

#### MISSION STATEMENT

GWP strives to deliver reliable, high quality, environmentally-sensitive, and sustainable water and power services to our customers in a caring and cost-competitive manner, while creating a stimulating and rewarding work experience for our employees.

This mission is accomplished through the prudent use of resources, technology, innovation, teamwork and planning to ensure sufficient supply for today and the future.

#### **DEPARTMENT DESCRIPTION**

GWP consists of four divisions:

- Electrical Services
- Customer and Support Services
- Power Supply
- Water Services

The focus of these divisions is to ensure that the City is served well today, and is poised to meet future challenges. The key components in GWP's operation include:

<u>Electric Services</u> - Provide reliable and efficient electric service by maintaining and making continuous improvements in the power delivery system.

<u>Water Supply</u> - Maximize the production of local water resources and the efficiency of water use.

<u>*Power Supply*</u> - Ensure reliable power supply under severe legislative /regulatory controls and restrictions through a portfolio of resources, including a reconfigured Grayson Power Plant.

<u>Customer & Support Services</u> - Achieve high customer satisfaction levels by increasing the value of all GWP programs and services.

<u>*Rates*</u> - Achieve water and electric rates that are at the median of comparable utilities in Southern California.

<u>Infrastructure</u> - Assure the highest achievable service reliability by continuously improving and maintaining the GWP physical plant, electric and water facilities.

<u>Work Force</u> - Hire, develop, and retain a safe, highly skilled, dedicated, and customer-focused work force.

<u>Systems</u> - Utilize new and existing information systems and technologies that reduce GWP's costs, enhance customer service, and increase operational effectiveness.

<u>Legislation and Regulation</u> - Influence local, state, and federal legislation and regulations to benefit the customers and GWP's efficient operation.

# RELATIONSHIP TO STRATEGIC GOALS

# Utilities

GWP will provide reliable electrical service by implementing the following:

- Reducing the number of outages by 25 per year
- Replacing aging infrastructure and proper planning of future infrastructure
- Implementing effective asset management

# Technology

The successful Implementation of the Smart Grid project will position GWP in the forefront of technology, giving customers access to real time information.

With the support of the Water and Electric Services Divisions, the Customer and Support Services Division has led GWP's move to the Smart Grid for the past two years. Smart Grid provides the foundation for a host of functions to make GWP more energy efficient and to help customers better manage their electric and water usage, and thereby reducing their utility bills.

# Trust in Government

The Customer and Support Services Division plays a strong role in a number of areas of the strategic plan, including communications with customers and internal stakeholders, helping to reduce customer energy and water consumption, helping reduce electric and water rates, and working to implement new technologies, such as the Advanced Metering Infrastructure and Meter Data Management System, all part of the Smart Grid, to prepare GWP for the future.

# MAJOR ACCOMPLISHMENTS

# **Electrical Services**

• Completed and activated the SONET System to effectively communicate to all the electric substations via the fiber optic system

- Completed the conceptual design and RFP for the new Glorietta Substation. Staff held a community meeting to address residents' potential concerns about the project
- Finalized engineering design for the improvement of the relay operation of the 34.5 kV transmission system
- Coordinated fusing on Tropico #10 and Rossmoyne #12 feeders to continually make improvements on the system reliability

# **Customer & Support Services**

- Utility Operations Center (UOC) Phase 1 Site Development Program designs have been completed. Projects included the training center, utility building, parking lot, main entrance, walls and gates
- GWP completed the electronic security designs
- GWP Utility Operations Center has completed energy efficient lighting upgrades
- Implemented procedures for meeting the Fair and Accurate Credit Transactions Act
- Developed procedures to mitigate energy and water theft
- Reduced electrical growth by one percent of retail sales
- Implemented the new Citizen Rapid Notification System
- Implemented a monthly payment plan via Direct Debit
- Developed a Revenue Protection Program that established clear guidelines for the recovery of fees and costs associated with the theft of water and electric services

# **Power Supply**

# Power Management

- Rehabilitated thirty (30) boiler water wall tubes in Unit 4
- Overhauled Unit 8A and 8C Combustion Turbines

- Purchased and installed two new acid storage tanks for Grayson Power Plant's Water Treatment System
- Completed the installation of new HVAC Systems for Grayson Power facility and Unit 8 remote control room
- Replaced the third Reverse Osmosis System Unit for water treatment in Grayson Power Plant
- Upgraded the Unit 5 Mobotec NOx emissions control system
- Cleaned and rejuvenated the CO catalysts of Unit 8BC Gas Turbine
- Acquired the Scholl Canyon Landfill Gas Compressor Plant and Pipeline System

# Energy Marketing Unit

- Established hedge funds to control energy risk with The Energy Authority
- Developed a stronger Renewable Power Resource portfolio by asset purchasing of 50% of Tieton Hydro Generating Plant (9MW) and negotiating contracts for the Windy Point/Windy Flats Wind Project (20 MW) and the Linden Ranch Wind Project (5 MW)
- Completed the Asset Optimization Study for local and outside energy resources
- Reduced fuel expense through prepayment of landfill gas fuel in the acquisition of Scholl Canyon Landfill Gas Compressor Plant, thereby reducing the Fuel Adjustment Charge by 9%
- Implemented the marketing services contracted to ACES Power Marketing

#### Water Services

• Received the AMWA's Gold Award for Exceptional Utility Management

#### Potable Water Source Improvements

- Successful start-up of two chromium 6 treatment facilities
- Installed dedicated line to convey polluted groundwater to new treatment facility
- GIS-located all system valves and fire hydrants

- Pumping Plant Improvements were done including rehabilitation of the Foothill Well in the Verdugo Basin
- Completed Design and permitting of Diederich Main Replacement

#### Reservoirs/Tanks

• Completed construction of the Chevy Chase 968 Reservoir and Pump Station

#### Water Mains

- Completed Dryden Project replacing 8,000 feet of old main
- Central Project in progress, approximately 50% complete; cleaned and lined approximately 20,000 feet of old main to-date

#### Water Service and Meter

 Began Advanced Metering Infrastructure project and installed 466 Proof-of Concept meters

# **Operations and Maintenance**

- Cleaned 7 storage facilities
- Reliably operated the system 24/7/365
- Performed all scheduled maintenance

#### FUTURE OUTLOOK

On March 3, 2009, the newly developed GWP Strategic Plan was presented to Glendale's City Council. This plan covered an outlook from 2009 – 2014. This plan represents a total collaborative effort that involved GWP employees at every level within the organization, stakeholders and customer groups.

This plan has provided a pathway to a new future for water and power customer service. Out of this plan came specific priorities for strategic response. These priorities contain specific key target areas which have been quantified and tracked. These priorities and key target areas are as follows:

# Water Supply:

- Produce 3,856 AFY from Verdugo Basin by 2014
- Serve 2,500 AFY recycled water by 2013
- Institute a 2.5% PBC-like charge to fund water conservation measures by 2010
- Reduce water usage by 7 % over 2006 base year by 2014

# Power Supply:

- Reduce electrical usage by 7% by 2014
- Increase GPP efficiency to <10,000 heat rate by 2015
- Reduce GHG emissions to 1990 levels by 2020
- Achieve a balanced energy portfolio by 2020
- Operate Energy Management Resources Group under defined metrics by 2011

# Customer Service:

- Consistently achieve above average customer satisfaction scores from the CMUA survey
- Ensure that all affected customers and public are consistently notified of all GWP activities
- Restore minor power outages within 10 minutes and major outages within 20 minutes by 2014

# Rates:

- Establish water rates at or below 80% of the average rates in the area by 2014
- Reduce electric rates to 35% below SCE by 2014
- Increase annual electrical wholesale revenue to \$10M by 2014
- Reduce electrical system losses to <10% by 2014

# Water Infrastructure:

- Reduce unaccounted for water to 5% by 2011
- Replace all small meters installed before 2004 by 2011
- Replace/rehabilitate 25 miles of pipe by 2014
- Implement effective asset management by 2013

# Electric Infrastructure:

- Reduce number of outages to less than 25 per year by 2014
- Upgrade transmission system to 69 kV by 2014
- Convert distribution feeders from 4 kV to 12 kV by 2020
- Replace all electromechanical relays with state-of-the-art relays by 2018
- Implement effective asset management by 2013

# Systems:

- Achieve 100% AMI meter saturation by 2012
- Operate GWP within a city-wide GIS by 2013
- Implement new Department of Finance processes for GWP transactions by 2010
- Create a GWP system integration that assures no redundant data entry by 2012
- Launch profitable new business ventures by 2012

# Workforce:

- Continually improve job satisfaction of our employees beginning 2009
- Have <5% vacancy rate beginning by 2012
- Achieve annual utility average OSHA incident rate of 2.0 by 2014
- Have zero preventable vehicle accidents each year beginning July 2010

# City of Glendale:

- Improve communications with customers, City Council, and City Departments beginning 2009
- Develop optimum transfer level for mutual benefit by 2014
- Develop communications vehicles to improve GWP's public image by 2011
- Implement new collaborative ventures with City departments by 2011

# Legislation & Regulation:

- Continue compliance with state and federal regulatory requirements starting in 2009
- Establish and continue on-going relationships with state and federal legislators and regulators starting in 2010
- Develop specific GWP legislative strategy and initiatives starting in 2010
- Continue providing quarterly report on compliance, strategies, relationships and major activities and successes starting in 2009

*Electrical Services* will implement the following projects:

# Substations Engineering

- Upgrade protection on four 34kV lines
- Replace three aging breakers and add PT's at Columbus
- Replace three cap bank breakers
- Complete Glorietta Substation construction
- Complete 2<sup>nd</sup> phase of Kellogg-GIS backup. (transformer at Glendale rack)

# Transmission & Distribution Engineering

- Extend the underground portion of the Kellogg-Columbus West 69kV line to San Fernando Road between Doran and construct an accompanying distribution substructure system
- Construct the underground 12kV getaway substructure and wiring system on Glorietta Avenue for the new Glorietta Substation
- Relocate the overhead distribution lines and the Kellogg Western # 2 overhead 69kV line impacted by the Caltrans project on the 5 Freeway-Western Avenue off ramp
- Complete the remaining work on the replacement of deteriorating Vault # 1014 on Laurel Avenue east of Central Avenue
- Replace deteriorating vault # 1136 on Arden Avenue east of Pacific Avenue
- Perform coordinated feeder re-fusing on # 7 Scholl, # 7 Columbus, # 2 Western and # 9 Tropico
- Construct 12 underground circuit extensions for various customers
- Implement the first year of Smart Grid project

# Street Light Engineering

- Paint 250 cast iron street light poles
- Install new street lights by petition
- Replace 20 deteriorating concrete poles

# <u>Compliance</u>

- Update/revise all the NERC procedures
- Update all RSAWs with new Question-Answer sections
- Self Certification: For Critical Cyber Assets (CIP-002 to CIP-009) for GO-GOP-LSE. (Jan 01 -15, 09)

- Self Certification: NERC Standards under all functions GO-GOP-LSE-PSE-RP-P. (March, 09)
- Evidence for Audit: Gather and document evidence for audits. (For period 2007-2008)
- Provide the requested data and documentation to NERC
- Submit Generation Protection Misoperation (PRC-004-1)
- Data submittals under LSE / DP Project to WECC
- Conduct mock audits for all NERC standards
- Perform assessment of all cyber assets

#### Customer Service

- Install 20 primary services
- Install 540 secondary services

# The **Customer and Support Services Division** will implement the following projects:

- UOC Phase 1 Site Development Program for perimeter walls and security to be undertaken in 2010
- GWP electronic security system installation is scheduled to begin in 2010
- Complete first year of the Smart Grid Project
- Reduce electric growth by 1% of retail sales and implement water conservation to achieve at least 10 % reduction in water use
- Award and begin installation of the AMI/MDMS system
- Implement a new energy and water theft program
- Implement the new Citizen Rapid Notification System

The **Power Supply Division** will implement the following projects:

- GWP Power Supply will provide the forecasted electric system energy requirements of 1,020,000 MWH at the lowest market price available for the FY 2010-11. This energy will supplement the local production in the Grayson Power Plant. Also through the Energy Management Group, GWP shall pursue renewable power supply contracts. These goals support the City's Strategic Plan in the area of Environment & Conservation by the acquisition of energy from outside resources that are more efficient and renewable. It also relates to the area of Economic Development and Service Delivery by the purchase of energy which is less expensive than local generation.
- GWP Power Supply will continue to undertake projects to improve reliability and increase efficiency of local power generation units at Grayson. GWP Power Supply is actively evaluating a course of action to reconfigure the Grayson Power Plant in order to meet GWP's Strategic Plan.
- GWP Power Supply will continue to look for opportunities in wholesale trading to increase net wholesale income.

