



**City of Glendale
Workplan FY 2022-23**

INTRODUCTION

The City of Glendale held a City Council governance workshop in the form of a Special City Council meeting on November 6, 2021. The workshop provided an opportunity for members of the City Council to develop a shared understanding of high-performance governance best practices, discuss norms, establish priorities for the next budget year, and strengthen teamwork and leadership skills.

As part of the priority setting discussion, the following four areas were identified by the City Council:



Following the November 6 meeting, City staff prepared a workplan that identified projects, programs and initiatives beyond the normal workload, designed to carry out the Council's four highest priorities as highlighted above.

The City Manager presented the draft workplan to Council on December 7, 2021, at a public meeting. After review and discussion, Council members provided additional projects and initiatives they wanted to be incorporated into the workplan. Council further directed staff to incorporate said priorities and workplan into the preparation of the 2022-23 Fiscal Year Budget. This document represents the final workplan.

ENVIRONMENTAL STEWARDSHIP

Departments Responsible: Water & Power, Management Services, Public Works, Community Services & Parks, Community Development and Fire Department

1. Complete Climate Action & Adaptation Plan. (MSD)
2. Clean/Renewable Energy Development, Investments & Purchase Agreements. (GWP)
3. Identify and develop local solar energy storage at a minimum of 2 City-owned properties. (GWP)
4. Establish fuel crew to mitigate threat of wildfires around GWP & City infrastructure (GWP/FD)
5. Plant 1,500 new trees to increase tree canopy from 21% to 25% over the next 10 years. (PW)
6. Regulate the use of single use plastics for food service providers in order to reduce litter. (MSD)
7. Develop a “reach code” (above & beyond CA Energy Code) for electrification of new building construction. (MSD)
8. Conduct public outreach and implement organics diversion and compliance requirements. (PW)
9. Explore distributed energy resources (DER). (GWP)
10. Assess City owned sites for feasibility of installing solar panels. (GWP)
11. Pilot cool surface/pavement on Lot #2. (PW)
12. Develop a policy discussion and potential ordinance to ban gas-powered leaf blowers and other landscape equipment Citywide. (CDD)
13. Replace City-owned gas powered hand held equipment to electrical. (CSP)

HOUSING

Departments Responsible: Community Development, City Attorney's Office

1. Complete grading and begin framing of 900 E. Broadway affordable housing project. (CDD)
2. Seek tax credit funding and begin construction of 920 E. Broadway affordable housing project. (CDD)
3. Seek tax credit funding and begin construction of 515 Pioneer affordable housing project. (CDD)
4. Identify & potentially acquire property for next affordable housing project. (CDD)
5. Seek approval of and (re)establish 2 housing assistance programs (CDD):
 - a. Monthly Housing Subsidy Program
 - b. First Time Home Buyer Program
6. Establish and adopt objective design standards and streamline process consistent with State law (CDD):
 - a. Single-family homes (SB 9)
 - b. Multi-family (Housing Accountability Act)
7. Adopt South Glendale Community Plan and associated zoning (Tropico, multifamily development standards) (CDD)
 - a. Explore housing standards amendments in the Downtown to increase the production of housing (i.e. minimum unit size; minimum parking requirements).
8. Adopt the Housing Element of the Glendale General Plan. (CDD)
9. Complete Tenant/Landlord Committee prescribed scope of work. (CDD)
10. Complete East/West Community Plan historic survey and context statement. (CDD)

MOBILITY/CONNECTIVITY/SAFETY

Departments Responsible: Community Development, Public Works and Police Department

1. Update Citywide Bicycle Transportation Plan. (PW/CDD)
2. Complete Verdugo Wash Visioning and begin Environmental Review process. (CDD)
3. Establish and adopt Vision Zero Policy including Local Roadway Safety Plan (CDD, PW, PD)
4. Implement Phase I of Citywide Pedestrian Safety Plan (PW)
 - a. Glendale Ave from Doran St to Broadway
 - b. San Fernando Rd from Raymond Ave to Davis Ave
 - c. Wilson Ave from Central Ave to Adams St
 - d. Complete Design of Colorado Street Pedestrian Improvements Project
 - e. Seek funding for design of Phase II of Honolulu Corridor
5. Start design of Phase II projects for Citywide Pedestrian Safety Plan (PW)
 - a. Incorporate creative crosswalks at appropriate locations
6. Conduct weekly enforcement focused on education and based on primary collision factors. (PD)
7. Deliver a presentation to City Council on AB 43 (speed limits). (PW)
8. Implement permanent slow streets program. (PW)
9. Continue discussions with State legislators regarding automated speed enforcement. (PD)
10. Explore transit opportunities to move people internally around the City and connect neighborhoods. (CDD)

INFRASTRUCTURE

Departments Responsible: Public Works, Water & Power, Community Development, Community Services & Parks, City Attorney's Office, Information Technology, Fire Department, Library, Arts & Culture

1. Complete Seismic & Functional Retrofit of Fire Stations 23 & 27. (PW/Fire)
2. Develop a 10-Year Seismic & Functional Retrofit Master Plan for remaining fire stations. (PW/Fire)
3. Begin Central Library Roof Replacement Project. (PW/LAC)
4. Award contract for Central Library Youth Spaces Renovation. (PW/LAC)
5. Begin construction of Artsakh Avenue Improvements. (PW/CDD)
6. Retain consultant for preparation of plans and specifications for Central Park. (CDD)
7. Select turf option and execute construction contract for Fremont Park Renovation Project. (PW/CSP)
8. Obtain environment clearance and start design development for Glendale-LA Garden River Pedestrian/Bike Bridge. (PW/CSP)
9. Rockhaven Project (PW/CSP/CDD)
 - a. Remove and replace roofing of 10 structures
 - b. Complete schematic plan including a museum dedicated to the legacy of Agnes Richards and the compassionate care for women with mental health challenges
10. Complete Storm Drain Master Plan. (PW)
11. Complete (Phase 1 of 3) of CCTV of the Sanitary Sewer Collection System. (PW)
12. Fleet Electrification Plan (PW)
 - a. Conduct needs assessment to determine cost of transitioning fleet to zero emission model and develop a funding strategy for its implementation.
13. Install 60 EV Chargers at City Parks, City Parking Lots and Structures and curbside locations. (GWP)

14. Grayson Energy Center Project (GWP)
15. Scholl Canyon Biogas Project (GWP)
 - a. Purchase 4 internal combustion engines
 - b. Complete demolition and 50% of construction
16. Complete construction of the fiber network backbone with service offerings for business customers, anchor institutions, and third party service providers. (GWP/IT)
17. Finish Wi-Fi Master Plan and begin implementation (IT)
18. Complete FY 2022-23 CIP projects to address street and sidewalk improvements. (PW)
19. Continue upgrading grid with 4kv to 12 kv conversions. (GWP)
20. Complete Scholl Landfill closure/post closure analysis and report. (GWP & PW)
21. Explore distributed energy resources (DER). (GWP)
22. Research and prepare a report on an Infrastructure Bond. (PW)