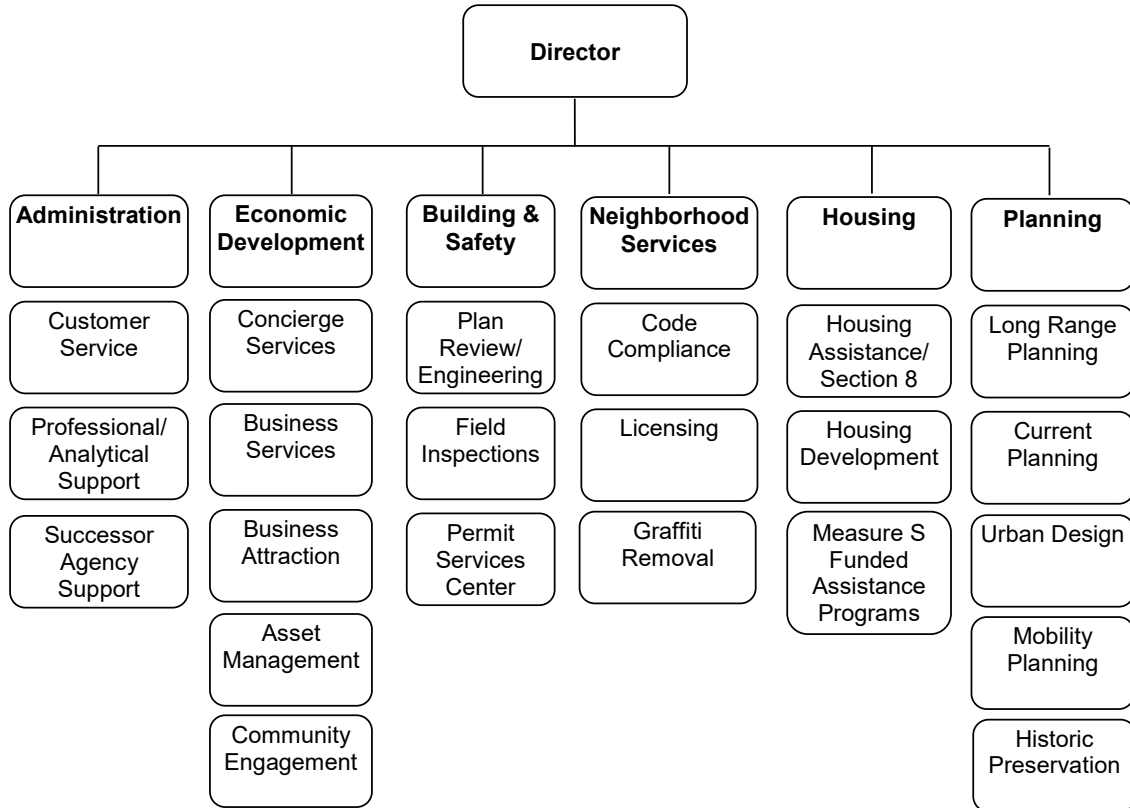


# ADOPTED BUDGET

FY 2020-2021



# COMMUNITY DEVELOPMENT





# CITY OF GLENDALE COMMUNITY DEVELOPMENT

## MISSION STATEMENT

Through ongoing dialogue with the community, the Community Development Department (CDD) captures the community's vision for its future quality of life and translates it into a well-coordinated, internally consistent, and streamlined work program, according to the mission of the City Council.

## DEPARTMENT DESCRIPTION

CDD is comprised of six divisions:

- **Administration:** Carries out the administrative, customer service, human resources, budgetary, financial, legislative, grant, community engagement, and office and records management functions for all operational divisions within CDD.
- **Building & Safety:** Key components of B&S operations include building plan review/engineering, inspections and operating the Permit Services Center, a one-stop-shop for City permits.
- **Economic Development:** Assists and supports the City of Glendale in the expansion of job opportunities, stimulation of economic development, growth in the physical improvement of the city and development activities. Economic Development also offers Concierge Services, ensuring efficient review and permitting for major development projects with an emphasis on customer service.
- **Housing:** Provides rental assistance, development assistance and preservation of affordable housing for lower income households.
- **Neighborhood Services:** Ensures care and maintenance of neighborhoods through enforcement of codes, licensing and graffiti removal.
- **Planning:** Conducts long-range (20 years out) community planning, and current planning (implementation of the City's Zoning Code). Also combines design, historic preservation and mobility planning programs that promote environmental stewardship.

The following section provides more detail of the functions of each Division:

The **Administration Division** is responsible for the administrative, customer service, human resources, budgetary, financial, legislative, grant, office and records management functions for all operational divisions within CDD. This Division prepares and manages the budget, and financial and personnel transactions. The Administration Division also conducts research, analysis and legislative review; manages grants; assists with strategic planning efforts; and implements technology improvements aimed at increasing operational efficiency. Lastly, Administration Division staff is charged with winding down the activities of the former Redevelopment Agency, including preparing annual Recognized Obligation Payment Schedules and providing staff support to the Successor Agency.

The **Building & Safety Division** reviews and approves all new building construction, remodels and changes in use of existing buildings. This Division performs all private property construction inspections, receives and processes permit applications, enforces all construction-related codes as mandated by the State, and provides damage assessment for habitability as a result of fire, earthquake, flood or landslide. This Division assesses appropriate fees for: 1) sewer usage; 2) Glendale Unified School District development; 3) parks, libraries and affordable housing impacts; 4) construction and demolition recycling; 5) Green Building Code; and 6) Urban Art. This Division is responsible for maintaining all permit records and commercial or multi-family dwelling construction documents for properties within the

## CITY OF GLENDALE COMMUNITY DEVELOPMENT

city's boundaries and provides those records as requested through the California Public Records Act. Lastly, this Division serves as staff support to the Building and Fire Board of Appeals.

The ***Economic Development Division*** coordinates citywide business attraction, retention, expansion and assistance activities and centralizes management of the City's real estate assets. It assists City Council in implementing economic development priorities in order to stimulate job growth, economic activity and physical improvements within the City. The Concierge Services team is part of the City's effort to provide business-friendly economic development programming by cohesively bringing all departments together to support the business community. In CDD, this includes streamlined internal systems to eliminate red tape and inefficiencies, and to provide concierge services in order to expedite review and permitting for major development projects with an emphasis on customer service. The Community Engagement Section of Economic Development coordinates special projects for the department, including community outreach. The team utilizes various communication tools and participatory multi-media design techniques to educate and engage community members in guiding the future of Glendale.

The ***Housing Division*** develops and preserves affordable housing opportunities for people of lower income. This Division administers five sources of funds: 1) Federal Section 8 Housing Choice Voucher for rental assistance, 2) Federal HOME, 3) State BEGIN Program, 4) Glendale Affordable Housing Trust Fund, and 5) Low & Moderate Income Housing Asset Funds following dissolution of the Redevelopment Agency. Much of the Measure S funding has also been directed to the Housing division to acquire and develop new affordable housing and create programs which provide assistance to Glendale tenants. Lastly, this Division provides staff support to the Housing Authority.