The Water Services Division will implement the following services:

# Organizational Accomplishments

- Full Implementation of CityWorks for computerized water system maintenance
- Prepare Electronic Operations Manual

# Pumping Plant Improvements

- Construct Glorietta Well #8 (at Rockhaven) and plan for nitrate removal
- Complete tie-in of Foothill Well to the distribution system

# Water Mains

- Complete Diederich main project
- Complete Central Project

# Water Service and Meter

• Connect two new recycled water system customers

• Complete advanced metering infrastructure implementation

#### **Operations and Maintenance**

- Clean 5 storage facilities
- Reliably operate the system 24/7/365 days
- Repair all deficient valves identified by iWater System
- Perform all scheduled maintenance

#### CITY OF GLENDALE SUMMARY OF APPROPRIATIONS GLENDALE WATER & POWER DEPARTMENT

	Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
Electric Utility				
Electric Public Benefits Fund (290-901)	6,673,857	9,006,639	9,006,639	8,260,800
Electric Works Revenue Fund				
Administration (552-911)	21,872,264	24,365,000	24,365,000	25,560,000
Power Management (552-921)	142,671,568	167,143,767	167,335,350	149,563,531
Electric Services (552-931)	18,540,094	23,853,000	23,853,000	21,705,500
Customer Services (552-971)	7,345,823	8,398,200	8,398,200	7,814,400
Total Electric Works Revenue Fund	190,429,749	223,759,967	223,951,550	204,643,431
Electric Depreciation Fund				
Administration (553-911)	(28,288,770)	11,085,800	11,085,800	4,237,500
Power Management (553-921)	2,102,973	8,183,500	8,193,500	4,544,600
Electric Services (553-931)	26,185,797	36,568,100	36,696,100	45,277,504
Total Electric Depreciation Fund	-	55,837,400	55,975,400	54,059,604
		05 000	05 000	05.000
Electric SCAQMD State Sales Fund (554-921)	-	25,000	25,000	25,000
Total Electric Utility	\$ 197,103,606	\$ 288,629,006	\$ 288,958,589	\$ 266,988,835
Water Utility				
Water Works Revenue Fund				
Administration (572-911)	4,567,577	6,425,000	6,425,000	6,425,000
Water Services (572-951)	26,470,282	33,586,800	33,586,800	26,693,200
Customer Services (572-971)	2,463,882	3,351,600	3,351,600	3,012,200
Total Water Works Revenue Fund	33,501,741	43,363,400	43,363,400	36,130,400
Water Depreciation Fund				
Administration (573-911)	(22,805,894)	3,695,300	3,695,300	1,412,500
Water Services (573-951)	22,805,894	26,635,100	26,735,100	24,143,342
Total Water Depreciation Fund		30,330,400	30,430,400	25,555,842
	-	,,	,,	_0,000,01
Total Water Utility	\$ 33,501,741	\$ 73,693,800	\$ 73,793,800	\$ 61,686,242
Transfers				
	19,107,000	19,107,000	19,107,000	19,107,000
Electric Works Revenue Fund (552-911)	,			
Electric Works Revenue Fund (552-911) Water Works Revenue Fund (572-911)	4,160,000	4,160,000	4,160,000	4,160,000
		4,160,000 \$ 23,267,000	4,160,000 \$ 23,267,000	4,160,000 \$ 23,267,000

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC PUBLIC BENEFITS FUND 290-901

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	& BENEFITS				
41100	Salaries	272,251	318,600	318,600	282,500
41200	Overtime	6,422	7,100	7,100	5,000
41300	Hourly wages	27,649	13,300	13,300	6,000
	Total Salaries & Benefits	306,322	339,000	339,000	293,500
MAINTEN	ANCE & OPERATION				
42800	Auto allowance	9,600	-	-	10,500
43050	Repairs-bldgs & grounds	52,233	-	-	-
43070	Lease payments	23,292	25,000	25,000	25,000
43090	Equipment usage	541	, -	, _	-
43110	Contractual services	2,452,703	3,540,000	3,540,000	3,455,000
44200	Advertising	-	10,000	10,000	10,000
44300	Telephone	494	1,000	1,000	1,000
44450	Postage	29,244	75,000	75,000	30,000
44550	Travel	56	6,400	6,400	6,400
44650	Training	145	4,500	4,500	4,500
44750	Liability	6,127	7,639	7,639	-
44800	Membership and dues	-	1,000	1,000	1,000
45050	Periodicals & newspapers	-	500	500	500
45100	Books	-	500	500	500
45150	Furniture & equipment	665	-	-	10,000
45250	Office supplies	127	2,000	2,000	2,000
45350	General supplies	21,284	-	-	-
45450	Printing and graphics	19,439	-	-	-
45512	Public benefit programs	-	-	-	4,000,700
45600	A & G overhead	165,829	182,500	182,500	154,800
45610	Section overhead	63,079	93,000	93,000	63,000
45621	Employee benefit overhead	166,945	196,100	196,100	166,400
46500	Uncollectible accounts	23,111	25,000	25,000	25,000
46900	Business meetings	112	1,000	1,000	1,000
47000	Miscellaneous	3,332,509	4,496,500	4,496,500	-
	Total Maintenance & Operation	6,367,535	8,667,639	8,667,639	7,967,300
	TOTAL	\$ 6,673,857	\$ 9,006,639	\$ 9,006,639	\$ 8,260,800

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC OPERATION FUND-ADMINISTRATION 551-911

