000,000	1,000,000	1,000,000	-
Total Refuse Disposal Fund	\$ 19,437,938	\$ 22,971,037	\$ 23,114,667	\$ 22,226,194
Fleet / Equipment Mgmt Fund				
Mechanical Maintenance (601-541)	\$ 6,500,368	\$ 8,206,265	\$ 8,206,265	\$ 6,678,023
Mechanical Maintenance Transfer (601-541)	500,000	-	-	-
Police Garage (601-543)	2,901,303	3,612,783	3,612,783	2,511,160
Fire Garage (601-544)	1,475,942	3,933,877	3,933,877	3,105,501
GWP Garage (601-545)	1,529,858	2,016,379	2,016,379	2,146,432
Total Fleet / Equipment Mgmt Fund	\$ 12,907,471	\$ 17,769,304	\$ 17,769,304	\$ 14,441,116
Total Other Funds	\$ 82,277,511	\$ 127,518,636	\$ 127,758,303	\$ 114,548,729
Department Grand Total	\$ 101,173,411	\$ 147,048,952	\$ 147,288,619	\$ 133,548,513