The ***Neighborhood Services Division*** is responsible for the care and maintenance of neighborhoods and the built community after construction is completed. These efforts are carried out through the enforcement of codes, education and involvement of residents, maintenance of rights-of-way and the monitoring of permits and licenses. Responsibilities of this Division include enforcement of property maintenance and housing standards, issuance of licenses, education of residents and other stakeholders, investigating complaints of illegal construction or occupation, bulky-item pick up from public rights-of-way, and graffiti removal.

The ***Planning Division*** provides leadership in defining the community's vision for future development. It ensures that development occurs in an orderly and safe manner that is sensitive to the community, avoids unnecessary impacts to the environment, meets the needs of the public and improves the quality of the built environment. It does this by promoting high quality and well-designed public environments that reflect community values, heritage and progressive design practices. Responsibilities include preparing and updating the General and Specific Plans and zoning code and processing development applications (variances, conditional use permits, subdivisions, design review, environmental review, etc.) to ensure they are in compliance with regulatory codes. This Division further operates a centralized customer service function for the City, taking in, prioritizing, dispatching and monitoring service requests received from residents via public counters, mail, phone, internet and mobile application.

This division also combines design review, historic preservation and mobility planning to promote excellent architecture and a diverse range of transportation choices. The Design & Preservation Section establishes a framework that allows the city to develop, grow, and prosper without erasing the heritage that helps define Glendale and its people. Design & Preservation staff create and enforce the City's design policies, guidelines and historic preservation programs and provide design advice to applicants, City Departments, Boards/Commissions and City Council. The Mobility Planning Section provides an efficient and safe transportation system for residents, businesses and visitors alike. It is responsible for coordinating transportation-related projects, and vehicular trip reduction programs. It promotes walking, bicycling, transit and automobile travel equally by designing an integrated multi-modal transportation

# CITY OF GLENDALE

## COMMUNITY DEVELOPMENT

system and through implementation of the Transportation Demand Management Ordinance. This Section partners with community organizations to encourage and plan for environmentally sound commuting options and shared rides.

### RELATIONSHIP TO CITY COUNCIL PRIORITIES

#### ***Exceptional Customer Service***

CDD is committed to providing exceptional customer service centered on the principles of speed, quality, consistency and customer satisfaction through the delivery of seamless service to every customer. CDD a centralized customer service function for the City by taking in, prioritizing, dispatching and monitoring service requests received from residents via public counters, mail, phone, internet and mobile applications. CDD operates an advanced customer service system in its Permit Services Center (PSC) including online appointment scheduling designed to make visits to the PSC quicker and more convenient, an electronic customer flow management system; streamlined applications, forms and permitting processes, and the ability for contractors to renew their city business license online. The PSC also provides an online property portal which allows individuals to remotely access key property information such as site zoning and building permit history. Remote, online technology is also being implemented in field inspection operations to expedite inspections.

The Department further provides exceptional customer service through its Concierge Services and Business Assistance teams which ensure expedited review and permitting for major development projects and provide personal assistance to nearly 1,500 local businesses for City services. It also serves as a direct liaison to Glendale's business and neighborhood districts including Montrose, Downtown Glendale, Brand Boulevard of Cars, Adams Square, Sparr Heights, and Kenneth Village. CDD staff also work to provide accurate and timely notification to interested residents, neighbors, and the general public with mailed notices, website updates, and posting of signs.

CDD ensures exceptional customer service in all of its operations and strives for continuous improvement.

#### ***Informed & Engaged Community***

CDD works with community members and groups including local chambers of commerce, homeowners' associations and schools to inform the community on development issues and news. Information is communicated to residents via the CDD website, electronic newsletter, social media feeds, GTV6 (Glendale's government access cable channel), and local community meetings and events. The outreach team utilizes unique methods to engage the community and provides a means for the community to stay informed and participate in guiding the future of Glendale. They also collect outreach and event data so they can strategically focus on outreach methods that are most effective.

CDD develops appropriate policies, guidelines and procedures necessary to ensure predictable development that is of high quality and reflective of community character. Staff works with various Boards and Commissions for public inclusion in the planning process to ensure that general plans, community plans, zoning and design guidelines reflect community character and include effective land use policies. CDD's design review process enables neighborhood involvement in development, including accurate and timely notification to neighbors and posting of signs and notification to neighborhood homeowners' associations of development projects. It also regularly holds public forums, workshops and meetings associated with planning and preservation efforts to engage the community, and it advises applicants on planning and building policies to ensure a predictable, open and transparent entitlement review process.

# CITY OF GLENDALE

## COMMUNITY DEVELOPMENT

The department's Planning Division works on comprehensive planning policies (such as the South Glendale Community Plan and Citywide Design Guidelines) which include input from the community in order to capture the vision of all those who live and work in Glendale.

Through the Neighborhood Services Division, it provides outreach regarding common code violations, the City's smoking restrictions and preservation programs; the latter includes educational resources and information related to the City's development history and heritage.

The department provides guidance and assistance to private development to encourage well-planned, physically and economically positive projects. It further invests in both public and private projects that help foster a strong sense of community through the creation of public gathering places, community centers, cultural venues, improved pedestrian areas and diverse housing options. These efforts result in well-planned development that fosters a sense of community.

### ***Safe & Healthy Community***

Through its housing, plan check, inspection, graffiti removal and code compliance programs, CDD works to ensure that buildings and infrastructure are safe, free of blight, and that residents feel safe and secure in their neighborhoods.

Through its code enforcement program, CDD ensures housing, development and other activities are safe for the public. It also works with the engineering team of the Public Works Department to continue to implement the Downtown Mobility Study, which promotes greater use of public transit and active forms of transportation such as walking and bicycling, and a healthier environment. Further, CDD is developing pedestrian and bicycle safety policies, infrastructure and programs. Lastly, CDD implements the City's "Fresh Air" ordinance, limiting the exposure by residents to toxic second-hand smoke in public spaces and in multi-family rental housing buildings.

### ***Economic Vibrancy***

CDD promotes economic vibrancy in Glendale by attracting, retaining, expanding and assisting Glendale businesses. It focuses on an "18-hour city" strategy to activate the city and its economic activity from morning until late at night. Such activity results in a vibrant city for those who live, work and recreate in Glendale and it promotes financial success for businesses. CDD also works with Council to proactively identify and implement economic development projects to benefit the City, such as the implementation of a Tech Cluster Strategic Plan and the attraction of entertainment uses. These efforts are implemented using a variety of public relations strategies, including development of promotional material, attendance at conferences, aggressive use of social media and relationship-building with key stakeholders and influencers. During this year's Covid-19 pandemic, much emphasis has been put on helping businesses quickly recover. For FY 20-21, City Council directed \$3.6M in economic recovery efforts to provide grants, personal protective equipment, and innovative programs to support businesses.

CDD's Concierge Services and Business Assistance teams are part of the City's effort to provide business-friendly economic development programming whereby every City department supports the business community and has economic development priorities woven into their performance goals. In CDD, this includes Concierge Services which provide streamlined internal systems to eliminate red tape and inefficiencies within the development plan check and permitting process, and which provide additionally expedited review and permitting for major development projects with an emphasis on customer service. The Business Assistance team provides one-on-one assistance to businesses to help them resolve obstacles to their operations.

## CITY OF GLENDALE COMMUNITY DEVELOPMENT

CDD's planning, design, code compliance and graffiti removal programs make Glendale an attractive, functional and safe environment which draws businesses, residents and visitors to Glendale. CDD directly assists the business community by transmitting thorough and accurate information to existing and potential new businesses, in addition to processing necessary applications expeditiously. CDD focuses on long-range planning and urban design efforts that are community-specific and support local businesses and economic growth.