SALARIES & BENEFITS       41100     Salaries     7.348,455     6,799,300     6.845,819     6,987,752       41200     Overtime     75,641     82,000     82,000     48,601       41600-42500     Benefits     6,460,884     7,098,438     7,982,438     7,825,914       42600-42700     Retirement     3,649,060     4,032,079     4,032,079     4,032,079       MAINTENANCE & OPERATION     42800     Atto allowance     10,855     63,300     63,300     79,300       42800     Auto allowance     10,855     63,300     687,000     667,000     667,000       43050     Repairs-bidgs & grounds     401,326     529,000     617,500     53,000     30,000     30,000     30,000     30,000     30,000     30,000     30,000     30,000     43,000     1,40,000     104,000     50,500     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,324,450     5,351,445			Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
41100     Salaries     7.348,455     6,793,300     6,845,819     6,987,752       41200     Overtime     75,641     82,000     82,000     68,501       41300     Hourly wages     130,547     190,000     180,000     48,601       42600-42700     Retirement     3,640,960     4,032,079     4,032,079     4,032,079     3,918,804       42800     Auto allowance     10,855     63,300     63,300     79,300       42800     Auto allowance     10,855     63,300     687,000     687,000       42800     Junform allowance     31,050     60,000     687,000     687,000       43060     Uniform allowance     10,855     63,300     63,300     73,300       43060     Unifiers     53,7701     687,000     687,000     66,550       43070     Lease payments     22,105     80,000     30,000     30,000       43080     Rent     -     15,000     -     53,24,450     5,24,450     5,24,450     5,24,450     5,24,450     5,24,450     5,24,450 </td <td>SALARIES</td> <td>&amp; BENEFITS</td> <td></td> <td></td> <td></td> <td></td>	SALARIES	& BENEFITS				
41200     Overtime     75,641     82,000     65,500       41300     Hourly wages     130,547     190,000     190,000     48,601       41600-42500     Benefits     6,460,864     7,098,438     7,098,438     7,028,279     3,319,804       42600-42700     Retirement     3,649,060     4,032,079     4,0320,079     3,319,804       MAINTENANCE & OPERATION     11,655     63,300     63,300     79,300       42800     Auto allowance     31,050     60,000     60,000     35,000       43050     Repairs-bidgs & grounds     401,326     529,000     529,000     63,500     30,000       43060     Utilities     537,701     687,000     80,000     30,000       43060     Retriment     -     15,000     15,000     -       43070     Lease paymentis     22,105     80,000     80,000     3,83,000       43110     Contractual services     1,310,783     1,952,700     1,523,300       43150     Cost allocation charge     6,076,726     5,324,455     5,324,455 <td></td> <td></td> <td>7.348.455</td> <td>6.799.300</td> <td>6.845.819</td> <td>6.987.752</td>			7.348.455	6.799.300	6.845.819	6.987.752
41300     Hourly wages     130,547     190,000     48,601       41600-42500     Benefits     6,460,884     7,098,438     7,098,438     7,825,914       Accou-42700     Retirement     3,649,060     4,032,079     4,032,079     3,319,804       Accou-42700     Retirement     3,649,060     4,032,079     4,032,079     3,319,804       MAINTENANCE & OPERATION       18,847,571     18,248,336     18,847,571       MAINTENANCE & OPERATION       401,326     529,000     60,000     60,000     35,000       42800     Uniform alowance     31,450     68,0,000     68,700     68,4,500       43060     Utilities     537,701     687,000     56,300     -       43090     Equipment usage     58,521     104,000     104,000     50,500       43111     Construction services     261,951     12,803,000     12,803,000     3,838,000       44100     Repairs to equipment     201     1,000     1,000     -     -       44300     Telepienenicanon						
41600-42500     Benefits     6,460,884     7,088,438     7,028,438     7,625,914       42600-42700     Retirement     3,649,060     4,032,079     4,032,079     3,919,804       Total Salaries & Benefits     17,664,687     18,201,817     18,248,336     18,847,571       MAINTENANCE & OPERATION     42800     Auto allowance     10,855     63,300     63,300     79,300       42900     Uniform allowance     31,050     60,000     60,000     35,000       43050     Repairs-bidgs & grounds     401,326     529,000     529,000     654,500       43070     Lease payments     22,105     80,000     80,000     30,000       43080     Rent     -     15,000     15,000     -       43110     Contractual services     1,310,783     1,952,700     1,523,300       43110     Construction services     261,951     12,803,000     12,803,000     3,883,000       43140     Repairs to equipment     201     1,000     1,000     1,000       44250     Data communication     116						
42600-42700     Retirement Total Salaries & Benefits     3,649,060     4,032,079     4,032,079     3,919,804       MAINTENANCE & OPERATION     17,664,587     18,201,817     18,248,336     18,847,571       MAINTENANCE & OPERATION     10,855     63,300     63,300     79,300       42800     Auto allowance     31,050     60,000     60,000     35,000       43050     Repairs-bidgs & grounds     401,326     529,000     529,000     687,000     654,500       43070     Lease payments     22,105     80,000     80,000     30,000       43080     Rent     -     15,000     15,000     -       43080     Rent     -     12,803,000     12,803,000     383,000       43110     Construction services     261,951     12,803,000     12,803,000     388,000       44100     Repairs to office equip     2,080     7,400     1,000     1,000       44200     Advertising     -     -     -     -     -       44350     Vehicle maintenance     1,026     1,000						
Total Salaries & Benefits     17,664,587     18,201,817     18,248,336     18,847,571       MAINTENANCE & OPERATION     42800     Auto allowance     10,855     63,300     63,300     79,300       42900     Uniform allowance     31,050     60,000     60,000     63,000     79,300       43050     Repairs-bidgs & grounds     401,326     529,000     529,000     654,500       43070     Lease payments     22,105     80,000     80,000     30,000       43080     Rent     -     15,000     15,000     -       43090     Equipment usage     58,521     104,000     104,000     50,632,440       43110     Contractual services     261,951     1,2803,000     1,2803,000     3,883,000       43150     Cost allocation charge     6,076,726     5,324,450     5,324,450     5,631,445       44100     Repairs to equipment     201     1,000     1,000     -       44250     Data communication     1116     -     -     -     -     3,480,778       444300						
MAINTENANCE & OPERATION       42800     Auto allowance     10,855     63,300     63,300     79,300       42900     Uniform allowance     31,050     60,000     60,000     35,000       43050     Repairs-bldgs & grounds     401,326     529,000     629,000     654,500       43070     Lease payments     22,105     80,000     80,000     30,000       43080     Rent     -     15,000     15,000     -       43100     Contractual services     1310,783     1.952,700     1,523,300       43110     Construction services     261,951     12,803,000     12,803,000     3,883,000       43150     Cost allocation charge     6,076,726     5,324,450     5,324,450     5,631,445       44100     Repairs to office equip     2,080     7,400     7,400     8,600       44250     Data communication     116     -     -     -     44300     16,900     1,000     1,000     1,000     1,000     44250     Data communication     116     -     -     -	42000 421	-				
42800     Auto allowance     10,855     63,300     63,300     79,300       42900     Uniform allowance     31,050     60,000     60,000     35,000       43050     Repairs-bidgs & grounds     401,326     529,000     627,000     654,500       43070     Lease payments     22,105     80,000     80,000     30,000       43080     Rent     -     15,000     15,000     -       43090     Equipment usage     58,521     104,000     104,000     50,550       43111     Construction services     261,951     12,803,000     12,803,000     3,883,000       43150     Cost allocation charge     6,076,726     5,324,450     5,531,445       44100     Repairs to office equip     2,080     7,400     1,000     1,000       44250     Data communication     116     -     -     -     -       44350     Vehicle maintenance     1,026     1,000     1,000     1,000       44350     Potage     1,193     3,300     3,300     2,200		-	, ,	, ,	, ,	, ,
42900     Uniform allowance     31,050     60,000     60,000     35,000       43060     Repairs-blidgs & grounds     401,326     529,000     617,500       43070     Lease payments     22,105     80,000     80,000     30,000       43080     Rent     -     15,000     15,000     -       43090     Rent     -     15,000     19,52,700     1,523,300       43110     Contractual services     261,951     12,803,000     1,852,700     1,523,300       43111     Construction charge     6,076,726     5,324,450     5,324,450     5,531,445       44100     Repairs to equipment     201     1,000     1,000     1,000       44200     Advertising     -     1,000     1,000     1,000       44250     Data communication     116     -     -     -       44350     Vehicle maintenance     1,026     1,000     1,000     1,000       44351     Fleet / equip rental charge     -     2,000     -     44350       44350 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
43050     Repairs-bidgs & grounds     401,326     529,000     529,000     617,500       43060     Utilities     537,701     687,000     687,000     654,000       43070     Lease payments     22,105     80,000     80,000     30,000       43080     Rent     -     15,000     15,000     -       43090     Equipment usage     58,521     104,000     1952,700     1,523,300       43110     Contractual services     261,951     12,803,000     12,803,000     3,883,000       43150     Cost allocation charge     6,076,726     5,324,450     5,334,450     5,631,445       44100     Repairs to equipment     2,011     1,000     1,000     4,000       44250     Data communication     116     -     -     -       44350     Vehicle maintenance     1,026     1,000     1,000     1,000       44351     Fleet / equip rental charge     -     -     -     3,480,778       44350     Postage     1,193     3,300     3,200     2,600 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
43060     Utilities     537,701     687,000     687,000     654,500       43070     Lease payments     22,105     80,000     80,000     30,000       43080     Rent     -     15,000     15,000     -       43090     Equipment usage     58,521     104,000     104,000     50,500       43111     Construction services     261,951     12,803,000     12,803,000     3,883,000       43150     Cost allocation charge     6,076,726     5,324,450     5,324,450     5,631,445       44100     Repairs to equipment     201     1,000     1,000     1,000       44250     Data communication     116     -     -     -     -       44330     Telephone     6,692     13,000     13,000     12,000     44350       44351     Fleet / equip rental charge     -     2,000     2,000     -     -     3,480,778       44450     Data communication     116     -     -     -     3,480,778       44450     Telephone						
43070     Lease payments     22,105     80,000     80,000     30,000       43080     Rent     -     15,000     15,000     -       43090     Equipment usage     58,521     104,000     104,000     30,83,000       43110     Contractual services     261,951     12,803,000     1,852,700     1,523,300       43150     Cost allocation charge     6,076,726     5,324,450     5,324,450     5,324,450     5,831,445       44100     Repairs to equipment     201     1,000     1,000     1,000       44200     Advertising     -     1,000     1,000     -     -       44350     Data communication     116     -     -     -     -       44350     Vehicle maintenance     1,026     1,000     1,000     1,000     44352       Vehicle maintenance     234,655     270,000     270,000     22,000     -       444350     Postage     1,193     3,300     3,300     2,500       44450     Travel     29,955     46,50						
43080     Rent     -     15,000     15,000     -       43090     Equipment usage     58,521     104,000     104,000     50,500       43110     Contractual services     1,310,783     1,952,700     1,523,300     3,883,000       43110     Construction services     261,951     12,803,000     12,803,000     3,883,000       43150     Cost allocation charge     6,076,726     5,324,450     5,324,450     5,631,445       44100     Repairs to office equip     2,080     7,400     7,400     8,600       44250     Data communication     116     -     -     -       44300     Telephone     6,692     13,000     13,000     12,100       44350     Vehicle maintenance     1,026     1,000     1,000     -       44352     ISD service charge     -     -     -     3,480,778       444400     Janitorial services     234,655     270,000     20,000     22,000       44450     Training     31,875     107,000     107,000     110,000<		Utilities				
43090     Equipment usage     58,521     104,000     104,000     50,500       43110     Contractual services     1,310,783     1,952,700     1,952,700     3,83,000       43111     Construction services     261,951     12,803,000     1,883,000     3,883,000       43150     Cost allocation charge     6,076,726     5,324,450     5,324,450     5,631,445       44100     Repairs to equipment     201     1,000     1,000     1,000       44120     Repairs to office equip     2,080     7,400     7,400     8,600       44200     Advertising     -     1,000     1,000     -     -       44350     Data communication     116     -<	43070	Lease payments	22,105	80,000	80,000	30,000
43110     Contractual services     1,310,783     1,952,700     1,952,700     1,523,300       43111     Construction services     261,951     12,803,000     12,803,000     3,883,000       43150     Cost allocation charge     6,076,726     5,324,450     5,631,445       44100     Repairs to equipment     201     1,000     1,000     1,000       44120     Repairs to office equip     2,080     7,400     7,400     8,600       44250     Data communication     116     -     -     -       44350     Vehicle maintenance     1,026     1,000     1,000     1,000       44350     Vehicle maintenance     1,026     1,000     1,000     1,000       44450     Postage     -     -     2,000     -     -       44450     Postage     1,193     3,300     3,300     2,500       44450     Postage     1,600,000     1,619,000     107,000     110,000       44450     Training     31,875     107,000     107,000     140,000 <td>43080</td> <td>Rent</td> <td>-</td> <td>15,000</td> <td>15,000</td> <td>-</td>	43080	Rent	-	15,000	15,000	-
43111     Construction services     261,951     12,803,000     12,803,000       43150     Cost allocation charge     6,076,726     5,324,450     5,631,445       44100     Repairs to office equip     2,080     7,400     7,400     1,000       44200     Advertising     -     1,000     1,000     -       44250     Data communication     116     -     -     -       44350     Vehicle maintenance     1,026     1,000     1,000     1,000       44350     Vehicle maintenance     1,026     1,000     1,000     -       44450     Janitorial services     234,655     270,000     270,000     22,000       44450     Postage     1,193     3,300     3,300     2,500       44450     Postage     1,193     3,300     3,300     2,600       44450     Computer software     23,602     20,700     20,700     24,700       44450     Computer software     23,602     20,700     24,700     44,700       44450     Computer	43090	Equipment usage	58,521	104,000	104,000	50,500
43150     Cost allocation charge     6,076,726     5,324,450     5,324,450     5,631,445       44100     Repairs to equipment     201     1,000     1,000     1,000       44120     Repairs to office equip     2,080     7,400     7,400     8,600       44200     Advertising     -     1,000     1,000     -       44300     Telephone     6,692     13,000     13,000     12,100       44350     Vehicle maintenance     1,026     1,000     1,000     -       44351     Fleet / equip rental charge     -     2,000     -     3,480,778       44400     Janitorial services     234,655     270,000     22,000     -       44450     Postage     1,193     3,300     3,300     2,500       44450     Postage     1,193     3,300     3,300     2,500       44450     Postage     1,193     3,400     34,000     101,000       444550     Training     31,875     107,000     107,000     110,000       44750 </td <td>43110</td> <td>Contractual services</td> <td>1,310,783</td> <td>1,952,700</td> <td>1,952,700</td> <td>1,523,300</td>	43110	Contractual services	1,310,783	1,952,700	1,952,700	1,523,300
44100     Repairs to equipment     201     1,000     1,000     1,000       44120     Repairs to office equip     2,080     7,400     7,400     8,600       44200     Advertising     -     1,000     1,000     -       44250     Data communication     116     -     -     -       44300     Telephone     6,692     13,000     13,000     12,100       44350     Vehicle maintenance     1,026     1,000     1,000     -       44351     Fleet / equip rental charge     -     2,000     2,000     -       44450     Postage     1,13     3,300     3,300     2,2000       44450     Postage     1,193     3,300     3,300     2,500       44450     Postage     1,193     3,400     34000     941,000       44750     Liability     1,600,000     1,619,000     110,000       44750     Liability     1,600,000     1,619,000     912,364       44751     Insurance/surety bond premium     -     -	43111	Construction services	261,951	12,803,000	12,803,000	3,883,000
44120     Repairs to office equip     2,080     7,400     7,400     8,600       44200     Advertising     -     1,000     1,000     -       44250     Data communication     116     -     -     -       44300     Telephone     6,692     13,000     13,000     12,100       44350     Vehicle maintenance     1,026     1,000     1,000     1,000       44351     Fleet / equip rental charge     -     2,000     2,000     -       44352     ISD service charge     -     -     3,480,778     44400     Janitorial services     234,655     270,000     220,000     24,000       44450     Postage     1,193     3,300     3,300     2,500     44650       Travel     29,955     46,500     46,500     56,700     20,700     24,700       44750     Liability     1,600,000     1,619,000     1,619,000     912,364       44751     Insurance/surety bond premium     -     -     -     775,557       44760	43150	Cost allocation charge	6,076,726	5,324,450	5,324,450	5,631,445
44120     Repairs to office equip     2,080     7,400     7,400     8,600       44200     Advertising     -     1,000     1,000     -       44250     Data communication     116     -     -     -       44300     Telephone     6,692     13,000     13,000     12,100       44350     Vehicle maintenance     1,026     1,000     1,000     1,000       44351     Fleet / equip rental charge     -     2,000     270,000     22,000       444352     ISD service charge     -     -     3,480,778     44400     Janitorial services     23,4655     270,000     220,000     24,000       44450     Postage     1,193     3,300     3,300     2,500     44550     Travel     29,955     46,500     46,500     56,700       44450     Postage     1,1875     107,000     107,000     110,000       444751     Insurance/surety bond premium     -     -     -     775,557       44760     Regulatory     19,145     34,000	44100	Repairs to equipment	201	1,000	1,000	1,000
44200   Advertising   -   1,000   1,000     44250   Data communication   116   -   -     44300   Telephone   6,692   13,000   13,000   12,100     44350   Vehicle maintenance   1,020   1,000   1,000   1,000     44351   Fleet / equip rental charge   -   2,000   2,000   -     44352   ISD service charge   -   -   3,480,778     44400   Janitorial services   234,655   270,000   270,000   22,000     44450   Postage   1,193   3,300   3,300   2,500     44450   Travel   29,955   46,500   46,500   56,700     44550   Travel   29,955   46,500   107,000   110,000     44751   Insurance/surety bond premium   -   -   775,557     44760   Regulatory   19,145   34,000   34,000   89,500     44800   Membership and dues   21,100   24,200   24,200   24,200     45505   Periodicals & newspapers   3,932   2,5	44120		2,080	7,400	7,400	8,600
44250   Data communication   116   -   -   -     44300   Telephone   6,692   13,000   13,000   12,100     44350   Vehicle maintenance   1,026   1,000   1,000   1,000     44351   Fleet / equip rental charge   -   2,000   2,000   -     44352   ISD service charge   -   -   3,480,778     44400   Janitorial services   234,655   270,000   220,000     44450   Postage   1,193   3,300   3,300   2,500     44450   Travel   29,955   46,500   46,500   56,700     44700   Computer software   23,602   20,700   20,700   24,700     44750   Liability   1,600,000   1,619,000   1619,000   912,364     44751   Insurance/surety bond premium   -   -   775,557     44760   Regulatory   19,145   34,000   34,000   89,500     44800   Membership and dues   21,100   24,200   24,200   24,200     45100   Books   1	44200	• • • •	-			· -
44300   Telephone   6,692   13,000   13,000   12,100     44350   Vehicle maintenance   1,026   1,000   1,000   1,000     44351   Fleet / equip rental charge   -   2,000   2,000   -     44352   ISD service charge   -   -   3,480,778     44400   Janitorial services   234,655   270,000   220,000     44450   Postage   1,193   3,300   3,300   2,500     44450   Travel   29,955   46,500   46,500   56,700     44650   Training   31,875   107,000   107,000   110,000     44750   Liability   1,600,000   1,619,000   912,364     44751   Insurance/surety bond premium   -   -   775,557     44760   Regulatory   19,145   34,000   34,000   89,500     44800   Membership and dues   21,100   24,200   24,200   24,200     45505   Periodicals & newspapers   3,932   2,500   2,500   4,000     45100   Books   1,203		0	116	, -	, _	-
44350     Vehicle maintenance     1,026     1,000     1,000     1,000       44351     Fleet / equip rental charge     -     2,000     2,000     -       44352     ISD service charge     -     -     3,480,778       44400     Janitorial services     234,655     270,000     270,000     22,000       44450     Postage     1,193     3,300     3,300     2,500       44550     Travel     29,955     46,500     46,500     56,700       44450     Computer software     23,602     20,700     20,700     24,700       44750     Liability     1,600,000     1,619,000     1,619,000     912,364       44751     Insurace/surety bond premium     -     -     775,557       44760     Regulatory     19,145     34,000     34,000     89,500       44800     Membership and dues     21,100     24,200     24,200     24,200       45050     Periodicals & newspapers     3,932     2,500     2,500     4,000       45100				13.000	13.000	12.100
44351   Fleet / equip rental charge   -   2,000   2,000     44352   ISD service charge   -   -   3,480,778     44400   Janitorial services   234,655   270,000   270,000   22,000     44450   Postage   1,193   3,300   3,300   2,500     44450   Travel   29,955   46,500   46,500   56,700     44650   Training   31,875   107,000   107,000   110,000     44700   Computer software   23,602   20,700   20,700   24,700     44750   Liability   1,600,000   1,619,000   1,619,000   912,364     44751   Insurance/surety bond premium   -   -   775,557     44760   Regulatory   19,145   34,000   34,000   89,500     44800   Membership and dues   21,100   24,200   24,200   24,200     45050   Periodicals & newspapers   3,932   2,500   2,500   4,000     45100   Books   1,203   4,700   4,700   3,200     45150   Furniture						
44352   ISD service charge   -   -   3,480,778     44400   Janitorial services   234,655   270,000   270,000   22,000     44450   Postage   1,193   3,300   3,300   2,500     44550   Travel   29,955   46,500   46,500   56,700     44650   Training   31,875   107,000   107,000   110,000     44700   Computer software   23,602   20,700   20,700   24,700     44751   Insurance/surety bond premium   -   -   775,557     44760   Regulatory   19,145   34,000   34,000   89,500     44800   Membership and dues   21,100   24,200   24,200   24,200     45050   Periodicals & newspapers   3,932   2,500   2,500   4,000     45100   Books   1,203   4,700   4,700   3,200     45150   Furniture & equipment   160,396   172,200   172,200   149,900     45170   Computer hardware   47,022   61,200   66,200   45,500     45250			-			-
44400Janitorial services234,655270,000270,00022,00044450Postage1,1933,3003,3002,50044550Travel29,95546,50046,50056,70044650Training31,875107,000107,000110,00044700Computer software23,60220,70020,70024,70044751Insurance/surety bond premium775,55744760Regulatory19,14534,00034,00089,50044800Membership and dues21,10024,20024,20024,20045050Periodicals & newspapers3,9322,5002,5004,00045170Computer hardware47,02261,20061,20066,20045170Computer hardware47,02261,20061,20066,20045300Small tools992,2002,2002,20045350General supplies268,616258,100258,100199,10045450Printing and graphics8,59546,20046,20066,20045504Fuel - diesel gas2,00045610Section overhead85,931106,300106,300144,000			-	_,000	_,	3 480 778
44450Postage1,1933,3003,3002,50044550Travel29,95546,50046,50056,70044650Training31,875107,000107,000110,00044700Computer software23,60220,70020,70024,70044751Insurance/surety bond premium775,55744760Regulatory19,14534,00034,00089,50044800Membership and dues21,10024,20024,20024,20045050Periodicals & newspapers3,9322,5002,5004,00045100Books1,2034,7004,7003,20045150Furniture & equipment160,396172,200172,200149,90045170Computer hardware47,02261,20066,20045250Office supplies67,25742,70042,70084,50045300Small tools992,2002,2002,20045350General supplies268,616258,100258,100199,10045400Reports & publications1,0494,7004,7002,70045450Printing and graphics8,59546,20046,20066,20045504Fuel - diesel gas2,0002,00045600A & G overhead85,931106,300106,300144,00045610Section overhead60,9572,000		5	234 655	270 000	270 000	
44550Travel29,95546,50046,50056,70044650Training31,875107,000107,000110,00044700Computer software23,60220,70020,70024,70044750Liability1,600,0001,619,0001,619,000912,36444751Insurance/surety bond premium775,55744760Regulatory19,14534,00034,00089,50044800Membership and dues21,10024,20024,20024,20045050Periodicals & newspapers3,9322,5002,5004,00045100Books1,2034,7004,7003,20045150Furniture & equipment160,396172,200172,200149,90045170Computer hardware47,02261,20066,20045250Office supplies67,25742,70042,70084,50045300Small tools992,2002,2002,20045450Printing and graphics8,59546,20046,20066,20045450Printing and graphics8,59546,20046,20066,20045504Fuel - diesel gas2,00045600A & G overhead85,931106,300106,300144,00045610Section overhead60,9572,000						
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44700Computer software23,60220,70020,70024,70044750Liability1,600,0001,619,0001,619,000912,36444751Insurance/surety bond premium775,55744760Regulatory19,14534,00034,00089,50044800Membership and dues21,10024,20024,20024,20045050Periodicals & newspapers3,9322,5002,5004,00045100Books1,2034,7004,7003,20045150Furniture & equipment160,396172,200172,200149,90045170Computer hardware47,02261,20061,20066,20045250Office supplies67,25742,70042,70084,50045300Small tools992,2002,2002,20045350General supplies268,616258,100258,100199,10045400Reports & publications1,0494,7004,7002,70045450Printing and graphics8,59546,20046,20066,20045504Fuel - diesel gas2,00045600A & G overhead85,931106,300106,300144,00045610Section overhead60,957				,	,	
44750Liability1,600,0001,619,0001,619,000912,36444751Insurance/surety bond premium775,55744760Regulatory19,14534,00034,00089,50044800Membership and dues21,10024,20024,20024,20045050Periodicals & newspapers3,9322,5002,5004,00045100Books1,2034,7004,7003,20045150Furniture & equipment160,396172,200172,200149,90045170Computer hardware47,02261,20061,20066,20045250Office supplies67,25742,70042,70084,50045300Small tools992,2002,2002,20045350General supplies268,616258,100258,100199,10045400Reports & publications1,0494,7004,7002,70045450Printing and graphics8,59546,20046,20066,20045600A & G overhead85,931106,300106,300144,00045610Section overhead60,957						
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45450     Printing and graphics     8,595     46,200     46,200     66,200       45504     Fuel - diesel gas     -     -     -     2,000       45600     A & G overhead     85,931     106,300     106,300     144,000       45610     Section overhead     60,957     -     -     -						
45504   Fuel - diesel gas   -   -   2,000     45600   A & G overhead   85,931   106,300   106,300   144,000     45610   Section overhead   60,957   -   -   -						
45600A & G overhead85,931106,300106,300144,00045610Section overhead60,957			8,595	46,200	46,200	
45610 Section overhead 60,957		-	-	-	-	
				106,300	106,300	144,000
45620 Material eventsed 0.885 65.400 65.400 23.400	45610	Section overhead	60,957	-	-	-
43020 Material Overhead 9,885 03,400 03,400 22,400	45620	Material overhead	9,885	65,400	65,400	22,400
45621 Employee benefit overhead 1,046,202 1,672,400 1,672,400 1,091,400	45621	Employee benefit overhead	1,046,202	1,672,400	1,672,400	1,091,400
46900Business meetings15,35923,80023,80016,500	46900	Business meetings	15,359	23,800	23,800	16,500