Glendale's past redevelopment efforts have positioned the community for new private investment which will continue revitalization from the private sector. CDD is responsible for facilitating this growth and ensuring it is done responsibly and is consistent with the community's vision, goals and objectives.

### ***Balanced, Quality Housing***

CDD continues to maintain a certified Housing Element to maintain Glendale's eligibility for State funding for housing and transportation projects. CDD also monitors compliance with various housing bills/laws and submittal of annual reports to the State Department of Housing and Community Development as required by State law. In addition, CDD continues to play a key role in housing production by reviewing all housing and construction plans and construction to ensure Building Code and Zoning Code compliance, processing design review applications and, other discretionary permits. CDD further provides individualized guidance to enable property owners to successfully navigate the design review process. In order to maintain safe housing, CDD inspects rental units for compliance with health and safety standards and processes code compliance cases. Since Glendale is largely a "built-out" city, a critical component of the Housing Element is the required maintenance and preservation of the existing housing stock, which CDD monitors and inspects.

Glendale prides itself on the variety of housing options it offers to its residents, which is accomplished by the development of both market rate and affordable housing in appropriate residential areas. CDD initiates and completes affordable housing projects with affordable housing funds and works directly with non-profit and private developers, non-profit agencies, multi-family property owners, residents and other stakeholders to achieve this goal.

Lastly, CDD strives for balanced and quality housing stock through its residential assistance programs providing subsidies and assistance to lower income residents. The programs include the Choice Voucher Program (Section 8), the Monthly Housing Subsidy Program (monthly assistance to senior, disabled households) and the Rental Rights Program offering information and assistance for renter benefits such as Right-to-Lease, Just Cause Eviction protections and Relocation Benefits. During this year's Covid-19 pandemic, much emphasis has been put on helping residents pay their rent when income has been affected by the emergency. For FY 20-21, City Council directed more than \$6 million to provide rental assistance grants to households in need.

### ***Community Services & Facilities***

CDD continues to collaborate with the Community Services & Parks Department to create opportunities to enhance parks and open space, including streetscape, and to provide professional, peer review and design assistance for the renovation and construction of community facilities throughout the City.

# CITY OF GLENDALE COMMUNITY DEVELOPMENT

## ***Infrastructure & Mobility***

In close partnership with the Public Works Department, CDD continues to implement policy recommendations from the Downtown Mobility Study and to improve pedestrian and bicycle safety. CDD staff identified and successfully attained millions of dollars in grant funding for the City which are being used for pedestrian, cyclist and vehicular mobility improvements, parking signage improvements, safety programming, and updating the City's Transportation Model (a computer model that predicts transportation impacts based on land use activity and is used for future land use planning and environmental review of development projects). CDD is conducting feasibility studies to develop a Glendale-Burbank regional streetcar to continue to improve mobility in the region. CDD also works with the Public Works Department to provide the City with strategic transportation planning, transit (bus) and paratransit services (e.g., Dial-a-Ride transportation service for the disabled and elderly). Through staff efforts, CDD is able to obtain, manage and execute funds which are often routed to other Departments for the implementation of capital improvement projects.

## ***Arts & Culture***

CDD promotes the arts through implementation of the Downtown Art & Entertainment (A&E) District and through community programs. CDD promotes Glendale's rich culture by making significant efforts to reach out to all sectors of the community so all voices can be heard, and ensuring Glendale continues to be a culturally vibrant place.

CDD oversees two Arts & Culture facilities in the A&E District, the Alex Theatre and the Museum of Neon Art (MONA). The Alex Theatre, which was recently renovated and expanded to be able to accommodate larger productions, is a historic and regional performing arts venue and is the northern anchor for the A&E District. It provides a wide variety of high-quality performing arts and community events. MONA is part of the A&E District's southern anchor, which joins an east-west axis connecting to the Central Library, Adult Recreation Center, Central Park Paseo, and the Americana mixed-use entertainment, shopping and residential development.

CDD is currently working with the City Council to activate Artsakh Avenue, a recently renamed section of Maryland Avenue, a key street within the A&E District, and additionally is developing a Master Plan for the Central Park Block. CDD is working with the Armenian American Museum and Cultural Center of California to locate within the Central Park Block. The Department further promotes art and community awareness by partnering with the Arts & Culture Commission to develop various art projects and art programming in Glendale.

## ***Sustainability***

CDD oversees environmental review of development projects. In doing so, staff identifies pertinent environmental issues and works with City Departments, outside agencies and applicants to identify mitigation strategies that reduce and/or eliminate identified impacts.

Through its long-range and mobility planning efforts, CDD promotes environmentally sound initiatives such as transit-oriented development, air pollution reduction programs, active transportation (e.g. walking and bicycling), mass transit and environmentally responsible building practices.

CDD also works to encourage mixed-use and infill development (both which promote efficient land use) within the community and supports preservation of open space. It does this by incorporating *Greener Glendale Plan* sustainability policies into General Plan documents, such as Community Plans, as they are created and amended. CDD will be part of a multi-departmental effort to build upon the success of the *Greener Glendale Plan* and develop an even more comprehensive *Glendale Sustainability Plan*. As



## CITY OF GLENDALE COMMUNITY DEVELOPMENT

part of that effort and in coordination with the current General Plan Amendment and update, CDD is working to develop the City's recognized Climate Action Plan.

CDD administers the City's Green Building Code, which includes requirements exceeding the minimum standards set by the California Green Building Code. "Green Building" refers to construction processes and products that are environmentally responsible and resource-efficient. In recent years, all affordable housing projects developed in partnership with CDD exceeded State of California Green Building Standards and many have been certified as "green buildings" by Build It Green (the "Green Point" rating system) or by the United States Green Building Council ("LEED" rating system), which are both non-profit organizations.

Lastly, CDD continues to collaborate with other City Departments on efforts to promote sustainability, including resource conservation, urban greening and environmental health.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
COMMUNITY DEVELOPMENT DEPARTMENT  
FOR THE YEARS ENDING JUNE 30**

	Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>General Fund</b>				
Administration (1010-0010)	\$ 1,582,835	\$ 1,231,855	\$ 1,231,855	\$ 1,212,415
Projects (1010-0020)	1,098,881	-	-	-
Planning (1010-2500)	3,050,108	3,725,893	3,725,893	3,553,088
Building & Safety (1010-2501)	6,634,848	6,892,250	6,892,250	7,090,686
Urban Design & Mobility (1010-2502)	702,764	748,330	817,370	745,605
Neighborhood Services (1010-2508)	1,765,825	2,184,613	2,184,613	2,048,618
Economic Development (1010-2511)	1,854,352	1,852,916	1,852,916	1,920,174
Housing Outreach (1010-2523)	184,827	-	-	-
Measure S CDD (1010-2524)	-	5,330,000	5,480,000	10,594,511
<b>Total General Fund</b>	<b>\$ 16,874,441</b>	<b>\$ 21,965,857</b>	<b>\$ 22,184,897</b>	<b>\$ 27,165,097</b>
<b>Other Funds</b>				
Housing Assistance Fund (2020)	\$ 33,812,950	\$ 39,377,685	\$ 39,710,507	\$ 40,914,217
Home Grant Fund (2030)	2,707,495	2,270,152	2,270,152	1,494,601
Affordable Housing Trust Fund (2090)	8,693	206,660	206,660	737,440
BEGIN Affordable Homeownership Fund (2120)	-	300,000	300,000	10,000
Low&Mod Income Housing Asset Fund (2130)	1,493,675	988,051	6,678,051	1,943,024
Miscellaneous Grant Fund (2160)	187,191	-	1,929,587	10,000
2011 TABs Housing Fund (2250)	-	-	7,600,000	-
Air Quality Improvement Fund (2510)	171,578	349,003	349,003	366,491
Capital Improvement Fund (4010)	1,742,677	-	-	-
Measure S Capital Improvement Fund (4011)	-	20,000,000	20,000,000	6,000,000
CIP Reimbursement Fund (4090)	34,951	-	-	-
San Fernando Corridor Tax Share Fund (4100)	117,998	-	-	-
<b>Total Other Funds</b>	<b>\$ 40,277,208</b>	<b>\$ 63,491,551</b>	<b>\$ 79,043,960</b>	<b>\$ 51,475,773</b>
<b>Department Grand Total</b>	<b>\$ 57,151,649</b>	<b>\$ 85,457,408</b>	<b>\$ 101,228,857</b>	<b>\$ 78,640,870</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GENERAL BUDGET FUND - ADMINISTRATION  
(1010-0010)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 895,536	\$ 659,982	\$ 659,982	\$ 683,894
41200	Overtime	2,476	-	-	-
Various	Benefits	209,125	160,924	160,924	142,367
42700	PERS retirement	260,478	221,356	221,356	243,221
42701	PERS cost sharing	(35,298)	(26,046)	(26,046)	(26,657)
<b>Salaries &amp; Benefits Total</b>		<b>\$ 1,332,317</b>	<b>\$ 1,016,216</b>	<b>\$ 1,016,216</b>	<b>\$ 1,042,825</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 22,343	\$ -	\$ -	\$ -
44120	Repairs to office equipment	-	500	500	500
44200	Advertising	-	500	500	500
44450	Postage	50	500	500	500
44550	Travel	520	1,000	1,000	1,000
44650	Training	149	1,500	1,500	1,500
44800	Membership and dues	1,400	2,000	2,000	2,000
45150	Furniture and equipment	-	3,500	3,500	3,500
45170	Computer hardware	2,019	-	-	-
45250	Office supplies	8,040	5,000	5,000	3,000
45350	General supplies	619	500	500	500
45450	Printing and graphics	529	-	-	-
45681	Business meetings	2,021	750	750	750
45682	Miscellaneous	4,195	500	500	500
46008	Fleet equipment rental charge	4,371	2,101	2,101	1,664
46009	ISD service charge	161,996	151,899	151,899	103,788
46010	Building maint service charge	10,942	17,339	17,339	16,324
46011	Liability Insurance	31,324	28,050	28,050	33,564
<b>Maintenance &amp; Operation Total</b>		<b>\$ 250,518</b>	<b>\$ 215,639</b>	<b>\$ 215,639</b>	<b>\$ 169,590</b>
<b>Total</b>		<b>\$ 1,582,835</b>	<b>\$ 1,231,855</b>	<b>\$ 1,231,855</b>	<b>\$ 1,212,415</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GENERAL BUDGET FUND - PROJECTS  
(1010-0020)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41200	Overtime	\$ (923)	\$ -	\$ -	-
Various	Benefits	(172)	-	-	-
<b>Salaries &amp; Benefits Total</b>		<b>\$ (1,095)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 1,100,000	\$ -	\$ -	-
44450	Postage	1	-	-	-
46011	Liability Insurance	(25)	-	-	-
<b>Maintenance &amp; Operation Total</b>		<b>\$ 1,099,976</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total</b>		<b>\$ 1,098,881</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GENERAL BUDGET FUND - PLANNING  
(1010-2500)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 1,811,175	\$ 2,271,207	\$ 2,271,207	\$ 2,110,121
41200	Overtime	746	-	-	-
41300	Hourly wages	19,247	22,422	22,422	-
Various	Benefits	365,494	503,366	503,366	413,426
42700	PERS retirement	530,451	770,566	770,566	762,101
42701	PERS cost sharing	(72,372)	(90,665)	(90,665)	(83,525)
42799	Salary charges in (out)	-	(170,904)	(170,904)	(139,509)
<b>Salaries &amp; Benefits Total</b>		<b>\$ 2,654,741</b>	<b>\$ 3,305,992</b>	<b>\$ 3,305,992</b>	<b>\$ 3,062,614</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 141,527	\$ 105,000	\$ 105,000	\$ 105,000
44100	Repairs to equipment	-	5,000	5,000	5,000
44120	Repairs to office equipment	278	-	-	-
44450	Postage	19,197	20,000	20,000	20,000
44550	Travel	2,556	3,000	3,000	3,000
44650	Training	865	7,000	7,000	7,000
44760	Regulatory	-	576	576	576
44800	Membership and dues	638	5,000	5,000	5,000
45150	Furniture and equipment	2,967	1,500	1,500	1,500
45170	Computer hardware	690	-	-	-
45250	Office supplies	4,062	2,000	2,000	4,000
45350	General supplies	-	500	500	500
45681	Business meetings	247	750	750	750
45682	Miscellaneous	1,590	500	500	500
46009	ISD service charge	119,705	129,103	129,103	191,645
46010	Building maint service charge	37,003	42,481	42,481	41,117
46011	Liability Insurance	64,042	97,491	97,491	104,886
<b>Maintenance &amp; Operation Total</b>		<b>\$ 395,367</b>	<b>\$ 419,901</b>	<b>\$ 419,901</b>	<b>\$ 490,474</b>
<b>Total</b>		<b>\$ 3,050,108</b>	<b>\$ 3,725,893</b>	<b>\$ 3,725,893</b>	<b>\$ 3,553,088</b>