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC OPERATION FUND-ADMINISTRATION 551-911

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
47000	Miscellaneous	114,677	299,000	299,000	213,000
47000	Discount earned & lost	-	54,000	54,000	5,000
47010	Total Maintenance & Operation	12,573,840	26,583,950	26,583,950	20,097,844
CAPITAL C	DUTLAY				
51000	Capital outlay	47,164	118,800	118,800	244,000
	Total Capital Outlay	47,164	118,800	118,800	244,000
CAPITAL F	PROJECTS				
51800	Mobile equipment	-	235,000	235,000	120,000
	Total Capital Projects	-	235,000	235,000	120,000
ALLOCATI	ON OFFSET				
70060	Allocation Offset	(30,281,925)	(45,139,567)	(45,186,086)	(39,309,415)
	TOTAL	\$ 3,666	\$-	\$-	\$-

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC OPERATION FUND-POWER MANAGEMENT 551-921

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	S & BENEFITS				
41100	Salaries	203,555	366,100	366,100	475,000
41300	Hourly wages	-	10,000	10,000	-
	Total Salaries & Benefits	203,555	376,100	376,100	475,000
MAINTEN	ANCE & OPERATION				
42800	Auto allowance	6,180	10,000	10,000	4,000
44300	Telephone	-	1,000	1,000	1,000
44450	Postage	578	1,000	1,000	1,000
44550	Travel	152	-	-	-
44760	Regulatory	-	1,000	1,000	1,000
44800	Membership and dues	2,294	2,000	2,000	2,000
45100	Books	183	-	-	-
45150	Furniture & equipment	-	2,000	2,000	2,000
45170	Computer hardware	65	-	-	-
45250	Office supplies	343	3,000	3,000	3,000
45350	General supplies	-	1,000	1,000	-
45600	A & G overhead	114,040	206,900	206,900	285,000
45620	Material overhead	-	300	300	-
45621	Employee benefit overhead	122,133	224,600	224,600	280,300
46900	Business meetings	-	1,000	1,000	1,000
47000	Miscellaneous	-	1,000	1,000	-
	Total Maintenance & Operation	245,968	454,800	454,800	580,300
ALLOCAT	ION OFFSET				
70060	Allocation Offset	(449,523)	(830,900)	(830,900)	(1,055,300)
	TOTAL	\$-	\$-	\$-	\$-

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC OPERATION FUND-ELECTRIC SERVICES 551-931

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	S & BENEFITS				
41100	Salaries	765,478	1,210,000	1,210,000	1,080,100
41300	Hourly wages	11,737	50,000	50,000	50,000
	Total Salaries & Benefits	777,215	1,260,000	1,260,000	1,130,100
MAINTEN	ANCE & OPERATION				
42800	Auto allowance	5,280	16,000	16,000	16,000
43080	Rent	4,795	6,000	6,000	6,000
43110	Contractual services	7,923	-	-	-
44300	Telephone	762	2,000	2,000	2,000
44450	Postage	1,773	4,000	4,000	4,000
44550	Travel	13,021	3,500	3,500	21,400
44650	Training	1,100	1,800	1,800	1,800
44800	Membership and dues	-	1,500	1,500	1,500
45100	Books	41	1,000	1,000	1,000
45250	Office supplies	15,921	53,000	53,000	25,000
45600	A & G overhead	429,843	672,000	672,000	654,600
45621	Employee benefit overhead	459,783	744,600	744,600	643,800
46900	Business meetings	369	1,000	1,000	1,000
47000	Miscellaneous	239	1,000	1,000	1,000
	Total Maintenance & Operation	940,851	1,507,400	1,507,400	1,379,100
ALLOCAT	ION OFFSET				
70060	Allocation Offset	(1,718,066)	(2,767,400)	(2,767,400)	(2,509,200)
	TOTAL	\$-	\$	\$-	\$ -

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC OPERATION FUND-WATER SERVICES 551-951

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	& BENEFITS				
41100	Salaries	649,024	774,400	774,400	887,000
41200	Overtime	270	1,000	1,000	1,000
41300	Hourly wages	1,610	10,000	10,000	10,000
	Total Salaries & Benefits	650,904	785,400	785,400	898,000
MAINTEN	ANCE & OPERATION				
42800	Auto allowance	8,928	6,200	6,200	11,000
43110	Contractual services	250,516	480,000	480,000	415,000
44200	Advertising	1,206	1,500	1,500	1,500
44300	Telephone	865	2,000	2,000	2,000
44450	Postage	2,824	3,000	3,000	3,500
44550	Travel	3,763	18,900	18,900	17,300
44650	Training	3,054	25,000	25,000	10,000
44760	Regulatory	2,000	-	-	2,000
44800	Membership and dues	-	15,000	15,000	15,000
45050	Periodicals & newspapers	-	-	-	500
45100	Books	282	-	-	500
45150	Furniture & equipment	-	3,000	3,000	3,000
45250	Office supplies	12,037	23,500	23,500	15,000
45350	General supplies	86	200	200	200
45450	Printing and graphics	1,570	1,000	1,000	2,000
45600	A & G overhead	360,837	431,400	431,400	538,200
45620	Material overhead	-	100	100	-
45621	Employee benefit overhead	389,624	473,700	473,700	524,600
46900	Business meetings	1,429	2,000	2,000	3,000
47000	Miscellaneous	147	200	200	200
	Total Maintenance & Operation	1,039,168	1,486,700	1,486,700	1,564,500
ALLOCAT	ION OFFSET				
70060	Allocation Offset	(1,690,072)	(2,272,100)	(2,272,100)	(2,462,500)
	TOTAL	\$-	\$-	\$-	\$-

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC OPERATION FUND-CUSTOMER SERVICES 551-971

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	S & BENEFITS				
41100	Salaries	3,393,358	3,878,500	3,878,500	3,460,916
41200	Overtime	21,164	34,600	34,600	39,800
41300	Hourly wages	8,686	26,000	26,000	71,600
	Total Salaries & Benefits	3,423,208	3,939,100	3,939,100	3,572,316
MAINTEN	ANCE & OPERATION				
42800	Auto allowance	18,497	8,800	8,800	21,700
43070	Lease payments	34,938	39,600	39,600	26,600
43090	Equipment usage	206,308	237,300	237,300	251,700
43110	Contractual services	1,534,810	2,119,400	2,119,400	1,942,400
44120	Repairs to office equip	398	2,110,100	2,110,100	-
44200	Advertising	9,989	35,000	35,000	35,000
44250	Data communication	-	-	-	500
44300	Telephone	30,965	28,100	28,100	30,500
44450	Postage	103,819	160,000	160,000	110,000
44550	Travel	30,477	53,700	53,700	57,800
44600	Laundry & towel service	2,372	2,600	2,600	2,600
44650	Training	8,297	22,900	22,900	26,300
44700	Computer software	30,343	5,000	5,000	2,500
44760	Regulatory	-	1,900	1,900	2,000
44800	Membership and dues	525	7,300	7,300	7,800
45050	Periodicals & newspapers	(4,088)	2,200	2,200	1,600
45100	Books	(4,000)	1,100	1,100	1,100
45150	Furniture & equipment	7,008	23,500	23,500	22,000
45170	Computer hardware	69,741	52,200	52,200	29,300
45250	Office supplies	45,364	48,500	48,500	50,500
45300	Small tools	1,623	7,000	7,000	8,000
45350	General supplies	4,717	4,500	4,500	8,500
45400	Reports & publications	2,576	4,000	4,000	0,000
45450	Printing and graphics	36,981	14,200	14,200	14,200
45600	A & G overhead	1,891,260	2,147,400	2,147,400	2,119,600
45610	Section overhead	595,235	976,800	976,800	650,900
45620	Material overhead	439	2,900	2,900	1,700
45621	Employee benefit overhead	2,031,125	2,369,300	2,369,300	2,051,300
46500	Uncollectible accounts	616,796	400,000	400,000	500,000
46900	Business meetings	6,801	8,400	8,400	10,500
40900	Miscellaneous	65,306	100,800	100,800	62,800
47000	Total Maintenance & Operation	7,382,691	8,880,400	8,880,400	8,049,400
	ION OFFSET	(40.005.000)	(40.040.500)	(40.040.500)	(44 004 740)
70060	Allocation Offset	(10,805,899)	(12,819,500)	(12,819,500)	(11,621,716)
	TOTAL	\$-	\$-	\$-	\$-

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC OPERATION FUND-GARAGE 551-993

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	S & BENEFITS				
41100	Salaries	424,895	-	-	-
41200	Overtime	381	-	-	-
	Total Salaries & Benefits	425,276	-	-	-
MAINTEN	ANCE & OPERATION				
42900	Uniform allowance	998	-	-	-
43060	Utilities	32,484	-	-	-
43110	Contractual services	54,165	48,000	-	-
44300	Telephone	4,333	, -	-	-
44350	Vehicle maintenance	380,846	-	-	-
44351	Fleet / equip rental charge	-	2,173,300	2,173,300	2,175,300
44600	Laundry & towel service	832	-	-	-
44650	Training	1,232	-	-	-
44700	Computer software	3,416	-	-	-
44750	Liability	200,000	-	-	-
44760	Regulatory	576	-	-	-
44800	Membership and dues	460	-	-	-
45100	Books	923	-	-	-
45150	Furniture & equipment	503	-	-	-
45170	Computer hardware	10,442	-	-	-
45250	Office supplies	669	-	-	-
45300	Small tools	573	-	-	-
45350	General supplies	2,482	-	-	-
45502	Fuel-natural gas	(4,445)	-	-	-
45503	Fuel - gasoline	243,676	-	-	-
45504	Fuel - diesel gas	69,738	-	-	-
45600	A & G overhead	220,343	-	-	-
45620	Material overhead	463	-	-	-
45621	Employee benefit overhead	233,899	-	-	-
46900	Business meetings	248	-	-	-
47000	Miscellaneous	9,239	-	-	-
47010	Discount earned & lost	(225)	-	-	-
	Total Maintenance & Operation	1,467,869	2,221,300	2,173,300	2,175,300
ALLOCAT	ION OFFSET				
70060	Allocation Offset	(1,896,811)	(2,221,300)	(2,173,300)	(2,175,300)
	TOTAL	\$ (3,666)	\$-	\$ -	\$-

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC OPERATION FUND-WAREHOUSE 551-995

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	S & BENEFITS				
41100	Salaries	277,098	368,000	368,000	240,000
41200	Overtime	-	51,500	51,500	5,000
	Total Salaries & Benefits	277,098	419,500	419,500	245,000
MAINTEN	ANCE & OPERATION				
42800	Auto allowance	2,603	2,100	2,100	-
43050	Repairs-bldgs & grounds	, _	500	500	500
43060	Utilities	16,678	20,000	20,000	17,200
44100	Repairs to equipment	-	1,000	1,000	1,000
44120	Repairs to office equip	-	500	500	500
44300	Telephone	2,600	1,500	1,500	2,700
44400	Janitorial services	-	500	500	500
44450	Postage	-	200	200	200
44550	Travel	-	3,000	3,000	3,500
44650	Training	-	700	700	700
44700	Computer software	2,050	-	-	1,000
44800	Membership and dues	-	100	100	100
45150	Furniture & equipment	-	2,000	2,000	2,000
45170	Computer hardware	6,265	5,000	5,000	7,000
45250	Office supplies	516	3,000	3,000	2,000
45300	Small tools	-	800	800	800
45350	General supplies	3,521	3,000	3,000	3,000
45600	A & G overhead	155,684	202,400	202,400	144,000
45620	Material overhead	206,581	450,000	450,000	-
45621	Employee benefit overhead	165,584	224,500	224,500	141,600
47000	Miscellaneous	-	1,000	1,000	1,000
47010	Discount earned & lost	-	-	-	450,000
	Total Maintenance & Operation	562,081	921,800	921,800	779,300
ALLOCAT	ION OFFSET				
70060	Allocation Offset	(839,179)	(1,341,300)	(1,341,300)	(1,024,300)
	TOTAL	\$ -	\$-	\$-	\$-

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC WORKS REVENUE FUND-ADMINISTRATION 552-911

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
MAINTEN	ANCE & OPERATION				
43110	Contractual services	(79,657)	140,000	140,000	525,000
46000	Depreciation	17,136,600	18,250,000	18,250,000	19,200,000
46900	Business meetings	73	-	-	-
47000	Miscellaneous	-	25,000	25,000	25,000
47050	Interest on bonds	4,815,247	5,950,000	5,950,000	5,810,000
	Total Maintenance & Operation	21,872,264	24,365,000	24,365,000	25,560,000
TRANSFE	RS				
48010	Transfer-General Fund	19,107,000	19,107,000	19,107,000	19,107,000
	Total Transfers	19,107,000	19,107,000	19,107,000	19,107,000
	TOTAL	\$ 40,979,264	\$ 43,472,000	\$ 43,472,000	\$ 44,667,000

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC WORKS REVENUE FUND-POWER MANAGEMENT

552-921

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	S & BENEFITS				
41100	Salaries	4,630,858	5,099,500	5,254,564	5,214,431
41200	Overtime	383,558	495,700	495,700	484,100
41300	Hourly wages	147,513	130,000	130,000	156,000
	Total Salaries & Benefits	5,161,929	5,725,200	5,880,264	5,854,531
42800	ANCE & OPERATION Auto allowance	12	5,000	5,000	E 000
		9,818	146,500	146,500	5,000 136,000
43050 43060	Repairs-bldgs & grounds Utilities	432,372			2,082,000
43060		432,372 39,376	405,000 55,000	405,000	2,082,000
	Lease payments	39,376 34,076	7,000	55,000 7,000	
43090	Equipment usage				37,000
43110	Contractual services	2,555,040	2,586,800	2,586,800	2,898,000
43111	Construction services	-	150,000	150,000	200,000
44100	Repairs to equipment	966,408	1,005,000	1,005,000	1,355,000
44120	Repairs to office equip	386	1,000	1,000	1,000
44200	Advertising	635	2,000	2,000	2,000
44250	Data communication	-	8,000	8,000	2,000
44300		33,877	32,000	32,000	35,000
44350	Vehicle maintenance	-	5,000	5,000	5,000
44400	Janitorial services	27,298	25,000	25,000	35,000
44450	Postage	29,554	2,000	2,000	19,000
44550	Travel	23,711	25,000	25,000	33,000
44600	Laundry & towel service	8,681	10,000	10,000	11,000
44650	Training	36,453	29,000	29,000	39,000
44700	Computer software	11,000	55,000	55,000	23,000
44760	Regulatory	128,028	154,000	154,000	201,000
44800	Membership and dues	19,324	25,000	25,000	25,000
45050	Periodicals & newspapers	7,495	5,000	5,000	5,000
45100	Books	113	1,000	1,000	1,000
45150	Furniture & equipment	22,474	13,000	13,000	15,000
45170	Computer hardware	39,849	13,000	13,000	35,000
45200	Maps and blue prints	1,296	5,000	5,000	5,000
45250	Office supplies	4,421	13,000	13,000	9,000
45300	Small tools	22,817	15,000	15,000	19,300
45350	General supplies	532,130	419,000	409,000	676,000
45400	Reports & publications	-	2,000	2,000	2,000
45450	Printing and graphics	1,862	2,000	2,000	4,000
45501	Fuel-landfill gas	14,005,928	17,340,300	17,340,300	4,864,300
45502	Fuel-natural gas	37,889,665	32,701,000	32,701,000	34,232,000
45503	Fuel - gasoline	-	450,000	450,000	-
45510	Purchased power	74,882,879	99,665,000	99,665,000	83,850,000
45511	Hedging costs	-	-	-	2,620,000
45600	A & G overhead	2,395,513	2,876,300	2,876,300	3,222,400
45610	Section overhead	456,420	804,100	804,100	1,029,400
45620	Material overhead	10,593	108,700	108,700	176,600
45621	Employee benefit overhead	2,518,441	1,660,867	1,707,386	3,097,000
46001	Gas depletion	330,238	400,000	400,000	420,000
46900	Business meetings	1,739	2,000	2,000	3,000
47000	Miscellaneous	29,787	189,000	189,000	36,000
47010	Discount earned & lost	(69)	-	-	-
	Total Maintenance & Operation	137,509,639	161,418,567	161,455,086	143,709,000
	TOTAL	\$ 142,671,568	\$ 167,143,767	\$ 167,335,350	\$ 149,563,531
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#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC WORKS REVENUE FUND-ELECTRIC SERVICES 552-931

Actual Adopted Revised Adopted 2008-09 2009-10 2010-11 2009-10 SALARIES & BENEFITS 41100 Salaries 6.669.965 7,214,200 7,214,200 7.320.100 41200 Overtime 545,716 876,100 876,100 456,900 41300 Hourly wages 163,461 81,000 81,000 120,000 **Total Salaries & Benefits** 7,379,142 8,171,300 8,171,300 7,897,000 **MAINTENANCE & OPERATION** 42800 Auto allowance 5,161 3,000 3,000 500 43050 Repairs-bldgs & grounds 59,624 102,500 102,500 49,000 43060 Utilities 192,057 150,000 150,000 416,000 10.094 60.000 60.000 43070 Lease payments 75,000 43080 Rent 51,467 50,000 50,000 55,000 43090 320.675 621,000 621,000 436.700 Equipment usage 1,575,788 2,347,900 43110 Contractual services 283,000 283,000 43111 Construction services 11.814 2,627,000 2,627,000 75,000 36,685 250,000 2,500 44100 Repairs to equipment 250,000 44120 Repairs to office equip 57 500 44300 Telephone 83,377 75,000 75,000 72,700 44350 Vehicle maintenance 1,178 10,000 10,000 500 44400 Janitorial services 8.131 10.000 10.000 7.000 Postage 44450 1,322 2,500 2,500 1,000 19,227 31.100 31.100 44550 Travel 61,000 44600 Laundry & towel service 2,000 2,000 333 600 44650 54.014 36.000 36.000 38.900 Training 55,000 44700 Computer software 8,756 55,000 6,000 44750 Liability 5,000 44760 Regulatory 7,637 16,000 10,000 10,000 44800 Membership and dues 22,942 25,000 45050 Periodicals & newspapers 290 5,000 5,000 200 15,000 45100 Books 1,692 15,000 1,000 45150 Furniture & equipment 19,941 50,000 50,000 5,000 45170 Computer hardware 37,943 50,000 50,000 15,000 Maps and blue prints 1,000 1,000 45200 45250 Office supplies 21,175 30,000 30,000 20,500 45300 Small tools 88,982 125,000 125,000 100.000 45350 General supplies 697,916 645,900 645,900 253,300 45400 **Reports & publications** 11,000 11,000 Printing and graphics 746 1,000 45450 2,500 2,500 45503 Fuel - gasoline 793 45504 Fuel - diesel gas 543 45600 A & G overhead 3,510,763 4,012,500 4,012,500 4,324,600 45610 Section overhead 612.062 1.706.500 1.706.500 1.638.900 45620 Material overhead 197,198 193,200 193,200 215,000 45621 Employee benefit overhead 3,151,696 4,411,000 4,411,000 3,539,300 Customer services allocation 45622 338,504 45623 General plant allocation (5,634)15,000 15,000 46900 **Business meetings** 3,548 2,700 7,497 47000 Miscellaneous 30.000 30.000 5,200 **Discount earned & lost** 47010 (41)11,160,952 15,681,700 15,681,700 13,808,500 **Total Maintenance & Operation** TOTAL 18,540,094 \$ \$ 23,853,000 \$ 23,853,000 \$ 21,705,500

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC WORKS REVENUE FUND-CUSTOMER SERVICES 552-971

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
MAINTEN	ANCE & OPERATION				
45610	Section overhead	62,624	-	-	-
45622	Customer services allocation	7,283,199	8,398,200	8,398,200	7,814,400
	Total Maintenance & Operation	7,345,823	8,398,200	8,398,200	7,814,400
	TOTAL	\$ 7,345,823	\$ 8,398,200	\$ 8,398,200	\$ 7,814,400

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC DEPRECIATION FUND-ADMINISTRATION 553-911

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
MAINTEN	ANCE & OPERATION				
45623	General plant allocation	1,245,756	11,085,800	11,085,800	4,237,500
	Total Maintenance & Operation	1,245,756	11,085,800	11,085,800	4,237,500
CAPITAL F	PROJECTS				
59999	Asset capitalization	(29,534,526)	-	-	-
	Total Capital Projects	(29,534,526)	-	-	-
	TOTAL	\$ (28,288,770)	\$ 11,085,800	\$ 11,085,800	\$ 4,237,500

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC WORKS REVENUE FUND-POWER MANAGEMENT 553-921

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	& BENEFITS				
41100	Salaries	86,439	171,700	171,700	144,000
	Total Salaries & Benefits	86,439	171,700	171,700	144,000
MAINTENA	ANCE & OPERATION				
43090	Equipment usage	31	-	-	-
43110	Contractual services	306,745	600,000	600,000	350,000
43111	Construction services	1,250,887	5,793,800	5,793,800	3,511,700
44700	Computer software	1,596	-,,	-	-,-,,
45150	Furniture & equipment	20,488	-	-	-
45170	Computer hardware	8,855	-	-	-
45250	Office supplies	1,049	-	-	-
45350	General supplies	627	-	-	-
45600	A & G overhead	47,981	94,500	94,500	86,400
45610	Section overhead	13,888	26,800	26,800	25,900
45621	Employee benefit overhead	51,864	104,700	104,700	85,100
47050	Interest on bonds	-	800,000	800,000	-
47059	Capitalized interest -water 08	79,590	-	-	-
	Total Maintenance & Operation	1,783,601	7,419,800	7,419,800	4,059,100
CAPITAL (					
51000	Capital outlay	124,483	-	10,000	15,000
	Total Capital Outlay	124,483	-	10,000	15,000
	PROJECTS				
51250	Equipment	108,450	559,000	559,000	264,500
51800	Mobile equipment	-	33,000	33,000	62,000
01000	Total Capital Projects	108,450	592,000	592,000	326,500
			002,000	302,000	320,000
	TOTAL	\$ 2,102,973	\$ 8,183,500	\$ 8,193,500	\$ 4,544,600