**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GENERAL BUDGET FUND - BUILDING & SAFETY  
(1010-2501)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 3,108,912	\$ 3,354,610	\$ 3,354,610	\$ 3,374,485
41200	Overtime	261,159	123,627	123,627	250,000
41300	Hourly wages	75,044	210,747	210,747	321,709
Various	Benefits	723,594	805,771	805,771	825,029
42700	PERS retirement	938,654	1,195,449	1,195,449	1,289,153
42701	PERS cost sharing	(127,925)	(140,653)	(140,653)	(141,292)
<b>Salaries &amp; Benefits Total</b>		<b>\$ 4,979,438</b>	<b>\$ 5,549,551</b>	<b>\$ 5,549,551</b>	<b>\$ 5,919,084</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 305,089	\$ 288,200	\$ 288,200	\$ 326,373
44120	Repairs to office equipment	-	2,600	2,600	2,600
44450	Postage	1,757	1,000	1,000	1,500
44550	Travel	1,129	5,000	5,000	5,000
44650	Training	15,222	30,059	30,059	22,000
44800	Membership and dues	2,459	2,500	2,500	2,500
45100	Books	1,572	25,000	25,000	15,000
45150	Furniture and equipment	-	27,529	27,529	6,915
45170	Computer hardware	4,701	-	-	-
45250	Office supplies	15,603	15,000	15,000	15,000
45300	Small tools	33	500	500	500
45350	General supplies	4,685	6,500	6,500	6,500
45681	Business meetings	419	1,000	1,000	1,000
45682	Miscellaneous	5,922	1,500	1,500	1,500
46009	ISD service charge	1,140,885	719,953	719,953	515,529
46010	Building maint service charge	35,601	60,093	60,093	53,544
46011	Liability Insurance	120,334	156,265	156,265	196,141
<b>Maintenance &amp; Operation Total</b>		<b>\$ 1,655,411</b>	<b>\$ 1,342,699</b>	<b>\$ 1,342,699</b>	<b>\$ 1,171,602</b>
<b>Total</b>		<b>\$ 6,634,848</b>	<b>\$ 6,892,250</b>	<b>\$ 6,892,250</b>	<b>\$ 7,090,686</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GENERAL BUDGET FUND - URBAN DESIGN & MOBILITY  
(1010-2502)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 315,193	\$ 579,563	\$ 579,563	\$ 609,740
41200	Overtime	1,090	-	-	-
41300	Hourly wages	35,045	175,854	175,854	188,064
Various	Benefits	62,160	132,981	132,981	119,327
42700	PERS retirement	100,500	250,952	250,952	277,803
42701	PERS cost sharing	(13,628)	(29,526)	(29,526)	(30,447)
42799	Salary charges in (out)	-	(658,149)	(658,149)	(730,277)
<b>Salaries &amp; Benefits Total</b>		<b>\$ 500,360</b>	<b>\$ 451,675</b>	<b>\$ 451,675</b>	<b>\$ 434,210</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 67,986	\$ 150,000	\$ 219,040	\$ 150,000
44200	Advertising	733	10,000	10,000	10,000
44450	Postage	77	10,000	10,000	10,000
44550	Travel	912	5,000	5,000	5,000
44650	Training	-	5,000	5,000	5,000
44760	Regulatory	75	-	-	-
44800	Membership and dues	1,666	5,000	5,000	5,000
45150	Furniture and equipment	427	5,000	5,000	5,000
45250	Office supplies	1,418	5,000	5,000	5,000
45300	Small tools	-	500	500	500
45350	General supplies	1,664	10,000	10,000	10,000
45400	Reports and publications	-	5,000	5,000	5,000
45656	Charges to other departments	-	(1,337)	(1,337)	-
45681	Business meetings	370	3,500	3,500	3,500
45682	Miscellaneous	69,926	2,500	2,500	2,500
46009	ISD service charge	33,197	30,924	30,924	38,761
46010	Building maint service charge	11,274	18,459	18,459	17,365
46011	Liability Insurance	12,680	32,109	32,109	38,769
<b>Maintenance &amp; Operation Total</b>		<b>\$ 202,404</b>	<b>\$ 296,655</b>	<b>\$ 365,695</b>	<b>\$ 311,395</b>
<b>Total</b>		<b>\$ 702,764</b>	<b>\$ 748,330</b>	<b>\$ 817,370</b>	<b>\$ 745,605</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GENERAL BUDGET FUND - NEIGHBORHOOD SERVICES  
(1010-2508)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 945,953	\$ 1,055,509	\$ 1,055,509	\$ 973,904
41200	Overtime	833	3,553	3,553	-
41300	Hourly wages	55,723	192,856	192,856	147,983
Various	Benefits	268,657	302,105	302,105	285,819
42700	PERS retirement	284,005	414,628	414,628	401,337
42701	PERS cost sharing	(38,724)	(48,785)	(48,785)	(43,985)
<b>Salaries &amp; Benefits Total</b>		<b>\$ 1,516,446</b>	<b>\$ 1,919,866</b>	<b>\$ 1,919,866</b>	<b>\$ 1,765,058</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 9,711	\$ 12,600	\$ 12,600	\$ 12,600
44100	Repairs to equipment	2,118	1,500	1,500	1,500
44120	Repairs to office equipment	2,118	500	500	500
44450	Postage	6,229	15,000	15,000	13,800
44650	Training	14	500	500	4,000
44800	Membership and dues	947	400	400	400
45100	Books	-	500	500	500
45150	Furniture and equipment	2,118	3,500	3,500	-
45170	Computer hardware	1,917	-	-	-
45250	Office supplies	1,169	4,000	4,000	4,000
45300	Small tools	-	400	400	400
45350	General supplies	17,294	15,000	15,000	15,000
45681	Business meetings	15	500	500	500
45682	Miscellaneous	650	500	500	1,700
46008	Fleet equipment rental charge	36,099	17,353	17,353	13,376
46009	ISD service charge	133,983	122,300	122,300	143,681
46010	Building maint service charge	-	17,520	17,520	16,253
46011	Liability Insurance	34,998	52,674	52,674	55,350
<b>Maintenance &amp; Operation Total</b>		<b>\$ 249,379</b>	<b>\$ 264,747</b>	<b>\$ 264,747</b>	<b>\$ 283,560</b>
<b>Total</b>		<b>\$ 1,765,825</b>	<b>\$ 2,184,613</b>	<b>\$ 2,184,613</b>	<b>\$ 2,048,618</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GENERAL BUDGET FUND - ECONOMIC DEVELOPMENT  
(1010-2511)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 424,367	\$ 593,854	\$ 593,854	\$ 615,873
41200	Overtime	13,059	-	-	-
41300	Hourly wages	325,301	54,000	54,000	83,679
Various	Benefits	95,190	113,349	113,349	95,487
42700	PERS retirement	203,344	218,233	218,233	250,471
42701	PERS cost sharing	(27,619)	(25,675)	(25,675)	(27,451)
<b>Salaries &amp; Benefits Total</b>		<b>\$ 1,033,642</b>	<b>\$ 953,761</b>	<b>\$ 953,761</b>	<b>\$ 1,018,059</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 537,533	\$ 649,000	\$ 649,000	\$ 614,000
44120	Repairs to office equipment	-	500	500	500
44200	Advertising	33,648	42,000	42,000	67,000
44450	Postage	993	1,000	1,000	1,000
44550	Travel	7,831	20,000	20,000	20,000
44650	Training	6,640	2,500	2,500	2,500
44800	Membership and dues	20,931	25,000	25,000	25,000
45050	Periodicals and newspapers	-	250	250	250
45150	Furniture and equipment	547	-	-	-
45170	Computer hardware	877	-	-	-
45250	Office supplies	5,940	1,000	1,000	1,000
45350	General supplies	18,547	1,000	1,000	6,000
45400	Reports and publications	-	1,000	1,000	1,000
45450	Printing and graphics	6,236	5,000	5,000	10,000
45681	Business meetings	18,718	25,000	25,000	25,000
45682	Miscellaneous	61,011	25,000	25,000	25,000
46005	Utilities	3,663	-	-	3,474
46009	ISD service charge	52,343	43,965	43,965	38,254
46010	Building maint service charge	18,680	29,402	29,402	27,731
46011	Liability Insurance	26,571	27,538	27,538	34,406
<b>Maintenance &amp; Operation Total</b>		<b>\$ 820,710</b>	<b>\$ 899,155</b>	<b>\$ 899,155</b>	<b>\$ 902,115</b>
<b>Total</b>		<b>\$ 1,854,352</b>	<b>\$ 1,852,916</b>	<b>\$ 1,852,916</b>	<b>\$ 1,920,174</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GENERAL BUDGET FUND - HOUSING OUTREACH  
(1010-2523)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 38,468	\$ -	\$ -	\$ -