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC DEPRECIATION FUND-ELECTRIC SERVICES 553-931

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	S & BENEFITS				
41100	Salaries	4,025,662	4,560,600	4,560,600	4,601,424
41200	Overtime	425,108	103,800	103,800	137,700
41300	Hourly wages	47,310	52,300	52,300	24,000
	Total Salaries & Benefits	4,498,079	4,716,700	4,716,700	4,763,124
MAINTEN	ANCE & OPERATION				
42800	Auto allowance	28	-	-	-
43090	Equipment usage	916,635	1,262,400	1,262,400	1,064,600
43110	Contractual services	3,207,688	9,370,000	9,370,000	23,270,900
43111	Construction services	6,360,464	6,225,000	6,225,000	420,000
44100	Repairs to equipment	3,213	-	-	-
44350	Vehicle maintenance	1,872	-	-	-
44450	Postage	304	-	-	-
44550	Travel	7,755	-	-	-
44700	Computer software	188,332	-	-	-
44760	Regulatory	20,813	-	-	13,000
45100	Books	99	-	-	-
45150	Furniture & equipment	39,129	-	-	3,500
45250	Office supplies	2,847	-	-	15,000
45300	Small tools	21,179	-	-	-
45350	General supplies	3,137,973	3,803,600	3,803,600	4,256,100
45450	Printing and graphics	350	-	-	500
45600	A & G overhead	2,268,126	2,537,400	2,537,400	2,777,600
45610	Section overhead	1,018,909	1,060,900	1,060,900	931,275
45620	Material overhead	461,933	951,200	951,200	468,300
45621	Employee benefit overhead	2,421,302	2,788,700	2,788,700	2,694,725
47000	Miscellaneous	1,797	115,000	115,000	8,000
47010	Discount earned & lost	(48)	-	-	-
47050	Interest on bonds	-	2,000,000	2,000,000	3,000,000
47059	Capitalized interest -water 08	799,568	-	-	-
	Total Maintenance & Operation	20,880,267	30,114,200	30,114,200	38,923,500
CAPITAL	OUTLAY				
51000	Capital outlay	32,087	54,000	54,000	244,980
	Total Capital Outlay	32,087	54,000	54,000	244,980
CAPITAL	PROJECTS				
51250	Equipment	78,952	-	120,000	67,900
51800	Mobile equipment	696,412	1,683,200	1,691,200	1,278,000
	Total Capital Projects	775,364	1,683,200	1,811,200	1,345,900
	TOTAL	\$ 26,185,797	\$ 36,568,100	\$ 36,696,100	\$ 45,277,504
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#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT ELECTRIC SCAQMD STATE SALES FUND 554-921

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
	ANCE & OPERATION Miscellaneous		25,000	25,000	25,000
47000	Total Maintenance & Operation	-	25,000	25,000	25,000
	TOTAL	\$-	\$ 25,000	\$ 25,000	\$ 25,000

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT WATER WORKS REVENUE FUND-ADMINISTRATION 572-911

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
MAINTEN	ANCE & OPERATION				
43110	Contractual services	-	300,000	300,000	300,000
46000	Depreciation	3,093,151	3,800,000	3,800,000	3,800,000
47050	Interest on bonds	1,474,426	2,325,000	2,325,000	2,325,000
	Total Maintenance & Operation	4,567,577	6,425,000	6,425,000	6,425,000
TRANSFE	RS				
48010	Transfer-General Fund	4,160,000	4,160,000	4,160,000	4,160,000
	Total Transfers	4,160,000	4,160,000	4,160,000	4,160,000
	-				· · · · ·
	TOTAL	\$ 8,727,578	\$ 10,585,000	\$ 10,585,000	\$ 10,585,000

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT WATER WORKS REVENUE FUND-WATER SERVICES 572-951

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	& BENEFITS				
41100	Salaries	3,143,224	3,300,200	3,300,200	3,001,900
41200	Overtime	234,463	282,600	282,600	144,900
41300	Hourly wages	140,533	170,700	170,700	58,000
	Total Salaries & Benefits	3,518,220	3,753,500	3,753,500	3,204,800
	ANCE & OPERATION				
42800	Auto allowance	128	1,000	1,000	1,000
42900	Uniform allowance	1,238	-	-	15,000
43050	Repairs-bldgs & grounds	91,754	300,100	300,100	132,500
43060	Utilities	3,147,787	3,872,900	3,872,900	2,735,300
43070	Lease payments	8,218	2,500	2,500	5,500
43080	Rent	22,545	20,800	20,800	18,300
43090	Equipment usage	301,574	396,100	396,100	236,700
43110	Contractual services	1,022,033	1,785,700	1,785,700	1,552,500
43111	Construction services	71,689	32,000	32,000	40,000
44100	Repairs to equipment	156,709	27,700	27,700	69,000
44120	Repairs to office equip	228	59,200	59,200	2,500
44300	Telephone	50,120	34,400	34,400	34,900
44350	Vehicle maintenance	765	1,000	1,000	2,000
44400	Janitorial services	7,883	6,100	6,100	8,500
44450	Postage	, -	500	500	2,600
44550	Travel	3,853	21,800	21,800	21,600
44650	Training	74,765	70,000	70,000	75,000
44700	Computer software	12,050	5,500	5,500	11,500
44760	Regulatory	90,398	79,300	79,300	112,700
44800	Membership and dues	35,955	25,200	25,200	28,300
45050	Periodicals & newspapers	296	2,500	2,500	800
45100	Books	789	2,000	2,000	700
45150	Furniture & equipment	33,383	30,900	30,900	11,000
45170	Computer hardware	9,345	40,000	40,000	10,200
45200	Maps and blue prints	1,066	2,000	2,000	500
45250	Office supplies	4,610	10,500	10,500	7,100
45300	Small tools	20,153	5,000	5,000	15,600
45350	General supplies	600,186	895,800	895,800	320,500
45400	Reports & publications	-	1,500	1,500	800
45450	Printing and graphics	1,322	16,500	16,500	12,500
45503	Fuel - gasoline	503	-	-	-
45504	Fuel - diesel gas	432	-	-	-
45520	Purchased water	12,414,095	15,956,900	15,956,900	12,711,000
45600	A & G overhead	1,728,430	1,909,200	1,909,200	1,836,000
45610	Section overhead	1,308,417	1,905,600	1,905,600	1,522,500
45620	Material overhead	78,706	225,300	225,300	119,100
45621	Employee benefit overhead	1,609,032	2,035,300	2,035,300	1,778,700
46900	Business meetings	4,632	7,500	7,500	4,500
47000	Miscellaneous	36,990	45,000	45,000	31,500
47010	Discount earned & lost	(14)	-	-	-
	Total Maintenance & Operation	22,952,062	29,833,300	29,833,300	23,488,400
	TOTAL	\$ 26,470,282	\$ 33,586,800	\$ 33,586,800	\$ 26,693,200

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT WATER WORKS REVENUE FUND-CUSTOMER SERVICES 572-971

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
MAINTEN	ANCE & OPERATION				
45610	Section overhead	20,874	-	-	-
45622	Customer services allocation	2,443,007	3,351,600	3,351,600	3,012,200
	Total Maintenance & Operation	2,463,882	3,351,600	3,351,600	3,012,200
	TOTAL	\$ 2,463,882	\$ 3,351,600	\$ 3,351,600	\$ 3,012,200

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT WATER DEPRECIATION FUND-ADMINISTRATION 573-911

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
MAINTEN	ANCE & OPERATION				
45623	General plant allocation	415,252	3,695,300	3,695,300	1,412,500
	Total Maintenance & Operation	415,252	3,695,300	3,695,300	1,412,500
CAPITAL F	PROJECTS				
59999	Asset capitalization	(23,221,146)	-	-	-
	Total Capital Projects	(23,221,146)	-	-	-
	TOTAL	\$ (22,805,894)	\$ 3,695,300	\$ 3,695,300	\$ 1,412,500

#### CITY OF GLENDALE GLENDALE WATER & POWER DEPARTMENT WATER DEPRECIATION FUND-WATER SERVICES 573-951

		Actual 2008-09	Adopted 2009-10	Revised 2009-10	Adopted 2010-11
SALARIES	S & BENEFITS				
41100	Salaries	726,225	731,900	731,900	1,240,342
41200	Overtime	31,798	10,000	10,000	58,600
41300	Hourly wages	97,142	, -	-	38,200
	Total Salaries & Benefits	855,165	741,900	741,900	1,337,142
ΜΔΙΝΤΕΝ	ANCE & OPERATION				
43050	Repairs-bldgs & grounds	13,481	-	-	-
43070	Lease payments	11,885	-	-	1,000
43080	Rent	26,280	_	-	1,000
43090	Equipment usage	67,565	47,000	47,000	45,400
43110	Contractual services	2,891,152	1,747,300	1,747,300	14,859,300
43110	Construction services	15,502,806	19,637,700	19,637,700	1,717,500
43150	Cost allocation charge	3,328	13,037,700	19,007,700	1,717,500
44100	Repairs to equipment	12,866			15,000
44200	Advertising	12,000	-	-	2,000
44200 44300	Telephone	- 645	-	-	1,000
44300 44450	-	045	-	-	
	Postage Travel	- 49	-	-	1,000
44550		49	15 000	15 000	-
44650	Training	-	15,000	15,000	1,000
44700	Computer software	167,614	-	-	3,000
44760	Regulatory	35,691	1,800	1,800	60,400
45100	Books	182	-	-	1,000
45150	Furniture & equipment	18,433	-	-	8,000
45170	Computer hardware	-	-	-	40,000
45200	Maps and blue prints	-	-	-	1,000
45250	Office supplies	169	-	-	1,000
45350	General supplies	586,649	177,500	177,500	192,400
45450	Printing and graphics	3,682	6,000	6,000	63,200
45600	A & G overhead	437,572	402,800	402,800	771,800
45610	Section overhead	386,385	366,500	366,500	960,325
45620	Material overhead	79,891	44,700	44,700	21,200
45621	Employee benefit overhead	446,769	446,700	446,700	836,675
46900	Business meetings	559	-	-	1,000
47000	Miscellaneous	454,000	1,200	1,200	5,000
47050	Interest on bonds	-	2,450,000	2,450,000	2,500,000
47059	Capitalized interest -water 08	730,036	-	-	-
	Total Maintenance & Operation	21,877,689	25,344,200	25,344,200	22,109,200
CAPITAL	OUTLAY				
51000	Capital outlay	26,293	20,000	20,000	45,000
	Total Capital Outlay	26,293	20,000	20,000	45,000
	PROJECTS				
51100	Land and land rights	-	-	-	40,000
51250	Equipment	46,747	-	100,000	260,000
51200	Mobile equipment	+0,7+7	529,000	529,000	352,000
01000	Total Capital Projects	46,747	529,000	629,000	652,000
		•	•		
	TOTAL	\$ 22,805,894	\$ 26,635,100	\$ 26,735,100	\$ 24,143,342

	Actual	Pudgot	Revised Budget	Pudgot
Classification	2008-09	Budget 2009-10	2009-10	Budget 2010-11
Salaried Employees		2000 10	2000 10	2010 11
Accountant II	1.00	1.00	1.00	-
Administrative Analyst	5.00	5.00	6.00	6.00
Administrative Assistant	4.00	3.00	4.00	4.00
Administrative Associate	1.00	1.00	2.00	2.00
Assistant City Attorney	1.00	1.00	-	-
Assistant Engineering Technician	5.00	5.00	3.00	3.00
Assistant General Manager	5.00	5.00	5.00	5.00
Building Repair Crew Supervisor	1.00	1.00	-	-
Building Repairer - Water	2.00	2.00	2.00	2.00
Business Account Representative	2.00	2.00	2.00	2.00
Civil Engineer I	-	-	1.00	1.00
Civil Engineer II	2.00	2.00	2.00	2.00
Civil Engineering Assistant	4.00	4.00	3.00	3.00
Civil Engineering Associate	3.00	3.00	3.00	3.00
Customer Service Administrator	1.00	1.00	1.00	1.00
Customer Service Field Supervisor	1.00	1.00	1.00	1.00
Customer Service Field Technician	6.00	6.00	6.00	6.00
Customer Service Representative	1.00	1.00	1.00	1.00
Customer Service Utility Repr. I	35.00	35.00	34.00	34.00
Customer Service Utility Supervisor	3.00	3.00	3.00	3.00
Deputy City Attorney	1.00	1.00	1.00	-
Electrical Engineer I	3.00	3.00	4.00	4.00
Electrical Engineer II	1.00	1.00	1.00	1.00
Electrical Engineering Assistant	4.00	4.00	4.00	4.00
Electrical Engineering Associate	2.00	2.00	2.00	2.00
Electrical Helper	5.00	5.00	5.00	5.00
Electrical Line Mech Supervisor I	13.00	13.00	12.00	12.00
Electrical Line Mechanic	10.00	10.00	14.00	14.00
Electrical Line Mechanic Apprentice	15.00	15.00	11.00	11.00
Electrical Line Mechanic Supervisor II	5.00	5.00	5.00	5.00
Electrical Mechanic	1.00	1.00	-	-
Electrical Mechanic Assistant	4.00	4.00	4.00	4.00
Electrical Mechanic Supervisor II	1.00	1.00	1.00	1.00
Electrical Operation Supervisor	2.00	2.00	2.00	2.00
Electrical Service Planner	6.00	6.00	5.00	5.00
Electrical Superintendent	1.00	1.00	1.00	1.00
Electrical System Dispatcher	4.00	4.00	5.00	5.00
Electrical System Dispatcher Supervisor	2.00	2.00	1.00	1.00
Electrical Test Supervisor	1.00	1.00	1.00	1.00
Electrical Test Technician I	1.00	1.00	3.00	3.00
Electrical Test Technician II	8.00	8.00	6.00	6.00
Energy Marketer/Trader	2.00	2.00	1.00	1.00
Energy Trading Manger	-	-	1.00	1.00
Engineering Aide	1.00	1.00	1.00	1.00

			Revised	
	Actual	Budget	Budget	Budget
Classification	2008-09	2009-10	2009-10	2010-11
Engineering Technician	3.00	3.00	4.00	4.00
Environmental Affairs Manager	-	-	-	-
Environmental Program Specialist	1.00	1.00	-	-
Equipment Maintenance Supervisor	1.00	-	-	-
Equipment Mechanic II	6.00	-	-	-
Equipment Operator II	1.00	1.00	1.00	1.00
Equipment Welder	1.00	1.00	1.00	1.00
Executive Analyst	1.00	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00
General Manager-GWP	1.00	1.00	1.00	1.00
Housing Technician	0.65	0.65	0.65	-
Human Resources Analyst II	1.00	1.00	1.00	-
Information Services Administrator	1.00	1.00	1.00	1.00
Information Services Project Manager	1.00	1.00	1.00	1.00
Internal Auditor	1.00	1.00	1.00	-
IT Applications Analyst	1.00	1.00	1.00	1.00
IT Applications Specialist	1.00	1.00	1.00	1.00
Legal Executive Secretary	0.50	0.50	0.50	-
Line Clearance Forestry Supervisor I	3.00	3.00	3.00	3.00
Maintenance Worker	3.00	3.00	3.00	3.00
Mechanical Engineer I	-	-	1.00	1.00
Mechanical Engineer II	1.00	1.00	1.00	1.00
Mechanical Engineering Assistant	-	-	1.00	1.00
Mechanical Engineering Associate	1.00	1.00	-	-
Mechanical Maint. & Whse. Administrator	1.00	-	-	-
Meter Reader	8.00	8.00	8.00	8.00
Office Services Secretary (Steno)	1.00	1.00	-	-
Office Services Specialist I	1.00	1.00	-	-
Office Services Specialist II	4.00	4.00	5.00	5.00
Office Services Supervisor	1.00	1.00	1.00	1.00
Office Services Supervisor (Steno)	2.00	2.00	1.00	1.00
Office Specialist II	1.00	1.00	-	-
PC Specialist	4.00	4.00	4.00	1.00
Power Line Truck Operator	2.00	2.00	2.00	2.00
Power Plant Auxiliary Operator	4.00	4.00	4.00	4.00
Power Plant Control Operator	13.00	13.00	13.00	13.00
Power Plant Control Operator Apprentice	9.00	9.00	10.00	10.00
Power Plant Inst & Cntrl Supervisor	1.00	1.00	1.00	1.00
Power Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Power Plant Mechanic	8.00	8.00	7.00	7.00
Power Plant Mechanic Apprentice	3.00	3.00	4.00	4.00
Power Plant Mechanic Supervisor	1.00	1.00	1.00	1.00
Power Plant Operation Supervisor	1.00	1.00	1.00	1.00
Power Plant Operator	1.00	1.00	2.00	2.00
Power Plant Shift Supervisor	4.00	4.00	3.00	3.00
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		Revised				
	Actual	Budget	Budget	Budget		
Classification	2008-09	2009-10	2009-10	2010-11		
Power Plant Superintendent	1.00	1.00	1.00	1.00		
Power Plant Technician	1.00	1.00	1.00	1.00		
Power Systems Analyst	2.00	2.00	3.00	3.00		
Principal Civil Engineer	1.00	1.00	1.00	1.00		
Principal Electrical Engineer	3.00	3.00	3.00	3.00		
Principal Mechanical Engineer	-	-	1.00	1.00		
Principal Water Quality Specialist	1.00	1.00	1.00	1.00		
Project Manager	3.00	3.00	3.00	3.00		
Public Benefits Charge Coordinator	2.00	2.00	2.00	2.00		
Public Benefits Charge Marketing Manager	1.00	1.00	1.00	1.00		
Resource Efficiency Advisor	1.00	1.00	1.00	1.00		
Senior Administrative Analyst	1.00	1.00	-	-		
Senior Assistant City Attorney	-	-	1.00	-		
Senior Buyer	1.00	1.00	1.00	-		
Senior Civil Engineer	1.00	1.00	2.00	2.00		
Senior Customer Srvc. Field Tech.	1.00	1.00	1.00	1.00		
Senior Customer Srvc. Utility Rep	5.00	5.00	5.00	5.00		
Senior Electrical Engineer	2.00	2.00	2.00	2.00		
Senior Electrical Srvc. Planner	2.00	2.00	2.00	2.00		
Senior Electrical System Dispatcher	6.00	6.00	5.00	5.00		
Senior Electrical Test Technician	4.00	4.00	4.00	4.00		
Senior Engineering Technician	2.00	2.00	2.00	2.00		
Senior Environmental Program Specialist	1.00	1.00	2.00	2.00		
Senior IT Application Specialist	2.00	2.00	2.00	2.00		
Senior Mechanical Engineer	2.00	2.00	1.00	1.00		
Senior Meter Reader	1.00	1.00	1.00	1.00		
Senior Office Services Specialist	3.00	3.00	5.00	5.00		
Senior Office Specialist	-	-	3.00	3.00		
Senior Power Plant Mechanic	2.00	2.00	2.00	2.00		
Senior Power Plant Technician	2.00	2.00	2.00	2.00		
Senior Project Manager	1.00	1.00	1.00	1.00		
Senior Water Facilities Operator	1.00	1.00	1.00	1.00		
Senior Water Meter Repairer	1.00	1.00	-	-		
Senior Water System Mechanic	3.00	3.00	3.00	3.00		
Station Electrician	1.00	1.00	2.00	2.00		
Station Electrician Superv. I	1.00	1.00	1.00	1.00		
Station Electrician/Operator	6.00	6.00	6.00	6.00		
Station Electrician/Operator Apprentice	3.00	3.00	3.00	3.00		
Station Electrician/Operator Supervisor I	5.00	5.00	5.00	5.00		
Station Electrician/Operator Supervisor II	1.00	1.00	1.00	1.00		
Storekeeper	4.00	4.00	4.00	4.00		
Stores Supervisor	1.00	1.00	1.00	1.00		
Supervising Electrical Engineering Associate	1.00	1.00	-	-		
Systems Analyst	2.00	2.00	2.00	2.00		
Technical Staff Analyst	1.00	1.00	1.00	1.00		

	Actual	Budget		Revised Budget		Budget	
Classification	2008-09	2009-10		2009-10		2010-11	
Transformer Shop Supervisor	1.00	1.00		1.00	-	1.00	
Transformer Shop Technician	1.00	1.00		1.00		1.00	
Underground Distribution Construction Mechanic I	10.00	10.00		10.00		10.00	
Underground Distribution Construction Mechanic II	3.00	3.00		3.00		3.00	
Underground Distribution Construction Supervisor I	3.00	3.00		3.00		3.00	
Underground Distribution Construction Supervisor II	1.00	1.00		1.00		1.00	
Utility Welder	1.00	1.00		1.00		1.00	
Water Facilities Operator	3.00	3.00		3.00		3.00	
Water Meter Repairer	1.00	1.00		1.00		1.00	
Water Quality Specialist	1.00	1.00		1.00		1.00	
Water Quality Technician	1.00	1.00		2.00		2.00	
Water Superintendent	1.00	1.00		2.00		2.00	
Water System Apprentice	4.00	4.00		3.00		3.00	
Water System Equipment Operator	3.00	3.00		3.00		3.00	
Water System Helper	6.00	6.00		5.00		5.00	
Water System Mechanic	9.00	9.00		10.00		10.00	
Water System Operations Supvr	2.00	2.00		-		-	
Water System Supervisor I	1.00	1.00		1.00		1.00	
Water System Supervisor II	7.00	7.00		8.00		8.00	
Water Systems Supervisor III	1.00	1.00		2.00		2.00	
Yard Attendant	1.00	1.00		1.00		1.00	
Total Salaried Employees	425.15	416.15	-	418.15	-	408.00	
Hourly Employees*			**		**		**
City Resource Specialist		6.75	(8)	6.75	(8)	5.75	(11)
Engineering Technician		0.25	(1)	0.25	(1)	-	. ,
Mechanical Engineering Assistant		0.25	(1)	0.25	(1)	0.25	(1)
Office Specialist I		1.00	(2)	1.00	(2)	1.75	(3)
Power Plant Control Operator		1.75	(2)	1.75	(2)	2.25	(4)
Total Hourly Positions		10.00	`` <b>`</b>	10.00	、 / <u>-</u>	10.00	
Glendale Water and Power Total	425.15	426.15	_	428.15	-	418.00	

\* Hourly Employees - Data not available prior to fiscal year 2009-10
\*\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)