41200	Overtime	1,995	-	-	-
41300	Hourly wages	1,729	-	-	-
Various	Benefits	6,914	-	-	-
42700	PERS retirement	11,634	-	-	-
42701	PERS cost sharing	(1,609)	-	-	-
<b>Salaries &amp; Benefits Total</b>		<b>\$ 59,131</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 16,757	\$ -	\$ -	\$ -
44450	Postage	105,225	-	-	-
45681	Business meetings	17	-	-	-
45682	Miscellaneous	2,221	-	-	-
46011	Liability Insurance	1,478	-	-	-
<b>Maintenance &amp; Operation Total</b>		<b>\$ 125,696</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>		<b>\$ 184,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GENERAL BUDGET FUND - MEASURE S CDD  
(1010-2524)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ -	\$ 454,262	\$ 454,262	\$ 376,746
41300	Hourly wages	-	35,316	35,316	37,947
Various	Benefits	-	141,635	141,635	70,635
42700	PERS retirement	-	166,152	166,152	150,384
42701	PERS cost sharing	-	(19,550)	(19,550)	(16,483)
42799	Salary charges in (out)	-	-	-	(244,532)
<b>Salaries &amp; Benefits Total</b>		<b>\$ -</b>	<b>\$ 777,814</b>	<b>\$ 777,814</b>	<b>\$ 374,697</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ -	\$ 56,000	\$ 98,000	\$ 1,198,000
43112	Direct assistance	-	4,350,839	4,350,839	8,641,250
44120	Repairs to office equipment	-	500	500	1,500
44200	Advertising	-	15,500	15,500	55,500
44450	Postage	-	28,500	28,500	87,500
44650	Training	-	500	500	500
44700	Computer software	-	1,000	1,000	-
44800	Membership and dues	-	500	500	500
45150	Furniture and equipment	-	6,000	6,000	3,000
45170	Computer hardware	-	16,200	16,200	1,000
45250	Office supplies	-	6,000	6,000	51,000
45350	General supplies	-	2,000	110,000	50,000
45450	Printing and graphics	-	35,000	35,000	115,000
45656	Charges to other departments	-	-	-	(19,458)
45681	Business meetings	-	250	250	250
45682	Miscellaneous	-	3,367	3,367	2,500
46006	Rent	-	9,223	9,223	11,160
46011	Liability Insurance	-	20,807	20,807	20,612
<b>Maintenance &amp; Operation Total</b>		<b>\$ -</b>	<b>\$ 4,552,186</b>	<b>\$ 4,702,186</b>	<b>\$ 10,219,814</b>
<b>Total</b>		<b>\$ -</b>	<b>\$ 5,330,000</b>	<b>\$ 5,480,000</b>	<b>\$ 10,594,511</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
HOUSING ASSISTANCE FUND (2020)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 1,319,412	\$ 1,582,343	\$ 1,582,343	\$ 1,576,036
41200	Overtime	7,647	-	100,000	-
41300	Hourly wages	146,369	253,415	253,415	163,909
Various	Benefits	261,916	365,269	365,269	293,770
42700	PERS retirement	423,756	615,701	615,701	628,198
42701	PERS cost sharing	(57,763)	(72,438)	(72,438)	(68,852)
<b>Salaries &amp; Benefits Total</b>		<b>\$ 2,101,338</b>	<b>\$ 2,744,290</b>	<b>\$ 2,844,290</b>	<b>\$ 2,593,061</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 231,507	\$ 195,730	\$ 195,730	\$ 190,926
43112	Direct assistance	15,826,236	19,506,174	19,703,964	20,381,868
43125	Portable voucher HAP expense	15,368,310	16,638,288	16,638,288	17,450,316
44120	Repairs to office equipment	-	200	200	200
44200	Advertising	-	6,000	6,000	6,000
44450	Postage	26,450	15,000	15,000	15,000
44550	Travel	2,270	14,450	14,450	14,450
44650	Training	4,068	10,400	10,400	10,400
44700	Computer software	199	-	-	-
44800	Membership and dues	9,166	8,000	8,000	8,000
45100	Books	-	500	500	500
45150	Furniture and equipment	23,921	6,000	6,000	6,000
45170	Computer hardware	-	-	15,000	-
45250	Office supplies	7,501	7,000	7,000	7,000
45350	General supplies	123	100	20,132	1,000
45450	Printing and graphics	13,166	12,000	12,000	12,000
45681	Business meetings	607	500	500	500
45682	Miscellaneous	802	19,500	19,500	12,000
46006	Rent	89,668	105,135	105,135	105,135
46008	Fleet equipment rental charge	10,441	10,441	10,441	13,371
46011	Liability Insurance	51,276	77,977	77,977	86,490
<b>Maintenance &amp; Operation Total</b>		<b>\$ 31,665,711</b>	<b>\$ 36,633,395</b>	<b>\$ 36,866,217</b>	<b>\$ 38,321,156</b>
<b>Capital Outlay</b>					
51000	Capital outlay	\$ 45,901	\$ -	\$ -	\$ -
<b>Capital Outlay Total</b>		<b>\$ 45,901</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>		<b>\$ 33,812,950</b>	<b>\$ 39,377,685</b>	<b>\$ 39,710,507</b>	<b>\$ 40,914,217</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
HOME GRANT FUND (2030)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 58,495	\$ 59,146	\$ 59,146	\$ 109,663
41200	Overtime	30	-	-	-
41300	Hourly wages	850	-	-	-
Various	Benefits	11,795	12,577	12,577	10,668
42700	PERS retirement	15,649	18,922	18,922	17,228
42701	PERS cost sharing	(2,134)	(2,227)	(2,227)	(1,889)
<b>Salaries &amp; Benefits Total</b>		<b>\$ 84,685</b>	<b>\$ 88,418</b>	<b>\$ 88,418</b>	<b>\$ 135,670</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 5,376	\$ 38,540	\$ 38,540	\$ 65,216
43112	Direct assistance	1,632,651	2,042,892	2,042,892	1,250,658
44200	Advertising	211	2,400	2,400	2,400
44450	Postage	13	50	50	50
44550	Travel	-	250	250	2,500
44650	Training	-	1,000	1,000	1,000
44800	Membership and dues	-	500	500	500
45150	Furniture and equipment	-	1,000	1,000	1,000
45250	Office supplies	-	300	300	300
45450	Printing and graphics	-	250	250	250
45681	Business meetings	-	500	500	500
45682	Miscellaneous	13	89,474	89,474	30,000
46006	Rent	1,268	2,175	2,175	2,175
46011	Liability Insurance	1,921	2,403	2,403	2,382
<b>Maintenance &amp; Operation Total</b>		<b>\$ 1,641,454</b>	<b>\$ 2,181,734</b>	<b>\$ 2,181,734</b>	<b>\$ 1,358,931</b>
<b>Capital Improvement</b>					
53400	Capitalized property	\$ 981,356	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>		<b>\$ 981,356</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>		<b>\$ 2,707,495</b>	<b>\$ 2,270,152</b>	<b>\$ 2,270,152</b>	<b>\$ 1,494,601</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
AFFORDABLE HOUSING TRUST FUND (2090)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ -	\$ 69,279	\$ 69,279	\$ 47,734
41300	Hourly wages	-	29,536	29,536	12,512
Various	Benefits	-	20,132	20,132	11,936
42700	PERS retirement	-	33,597	33,597	29,417
42701	PERS cost sharing	-	(3,952)	(3,952)	(3,225)
<b>Salaries &amp; Benefits Total</b>		<b>\$ -</b>	<b>\$ 148,592</b>	<b>\$ 148,592</b>	<b>\$ 98,374</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 6,585	\$ 10,000	\$ 10,000	\$ 10,000
43112	Direct assistance	-	10,000	10,000	572,326
44200	Advertising	1,995	500	500	2,000
44450	Postage	-	50	50	8,000
44650	Training	-	-	-	2,500
45150	Furniture and equipment	-	1,000	1,000	-
45250	Office supplies	-	50	50	300
45450	Printing and graphics	-	250	250	5,000
45681	Business meetings	-	50	50	100
45682	Miscellaneous	113	27,135	27,135	30,000
46006	Rent	-	4,834	4,834	4,834
46011	Liability Insurance	-	4,199	4,199	4,006
<b>Maintenance &amp; Operation Total</b>		<b>\$ 8,693</b>	<b>\$ 58,068</b>	<b>\$ 58,068</b>	<b>\$ 639,066</b>
<b>Total</b>		<b>\$ 8,693</b>	<b>\$ 206,660</b>	<b>\$ 206,660</b>	<b>\$ 737,440</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
BEGIN AFFORDABLE HOMEOWNERSHIP FUND (2120)**

	Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Maintenance &amp; Operation</b>				
43112 Direct assistance	\$ -	\$ 300,000	\$ 300,000	\$ 10,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 10,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 10,000</b>



**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MOD INCOME HOUSING ASSET FUND (2130)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 243,301	\$ 258,761	\$ 258,761	\$ 196,209
41200	Overtime	16	-	-	-
41300	Hourly wages	12,407	3,190	3,190	39,420
Various	Benefits	58,413	60,544	60,544	54,843
42700	PERS retirement	70,660	83,093	83,093	99,158
42701	PERS cost sharing	(9,628)	(9,777)	(9,777)	(10,868)
<b>Salaries &amp; Benefits Total</b>		<b>\$ 375,170</b>	<b>\$ 395,811</b>	<b>\$ 395,811</b>	<b>\$ 378,762</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 650,665	\$ 59,280	\$ 349,280	\$ 573,897
43112	Direct assistance	404,977	395,959	395,959	832,757
44120	Repairs to office equipment	-	250	250	250
44200	Advertising	151	1,200	1,200	2,000
44450	Postage	164	500	500	8,000
44550	Travel	97	5,650	5,650	5,650
44650	Training	2,985	3,000	3,000	3,000
44800	Membership and dues	780	500	500	500
45150	Furniture and equipment	-	22,000	822,000	1,000
45250	Office supplies	623	500	500	500
45450	Printing and graphics	-	5,000	5,000	8,000
45681	Business meetings	76	500	500	500
45682	Miscellaneous	51	11,243	11,243	25,000
46006	Rent	10,080	10,393	10,393	10,616
46007	Cost allocation charge	27,878	49,445	49,445	64,013
46009	ISD service charge	11,043	16,130	16,130	14,806
46011	Liability Insurance	8,935	10,690	10,690	13,773
<b>Maintenance &amp; Operation Total</b>		<b>\$ 1,118,505</b>	<b>\$ 592,240</b>	<b>\$ 1,682,240</b>	<b>\$ 1,564,262</b>
<b>Capital Improvement</b>					
51100	Land and land rights	\$ -	\$ -	\$ 4,600,000	\$ -
<b>Capital Improvement Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,600,000</b>	<b>\$ -</b>
<b>Total</b>		<b>\$ 1,493,675</b>	<b>\$ 988,051</b>	<b>\$ 6,678,051</b>	<b>\$ 1,943,024</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
MISCELLANEOUS GRANT FUND (2160)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 5,060	\$ -	\$ 93,067	\$ -
41200	Overtime	923	-	-	-
41300	Hourly wages	190	-	-	-
Various	Benefits	1,908	-	-	-
42700	PERS retirement	1,670	-	-	-
42701	PERS cost sharing	(211)	-	-	-
<b>Salaries &amp; Benefits Total</b>		<b>\$ 9,539</b>	<b>\$ -</b>	<b>\$ 93,067</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 177,486	\$ -	\$ 1,833,920	\$ -
45450	Printing and graphics	-	-	2,600	-
45682	Miscellaneous	-	-	-	10,000
46011	Liability Insurance	167	-	-	-
<b>Maintenance &amp; Operation Total</b>		<b>\$ 177,653</b>	<b>\$ -</b>	<b>\$ 1,836,520</b>	<b>\$ 10,000</b>
<b>Total</b>		<b>\$ 187,191</b>	<b>\$ -</b>	<b>\$ 1,929,587</b>	<b>\$ 10,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
2011 TABS HOUSING FUND (2250)**

	Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Capital Improvement</b>				
51100 Land and land rights	\$ -	\$ -	\$ 7,600,000	\$ -
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,600,000</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,600,000</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
AIR QUALITY IMPROVEMENT FUND (2510)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41300	Hourly wages	\$ 274	\$ -	\$ -	\$ -
Various	Benefits	97,143	190,000	190,000	200,000
42700	PERS retirement	74	-	-	-
42701	PERS cost sharing	(11)	-	-	-
<b>Salaries &amp; Benefits Total</b>		<b>\$ 97,480</b>	<b>\$ 190,000</b>	<b>\$ 190,000</b>	<b>\$ 200,000</b>
<b>Maintenance &amp; Operation</b>					
43110	Contractual services	\$ 54,363	\$ 100,500	\$ 100,500	\$ 110,500
44120	Repairs to office equipment	-	2,300	2,300	2,300
44450	Postage	-	200	200	200
44650	Training	372	-	-	-
44760	Regulatory	1,121	2,000	2,000	2,000
44800	Membership and dues	8,111	8,000	8,000	8,000
45250	Office supplies	2,580	1,400	1,400	1,400
45350	General supplies	682	25,000	25,000	25,000
45450	Printing and graphics	-	2,000	2,000	2,000
45681	Business meetings	1,477	1,800	1,800	1,800
45682	Miscellaneous	-	3,200	3,200	3,200
46007	Cost allocation charge	5,383	12,603	12,603	10,091
46011	Liability Insurance	10	-	-	-
<b>Maintenance &amp; Operation Total</b>		<b>\$ 74,098</b>	<b>\$ 159,003</b>	<b>\$ 159,003</b>	<b>\$ 166,491</b>
<b>Total</b>		<b>\$ 171,578</b>	<b>\$ 349,003</b>	<b>\$ 349,003</b>	<b>\$ 366,491</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
CAPITAL IMPROVEMENT FUND (4010)**

	Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 212,677	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 212,677</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51100 Land and land rights	\$ 1,530,000	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 1,530,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,742,677</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
MEASURE S CAPITAL IMPROVEMENT FUND (4011)**

	Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	\$ 150,000	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51100 Land and land rights	\$ -	\$ -	\$ -	\$ 6,000,000
51200 Other improvements	-	20,000,000	19,850,000	-
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ 20,000,000</b>	<b>\$ 19,850,000</b>	<b>\$ 6,000,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 6,000,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
CIP REIMBURSEMENT FUND (4090)**

	Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 34,951	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 34,951</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 34,951</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
SAN FERNANDO CORRIDOR TAX SHARE FUND (4100)**

		Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 78,691	\$ -	\$ -	-
41300	Hourly wages	450	-	-	-
Various	Benefits	16,175	-	-	-
42700	PERS retirement	23,099	-	-	-
42701	PERS cost sharing	(3,166)	-	-	-
<b>Salaries &amp; Benefits Total</b>		<b>\$ 115,249</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Maintenance &amp; Operation</b>					
46011	Liability Insurance	\$ 2,749	\$ -	\$ -	-
<b>Maintenance &amp; Operation Total</b>		<b>\$ 2,749</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total</b>		<b>\$ 117,998</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>



**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<u>Salaried Positions**</u>				
Accountant II	0.85	0.85	0.85	0.85
Accounting Manager	-	-	0.25	0.25
Accounting Supervisor	0.25	0.25	-	-
Accounts Payable Supervisor	0.15	0.15	0.15	0.15
Administrative Analyst	1.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Associate	-	1.00	-	-
Administrative Officer/CDD	1.00	1.00	2.00	1.00
Assistant Code Compliance Inspector	0.75	0.75	3.00	3.00
Assistant Permit Services Technician	3.00	3.00	1.00	1.00
Associate Code Compliance Inspector	2.25	2.25	-	-
Assistant Director of Community Development	3.00	3.00	3.00	3.00
Associate Permit Services Technician	4.00	4.00	6.00	6.00
Budget Analyst	-	-	0.20	0.20
Budget Associate	0.20	0.20	-	-
Building Code Specialist I	1.00	1.00	1.00	1.00
Building Code Specialist II	3.00	3.00	2.00	2.00
Building Code Specialist III	2.00	2.00	3.00	3.00
Building Official	1.00	1.00	1.00	1.00
Code Compliance Inspector	5.00	5.00	5.00	5.00
Community Development Supervisor	1.00	1.00	2.00	1.00
Construction Inspector	-	1.00	1.00	1.00
Customer Service Ops Supervisor/Steno	1.00	-	-	-
Customer Service Representative	6.00	7.00	7.00	7.00
Deputy Director of Community Development	3.00	2.00	2.00	2.00
Development Officer	-	-	1.00	-
Director of Community Development	1.00	1.00	1.00	1.00
Economic Development Admin Assistant	1.00	1.00	1.00	1.00
Economic Development Admin Associate	1.00	1.00	1.00	1.00
Economic Development Coordinator	1.00	1.00	1.00	1.00
Executive Analyst	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Executive Secretary (Steno)	1.00	1.00	1.00	1.00
Housing Advisor	4.00	4.00	4.00	4.00
Housing Analyst	4.00	3.00	2.00	2.00
Housing Applications Manager	-	-	1.00	1.00
Housing Assistant	-	2.00	3.00	2.00
Housing Associate	1.00	3.00	3.00	2.00
Housing Coordinator	-	-	1.00	1.00
Housing Supervisor	-	-	1.00	1.00
Housing Systems Analyst	1.00	1.00	-	-
Housing Technician	2.00	2.00	2.00	2.00
HVAC Inspector	1.00	1.00	-	-
Inspector I	3.00	3.00	3.00	3.00
Inspector II	4.00	4.00	4.00	4.00
Neighborhood Services Supervisor	1.00	1.00	1.00	1.00
Office Services Specialist I	1.00	1.00	1.00	1.00
Permit Services Administrator	1.00	1.00	1.00	1.00
Permit Services Technician	3.00	3.00	3.00	3.00
Planner	5.00	5.00	4.00	4.00
Planning Assistant	4.00	4.00	1.00	1.00

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21				
Planning Associate	3.00	4.00	7.00	7.00				
Principal Building Code Specialist	2.00	2.00	2.00	2.00				
Principal Development Officer	1.00	1.00	2.00	2.00				
Principal Housing Advisor	1.00	1.00	1.00	1.00				
Principal Housing Project Manager	1.00	1.00	1.00	1.00				
Principal Inspection Supervisor	2.00	2.00	1.00	1.00				
Principal Neighborhood Services Supervisor	1.00	1.00	1.00	1.00				
Principal Planner	3.00	2.00	4.00	3.00				
Program Coordinator	1.00	1.00	1.00	1.00				
Sr. Administrative Officer	1.00	1.00	1.00	1.00				
Sr. Administrative Specialist	2.00	2.00	1.00	3.00				
Sr. Code Compliance Inspector	1.00	1.00	-	1.00				
Sr. Development Officer	1.00	1.00	-	-				
Sr. Housing Advisor	3.00	3.00	3.00	3.00				
Sr. Housing Supervisor	1.00	1.00	-	-				
Sr. Inspector	1.00	1.00	3.00	3.00				
Sr. Office Services Specialist	2.00	2.00	2.00	2.00				
Sr. Office Specialist	1.00	1.00	1.00	-				
Sr. Permit Services Technician	2.00	2.00	2.00	2.00				
Sr. Planner	5.00	5.00	4.00	4.00				
Sr. Urban Designer	1.00	1.00	-	1.00				
Urban Designer	1.00	1.00	1.00	1.00				
Total Salaried Positions	<u>119.45</u>	<u>124.45</u>	<u>124.45</u>	<u>121.45</u>				
<u>Hourly Positions</u>								
Administrative Intern	2.38	(4)	-	1.00	(1)	-	*	
City Resource Specialist	1.25	(2)	1.22	(2)	1.99	(3)	0.92	(2)
Customer Service Representative	1.63	(2)	1.00	(1)	1.63	(2)	-	*
Hourly City Worker	8.88	(14)	9.91	(14)	10.91	(15)	16.87	(22)
Housing Assistant	1.00	(1)	-	-	1.00	(1)	-	*
Housing Associate	0.90	(1)	-	-	1.00	(1)	-	*
Inspector I	4.00	(4)	0.50	(1)	0.50	(1)	-	*
Planning Assistant	1.14	(2)	-	-	-	-	2.13	(4)
Planning Associate	0.51	(1)	1.00	(1)	1.00	(1)	1.00	(1)
Program Specialist	1.45	(3)	1.72	(2)	1.73	(2)	0.60	(1)
Housing Authority Members	0.28	(2)	-	-	0.28	(2)	0.14	(1)
Total Hourly FTE Positions	<u>23.42</u>	<u>15.35</u>	<u>21.04</u>	<u>21.65</u>				
Community Development Department Total	<u><u>142.87</u></u>	<u><u>139.80</u></u>	<u><u>145.49</u></u>	<u><u>143.10</u></u>				

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2018-19	Adopted 2019-20	Revised 2019-20	Adopted 2020-21
<u>Appointed Officials</u>				
Agency/Housing Authority Members	7.00	7.00	7.00	7.00
Total Appointed Officials	7.00	7.00	7.00	7.00

Notes:

- \* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).
- \*\* Personnel Classification Detail includes positions housed within the Successor Agency, however the funding for these positions is part of the Recognized Obligation Payment Schedules (ROPs) and is not included in the City's Budget.